FINANCIAL TIMES



Wrapping up **Packaging** you can eat

Technology, Page 10



Waiting for a government



Italian polls The people and the parties

Today's surveys Auvergne/Rhône-Alpes Clocks and watches

Separate Sections

ease tension with **UK over beef ban**

European Union agriculture commissioner Franz Fischler sought to ease tensions between Britain and continental Europe over the beef crisis, telling Euro-MPs in Strasbourg that any solution to the collapse in the beef market had to involve all EU countries. However in London, some British govern-ment ministers plan to mount a vigorous anti-European campaign pinned to the beef crisis. Page 14

Italian election offers wide choice: Italian voters face four separate votes and a choice of more than 300 groups to elect a new parliament. Page 3

EU warned on enlargement: The European parliament warned that the EU risked damaging the internal market if member states forced the pace of enlargement eastwards. Page 2

SAP, the German business software group, forecast that profits would rise 40 per cent for the year after first-quarter results showed turnover up to DM690m (\$457m) and a 62 per cent rise in pre-tax profits to DM117m. Page 17; Lex, Page 14

German unions warn of jobs threat: German trade unions warned that government plans to cut spending and restructure the welfare state could

cost jobs instead of creating employment. Page 2 L'Oréal, French cosmetics group, reported an 8.3 per cent rise in earnings for 1995 to FFr3.4bn after sales rose 12 per cent. Page 17; Lex, Page 14

Nato chief reassures Baltic states: Nato secretary-general Javier Solana assured the Baltic states that the western allies would not neglect their security interests or close the door to their eventual membership of the bloc. Page 2

Ford profits fall 58% to \$653m:



Ford said the cost of introducing models of some of its biggest-selling vehicles led to a fall in profits to \$653m, down per cent from the year before. Chairman Alex Trotman (left) defended the company's decision to introduce a number of high-volume vehicles at once, saying the change was best done at a time when Ford was financially strong, Page 15

Global telecoms talks may miss deadline: World Trade Organisation talks on a global pact to liberalise basic telecommunications, may fail to fix a deal before the April 30 deadline despite "good progress", officials said. Page 5

GAN, the state-owned French insurance group, reported 1995 losses of FFrl.8bn (\$351m) down from FFr5.7hn in 1994 and predicted a return to break-even this year. Page 16

American Airlines's parent company AMR confirmed it was considering spinning off one of the world's biggest computer reservation systems, airline \$120m and \$140m a year. Page 15; Lex, Page 14

AT&T chairman Robert Allen came under attack over his \$16m compensation package which critics said was tied to the break-up of the company and loss of about 40,000 jobs. Page 18

indian corruption attacked: India's chief election commissioner T.N. Seshan attacked corrup tion in the country's political and business life saying the national "character" had "descended to its nadir". Page 14

IBM earnings rise to \$1.4bm: International Business Machines reported stronger than expected first-quarter operating earnings of \$1.4bn, compared with \$1.3bn in the same period last year.

Steffi Graf's father charged: German prosecutors have filed charges against Peter Graf, the father of tennis star Steffi Graf, and one of his financial advisers, accusing them of evading taxes on DM42m (\$27.9m).

S Africa tops murder rate: South Africa last year had the highest murder rate of any country outside a war zone with 18,983, equal to \$7.5 murders per 100,000 people, according to police figures. In the US, the murder rate has hovered at around nine per 100,000 inhabitants and in Britain one per

Greek shipping magnate dies: Greek shipowner Stavros Niarchos, a pioneer of the supertanker, has died aged 86. He was one of the world's richest men with a personal fortune of \$5bn. Obitu-

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THURSDAY APRIL 18 1996

Fischler moves to | Move aims to spur growth■ World economic outlook 'satisfactory' | Southern

IMF urges rate cut by Germany

By Robert Chote, Economics Editor, in Washington

The International Monetary Fund yesterday called on the Bundesbank to cut interest rates to help revive economic growth in Germany and other European countries whose currencies are closely linked to the D-Mark.

In its latest twice-annual World Economic Outlook, the IMF said conditions seemed to be in place for economic growth to rebound in the second half of the year in the hard currency countries.

But it warned that not enough had been done to guard against the downside risk of protracted weakness and to offset the impact on activity of cuts in government borrowing.

"It is important that the available scope for further easing of monetary conditions in the hard currency countries be fully utilised," the fund said. "Room for further declines in short-term nterest rates in these countries is suggested by their large mar-gins of slack, subdued price pressures, the strength of their exchange rates, and modest growth of monetary aggregates in most cases during the past

For the world economy as a whole, the IMP expects growth to continue at a "satisfactory pace" of 3.8 per cent this year and 4.3 per cent in 1997. The outlook for growth in Japan is better than it appeared in October and in the US it is much the same.

But the fund warned that if the financial markets lost confidence in the commitment of US Congress and administration to achieve a halanced budget, their reaction could pose "a significant risk to sustained expansion".

Growth in Europe's hard cur-rency countries has stagnated since the second half of 1995, while recovery in those economies that have devalued against them - such as Italy, Sweden and

The exchange rate movements impact of interest rate cuts in the hard currency countries, but aug-

omy this year, compared with the 2.9 per cent it predicted in Octo-ber. The forecast for France bas been cut from 2.7 to 1.3 per cent

and for Switzerland from 2 to 0.9 Mr Michael Mussa, the IMF's Europe "the slowdown is largely behind us".

The analysis has already proved controversial within the IMF. When its executive board discussed a draft late last month. French and German representatives protested it conceded too

much to European devaluers. This is a sensitive topic to raise on the eve of the Bundesbank's policymaking council meeting today and when EU finance ministers have been discussing ways to prevent European countries outside the putative single currency competitively devaluing

against the euro.

Asked if he was arguing against strong currency policies, Mr Mussa said: "The notion that the same policy is appropriate for all countries should not be accepted without analysis."

IMF urges assault on high public borrowing, Page 4 Interest rates warning, Page 8

generator Southern Company, the US utility, is considering a merger with Britain's largest electricity generating company, National The union would be the biggest

single consolidation of the UK electricity industry. Southern Company has a market capitalis ation of about \$16bn and already owns Sweb, the UK regional electricity supplier based in the south-west of England. National Power is the largest

may merge

UK power

with top

power generator in the UK and plans to launch a £2.8bn (\$4.2bn) takeover bid for Southern Elec tric, another regional supply company. Yesterday shares in National Power leapt 561/2p to 578p, valuing the company at 26.6bn.

The government has not given its assent to National Power's agreed bid for Southern Electric, although Mr Ian Lang, UK trade and industry secretary, is expected to agree with the recommen-dation of the Monopolies and Mergers Commission that the deal – and a separate bid for Mid-land Electricity by Powergen, Britain's second generator - be approved.

Southern Company said yesterday it would await Mr Lang's decision, which is expected within the next fortnight, before beginning formal merger talks with National Power.

The US group has made it clear it does not want to buy Southern Electric. It fears the UK government would balk at the idea of a generator and two electricity suppliers - Sweb and Southern Electric - being owned by a single company:

Southern Company will there-fore try to dissuade National Power from pursuing its planned offer for Southern Electric. If it fails, it risks the whole deal being referred to the MMC.

remains unknown, but if a deal is agreed shareholders in Southern Company and National Power are likely to be offered equity in a newly merged entity. A cash

Continued on Page 14

Monetary conditions index

have offset the stimulatory mented them in the devaluing The IMF now forecasts 1 per

Clinton hails new links with Japan

By William Dawkins in Tokyo

President Bill Clinton yesterday praised the maturing of a relationship between old friends, and said the US and Japan had "spe-cial responsibility to lead" the Asia-Pacific region through a time of profound change.

He was speaking after a summit with Mr Ryutaro Hashimoto, Japan's prime minister, dubbed by both sides to be the most important meeting since the cold war ended. They confirmed plans to strengthen their security alliance and increase co-operation on issues ranging from combat-ing international terrorism to preparing for earthquakes.

Mr Clinton and Mr Hashimoto met in Tokyo to sign two agreements on security and general to more co-operative relations after a period of trade disputes and Japanese public criticism of the US military presence in

Japan. The security declaration slightly extends a series of initiatives, the consequence of both sides' first Asian security reviews

since the Soviet Union collapsed. It confirms the US will maintain indefinitely 100,000 troops in east Asia, of which 47,000 are in Japan, but confirms the reduction and consolidation of US bases in Okinawa. The two countries agreed to

co-operate in working for stability in the region, beset by numerous territorial disputes. They stressed, in a significant overture to China, that both would like to increase co-operation with Beijing. "It is extremely important...China play a positive and constructive role," the declaration said.

The US and Japan are to share more intelligence on regional developments and Japan has undertaken to study co-operating with US troops in any future step for the Japanese government, since it reopens debate over how the limits of selfdefence should be defined under its pacifist constitution. A growing number of voices believe

Continued on Page 14

"I know it's late, but I'd like some sushi. How far do I have to go?"



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FOUR SEASONS HOTELS domand nothing loss. To reserve, phone your travel commellor or call us toll free.

Euro-MPs try to halt cash for Ukraine nuclear plants

Last-minute check: Lebanese prime minister Rafiq al-Hariri appears to submit himself for inspection by a military aide as he arrives for a meeting with UK prime minister John Major in London, at which the

Israeli bombardment of Lebanon was discussed. Report. Page 14: Israelis demand truce. Page 4

By Caroline Southey in Strasbourg

The European parliament is attempting to thwart efforts by the Group of Seven western industrial countries to secure financing for the completion of two nuclear reactors in the Ukraine

The G7 has asked the European Bank for Reconstruction and Development to help secure the financing for the completion of two Ukrainian nuclear reactors.

Khmelnitsky 2 and Rovno 4. The issue is expected to be raised at the nuclear summit in Moscow at the weekend between the G7, Russia and the Ukraine. The G7 request is controversial because of sensitivities over the bank's involvement in the financing of nuclear power stations in

eastern Europe The bank was forced to abandon financing the comple-Mochovce in Slovakia when Slovakia refused its tough condi-

Members of the European parliament are confident they will

be able to influence the decision on the two new reactors, claiming that pressure from the parliament was instrumental in the bank's climbdown in the Slova-

kian case. The parliament is today likely to agree a resolution calling on the European Union to insist that a study on Ukraine's energy needs be drawn up before any aid for the development of the reac-

The resolution also calls on the EU to fund the building of gas

Mr Bernd Lange, a German MEP and member of the socialist bloc, said the reactors were different from the Chernobyl installations, but were still based on "old and dangerous" technologies

and the US. He said the parliament would press for a study on the Ukraine's energy needs and efficlency as a precondition for any

We are not convinced developing these reactors is the right way to provide energy for the Ukraine. We think it is possible

to find a solution without thes reactors," he said. Mr Carlos Pimenta, a Portu-

guese member of the Liberal group of MEPs, said the parlia ment would ensure efforts to secure aid for the reactors were blocked "as we did in the Slovakia case".

We will ensure that no money is provided unless safety studies have been completed. We will make sure the studies are independent and not just a masquer-ade," he said. The resolution points out that

Ukraine is one of the most energy intensive countries in the the amount of energy per unit of GNP as the EU.

It calls for the development of "less expensive and less dangerous sources of energy" and the promotion of energy-saving pro-The resolution also points out

that 10 years after the Chernobyl disaster, no nuclear stations have been shut down in Ukraine, despite the fact that working conditions at the installations have deteriorated.

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By Greg Metver in Stockholm

Ten leading Norwegian hotels were forced to close yesterday when staff went on strike after the collapse of annual pay talks with employers.

Hundreds of business travellers were left stranded by the first strike in Norway's hotel industry for 11 years. Many were unaware of the industrial action until breakfast yesterday, when they were told they would have to check out.

Three of Oslo's most presti-gious hotels were affected, including northern Europe's biggest hotel, the 670-room SAS Radisson Plaza, the Conti-nental, and the Grand Hotel once a favourite haunt of Henrik Ibsen, the Norwegian dramatist.

The dispute, which is esti-mated to be costing the three hotels up to NKr24m (\$3.7m) a day, hit another seven hotels and restaurants in other cities. including Stavanger and

Hoteliers in Oslo scrambled to find rooms for about 500 guests suddenly left without rooms. Hotels were trying to contact guests booked to arrive today. All overnight accommodation within two hours of the capital was last night said to have been filled.

Unless talks between the two sides resume by Sunday, the strike will spread to a further 21 hotels and restaurants across the country, effectively crippling the sector.

The walkouts followed the breakdown of negotiations on a new annual wages and conditions agreement between the 15,000-member Norwegian Hotel and Restaurant Workers' Union and the Confederation of Norwegian Business and Industry, representing employers.

Two weeks of talks, involving mediation by the state industrial arbitration service. have resulted in stalemate.

The union is demanding an average pay increase for its members of NKr4.9, representing a rise of almost 6 per cent. Norway's inflation rate is currently 0.7 per cent, one of the lowest in Europe. Mr Jens Petter Hagen, secretary of the union, said many in the industry were undernald.

"If hotels in Norway are going to maintain their position and compete on the international market they need people who are qualified, and ingly," he said.

The union accused employ-

ers of imposing an effective pay freeze this year, but hotel industry representatives said they had been given insuffi-cient time to make an offer.

The confederation hinted that a settlement could be restart, but said the NKr4.9 figure remained unacceptable and the confederation was awaiting the union's next

There is also tension between the parties over the employers' demand for a switch from centralised collective bargaining to local wage negotiations. They argue this is vital to promote wage flexibility, but it is fiercely opposed by the union, which says it would erode a long tra-dition of centralised collective bargaining model in the sec-

Norway's hotel industry has been buoyant in recent years, after a boom triggered partly by the Lillehammer Winter Olympics in February 1994. The most recent available figures show total turnover in 1994 was NKr25.6bn - an increase of 10 per cent on the

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Austerity package attacked for failing to deal with unemployment

Kohl warned by unions over cuts

By Peter Norman in Bonn

Germany's powerful trade unions yesterday warned the government that its plans to cut public spending and restructure the welfare state risked social conflict and could cost jobs instead of creating

With the leadership of Chancellor Helmut Kohl's coalition government locked in negotiations to cut DM50bn (\$83bn) from public spending next year and prevent social security contributions rising, Ms Ursula Engelen-Kefer, the deputy chairperson of the German Trade Union Federation (DGB),

said the government's plans, so far, were "totally imbalanced" from a social viewpoint The unions would "fight

with all means" against legislation to limit sick pay, she warned. DGB support for savings, which Chancellor Kohl will seek at a meeting with employers' and union representatives next Tuesday evening, would depend on whether the cuts "made an effective contribution to halving unemployment". Ms Engelen-Kefer said the government had failed to produce a policy to deal with unemployment, which according to official fig-

Other union leaders echoed Ms Engelen-Kefer's criticism. Mr Detlev Hensche, the head of the media workers' union, said Bonn's plans were "an alliance against jobs, not for jobs". Any union playing along with the government would be failing in its duty, he said. Ms Margret Mönig-Raane, leader of the shop, bank and insurance workers' union (HBV), said proposed savings were socially irresponsible, economically unreasonable and

Yesterday's chorus of complaint came in response to an austerity and restructuring

pointless in terms of job cre-

package that is not due to be completed until late Thursday next week. However, speculation about the government's intentions has been in full spate since Mr Kohl returned from his Easter break at the weekend to hammer out the plans with senior ministers and coalition party leaders.

Press reports have suggested that cherished products of the German welfare state such as full sick pay, indexed linked pensions and childrens' allowances are under threat. Mr Theo Waigel, the finance minister, has hinted that he would like a public sector pay freeze for perhaps two years.

Some painful cuts are certain but the proliferation of conflicting stories also reflects differences among ministers about the package. Meanwhile, the Bundesbank

yesterday highlighted Bonn's growing financial problems with a report that the federal deficit increased to DM20.4bn in the first quarter from DM8.74bn in the same 1995 period. However the bank warned that the figures did not give an accurate picture of budget trends because special factors distorted the flow of income and expenditure both in early 1995 and so far this

EUROPEAN NEWS DIGEST

Schengen pact set to enlarge

An agreement on passport-free travel across Europe is due to be extended northwards today to include Scandinavia, marking another step forward in the tortuous progress of the so-called Schengen arrangement. At a meeting in The Hague. the Schengen group's existing seven participants are expected to embrace three European Union members - Denmark. Finland and Sweden - and to accept non-EU members Norway and iceland as observers.

The five Nordic nations already operate a passport union among themselves. The enlargement follows a series of setbacks for the group, including a row between France and the Netherlands over the liberal Dutch attitude to drugs. Greece announced unexpectedly last month that it would not ratify the agreement, claiming that the Schengen group's huge data bank could infringe personal liberty.

France, while dropping border controls with Spain and Germany, has insisting on maintaining them with Belgium and Luxembourg on grounds that drugs from the Netherlands are passing through both countries. Spain, for its part, has complained strongly to Belgium over its reluctance to extradite suspected terrorists.

Swissair reviews flights plan

Swissair has agreed to reconsider its decision to transfer most of its long-haul services from Geneva to Zurich in the face of strong criticism from the government and business interests. We will examine how for we can oblige the federal and Geneva government and see where we can make some mprovements," Swissair said yesterday.

Politicians in Geneva and in the French-speaking part of Switzerland have criticised the national carrier's de take away Geneva's flight connections with the Middle East, West Africa and Los Angeles. The row has highlighted tensions between Switzerland's two main regions and has been viewed as another example of the dominance of the German-speaking area.

Steffi Graf's father charged

Mr Peter Graf, father of the tennis player Steffi Graf, was yesterday charged by German public prosecutors with failing to declare about DM42m (\$28m) of his daughter's income to the tax authorities, following months of investigations in Germany's biggest recent case of tax evasion.

Ms Graf was not implicated in the allegations, according to prosecutors in the south-western city of Mannheim, but Mr loachim Eckhardt, the family's tax adviser, was charged alongside Mr Graf.

The two men allegedly submitted false tax declarations or withheld information relating to Ms Graf's tocome between 1989 and 1993, according to a 237-page document. Mr Graf and Mr Eckhardt have been held in custody pending charges since last August.

Michael Lindemann, Bonn

Talks on part-time workers

Unice, the European employers' organisation, and the European Trade Union Confederation are to start negotiations shortly on measures to provide part-time workers in the European Union with the same legal rights as full-time workers, it was announced yesterday. British companies will be exempt from any deal that is made

thanks to the UK government's opt-out from the social chapter of the Masstricht treaty, but many British-owned multinational companies will have to extend rights to part-time workers in their EU operations outside the UK. A voluntary agreement was reached between European employers and trade unions late last year to provide workers with a right to parental leave.

Spanish move on conscripts

Spain's Popular party, which is due to form the next government, is expected to propose the phasing-out of compulsory military service as part of a policy pact with Catalan nationalists. The plan, following the French example, would go further than the PP's recent electoral programme, which promised to cut in military service to six months from air force, navy and rapid reaction force.

Conscripts make up 63 per cent of Spain's 226,000-strong armed forces, according to Defence Ministry figures. Plans envisage cutting this to less than half of a reduced total of 180,000 at the end of the century. David White, Madrid

Funds boost sought for public projects

By Peter Norman

The German government, leaders of building industry unions and employers yesterday agreed to try to boost the private financing of public-sector investments to offset a growing recession in the construction sector.

With the main building employers' federations and the I G Bau trade union, Mr Günter Rexrodt, economics minister, and Mr Klaus Töpfer, building minister, set up a joint working party to report this year on specific publicsector projects that could be financed

In particular, the group will investi-gate toll-financed infrastructure projects such as roads and bridges and the use of leasing finance to construct university and school buildings Yesterday's meeting agreed there

should be a compulsory comparison of public-sector and private-sector tenders for federal, state and local authority

Mr Christian Roth, president of the German building industry association, told the meeting that output in the building industry would fall this year for the first time since unification in

He predicted a 5-6 per cent fall in output, 100,000 job losses and some 6,000 company failures. His forecasts were backed by the Bundesbank, which in its latest monthly report warned there was no short-term prospect of Germany's recession-hit building sector again

The bank's report painted a picture of an industry in which booming demand in recent years had pushed up employment shar, and produced cost increases that far exceeded Germany's and produced cost modest inflation rate.

Employment in western Germany increased by about 10 per cent to about 2m between 1988 and the peak of the In eastern Germany, the number of

iohs in construction rose to more than 1m in 1995 from 630,000 in 1990. By last year, construction accounted for 17 per cent of eastern German gross domestic product, three times the western German level of 5 per cent.

Hourly wages increased by an average of 5.75 per cent a year between 1988 and 1994 in western Germany while the third over this period.

In east Germany, where pay was much lower at the time of unification in 1990, hourly wages rose 80 per cent, or 125 per cent a year, between the start of 1991 and the end of last year. The bank said the 1.85 per cent build-

ing industry wage increase negotiated last week was a "a first step in the right direction" to bringing prices into line with demand. But it warned that "more such steps must follow".

In Bonn yesterday, building industry employers indicated the industry would approve the deal, despite hostility towards it in eastern Germany. The building workers' trade union has already given its reluctant blessing to

MEPs caution on the pace of EU enlargement

By Caroline Souther in Strasbourg

The European parliament yesterday warned that the EU risked damaging the internal market if member states forced the pace of enlargement eastwards.

The parliament, echoing a call from EU heads of government, demanded negotiations start simultaneously, with all countries applying for membership to "prevent the emergence of two classes of applicant countries," although it recognised some negotiations could last longer than others.

While MEPs want preparatory accession talks to begin as Governmental Conference (IGC) ends, they insisted no decision on the outcome could be taken "until the full financial consequences of a future accession are available".

In a sober assessment of the obstacles facing the accession of countries in central and eastern Europe, MEPs backed a report seeking a cautious step-by-step approach to enlargement and the protec-tion of established EU economic, social and political

"Overhasty accession by the countries of central and east Europe on purely political grounds, which would inevitably mean not all conditions with regard to EU legislation were met would undermine the internal market and not help the Union to function effi-

ciently," the resolution said.

The parliament warned that over-ambitious programmes for accession carried risks for the aspirant member countries. leading to "harmful social consequences" for new members. As a result, MEPs said that they wanted a "phased plan, taking into account the social dimension, to Mr Arie Oostlander, a Dutch

MEP and rapporteur for the resolution, said the problems facing central and east European countries were "serious. and the economic starting level is low. In some countries. democracy and the rule of law are still far from achieved". MEPs sought a "comprehen-

sive monetary strategy" to be drawn up for aspirant mem bers, to ensure currency stabilisation accompanied preparations for European monetary union. They asked the Commission in co-operation with EU companies investing in the region, to draw up a code of conduct to ensure the EU's in the new member states.

The parliament stressed the

importance of applicant countries "investing in developing better social structures" and that they should "fully respect and comply with the clauses on human rights and the rights of minorities" before becoming full EU members.

The parliament's economic and monetary affairs committee, in its submission to the debate, indirectly challenged claims by some EU politicians, notably Germany's Chancellor Helmut Kohl, that accession for some east and central European countries would be possible by the year 2000.

The "inevitable conclusion"

of its assessment was that

there was no question of countries acceding "before the next the "Union's death knell".

The development of the EU's internal market meant little derogations from EU laws, as was the case with Spain, Portugal and Greece. "The possibility of helping the countries with transitional measures and derogations have been severely

translated, means consulting.

Tacis, an EU scheme geared

pays for 156 projects in food

and agriculture, military con-

version, nuclear safety and

finance and banking. Member

countries put up \$50m a year,

and mostly western European

policy consultancy, last year

won a contract to start farm

BDPA, a French agricultural

consultancies get the work.



President Boris Yeltsin yesterday made an site of a hostage crisis in which hundreds died last year, writes Chrystia Freeland and Dmitry Volkov. Mr Yeltsin's popularity plummeted when Chechen separatists seized more than 1,000 hostages in the town, sparking

chaos. Yesterday Mr Yeltsin sought to counter people of Budennovsk that he would bring peace to Chechnya. But his pledge was undermined by continued fighting in Chechnya. Separatists yesterday ambushed a Russian military convoy, killing 26 troops and

Solana promises western alliance will not close door to eventual membership

Nato chief seeks to soothe Baltic fears

By Matthew Kaminski in Kiev

Mr Javier Solana, the Nato secretary-general, yesterday assured the Baltic states that the western allies would not neglect their security interests or close the door to their eventual membership of the bloc. The Nato chief has this week visited Ukraine and the three

Baltic republics before heading on to Poland, Hungary and the Czech Republic, which are viewed as the three most promising candidates for early membership of the alliance. Opponents of early Nato enlargement have argued that it could have the side-effect of

included in the first wave of new members, into a Russian sphere of influence. So the itin-erary of Mr Solana's first trip through central and eastern Europe amounts in itself to an implicit assurance that Nato will not lose interest in the western republics of the former Soviet Union.

An Estonian official said the alliance chief had promised, during a stopover in Tallinn, that "Nato will develop a strategy for all countries who wish to join, even if they are not in the first wave of enlargement". Earlier in Lithuania, Mr Solana appeared to reject a suggestion

states, which are unlikely to be

political part of the alliance," he said.

While the Baltic states are all keen to join Nato as soon as possible, Ukraine has said it intends to remain neutral for the time being, though not necessarily for ever.

However, it has been pressing since last September for a special relationship with Nato - including political consultation, and frequent joint exercises - along the same lines as the partnership which the alliance is trying, with mixed results, to establish with Rus-

not its military structure. ment that the alliance saw no "There is no such thing as a reason to deploy either nuclear weapons or large concentrations of troops on the soil of

new member states in central

Europe. The Ukrainian government, for its part, had assured the secretary-general that it had no objections to its western neighbours joining Nato. The Atlantic alliance plans to hold a defence planning seminar in

Ukraine this summer. Russian military experts have hinted darkly that their country might try to re-estab-lish control of the Baltic states if Nato expands to its immediate east.

a 60,000-strong force - to be based in Germany, Denmark and Poland - with the aim of intervening in any clash between Moscow and the Baltic republics. Nato officials said they knew nothing about any such force, but they said Mr Solana had detected some anxiety, particularly in Estonia, about the threatening noises which have come from

certain quarters in Russia. The secretary-general told the Baltic states he could not prejudge the outcome of forth-coming deliberations at Nato on the "who and when" of enlargement. But, in the meanthe social dimension, to curtailed since the completion it could have the side-effect of by Russia that Nato officials said Mr Solana Last month, a Russian gen-be drawn up for gradual inte- of the internal market," it said. casting Ukraine and the Baltic expand its political wing but had promised the Kiev governeral accused Nato of preparing co-operation Nato was offering.

Consultancy blooms in Ukraine's sunnier climate

S moky and hot, the "Karambol" tends to be an evening's final port of Western firms have poured in to take advantage of the country's attempts to rebuild its commercial life after decades of communism, writes Matthew Kaminski in Kiev call for western consultants in Kiev. So it was when KPMG An EU official said that large US public relations com-Foreign aid drives the worked in Africa and Latin graduate programmes in Rus-Netherlands opened its America for 27 years, before sian studies. Both types of con-heading to Ukraine and over-sultants elicit gibes about Ukraine office at a smart recepgrowth. The more than \$1.65bn Tacis now focuses on hands-on, tion earlier this month and received from the US and Euro-

then treated its guests to pean Union in the four years rounds at the beer and bilsince independence exceeds by far the approximately \$700m life," said Mr Jean-Philippe liards bar. The Dutch firm, the last of total foreign direct investment. About half the aid goes to techaccountancy's "big six" to come to Kiev, expects its connical assistance which, roughly

sultancy business to take off sharply from the start, as it has done in other eastern for the ex-Soviet republics, European countries, according to director Mr Max Groen. Straight audit work will follow. More than seven decades without commercial life in Ukraine have laid the ground for a consulting boom after the fall of communism. Hundreds of western experts are offering to advise on everything from sunflower oil output to the

seeing a nine-man team.

"We are used to this kind of Dutilleul, his 45-year-old colleague, who travels regularly from Paris to Kirovohrad, a sleepy town at the heart of Ukraine's bread basket. "The first thing I asked my wife to send is a cookbook," he said. Most stay in Kiev, however,

where the experienced specialists blend easily with throngs of young consultants, many of them on their first job after university. The International Finance Corporation, the World Bank's private sector arm, hires its foreign staff for reform projects in three pilot three separate privatisation regions. Mr Dominic Etienne contracts usually straight from

vouth or irrelevance from western and local critics.

At first, Tacis funded many long feasibility studies for commercial projects that never took off. "[Consultants] used to come in here, write a report that now sits around collecting dust, and leave a bunch of invoices," a western official

Consultancies, on average, are paid Ecu550 (\$700) a day by Tacis. "You look at what they earn," the official added, "and quite often what they do is not useful." Similarly, US foreign aid contractors are sometimes derisively called "Beltway bandits", after the freeway surrounding the US capital.

rather than policy, work in agriculture, finance and energy - areas that economists argue Ukraine needs to overhaul if a vibrant free market is to take

root. Donors are quick to counter that Ukraine benefits in unexpected ways, too. Local staff pick up marketable skills, helping to end the country's long tional Development - and isolation from the west. But Ukraine does not con-

sider itself a developing country, and government officials often resent outside advice from consultants who spend little time in the country. "A lot of people usually only put their toes in," said Mr Michael Willard, managing director in pany. "It takes a while to get to know the market, the people and how valuable they are to a business."

In common with many western firms, Burson-Marsteller came to Kiev on a foreign assistance project - advertising Ukraine's mass privatisation programme, courtesy of the US Agency for Interna-

Commercial practices can benefit from the contacts made through foreign aid work. That is why Arthur Andersen, the largest of the "big six", takes on the occasional assistance contract, according to Mr William Senkiw, the firm's managing partner in Riev. Local staff Kiev of Burson-Marsteller, a have grown from six to 100 in

just four years, largely thanks to commercial business. Half its practice is devoted to con-

sulting. Their consulting work differs little from that done in the west except in "the degree of sophistication" and the weak commitment among local management to change, said Mr Senkiw. "The only reason local companies will hire us is when they're told to do so by a potential foreign investor."

Kiev's economy certainly benefits. The "Karamboi" fills up nightly and new, mostly expensive restaurants open each month, tailored to the western expense account and the new Ukrainian commercial

The rush for western-standard commercial and residential space, and the low supply, has pushed up property rates to \$65 per square metre, second only to Moscow in the former

- -

parties

صكدا من الاصل

NEWS: EUROPE

Parties limp to the start line in Italy

By Robert Graham in Rome

t is tempting to see Italy's third general election in Liour years as a repetitive game of musical chairs; the same parties are offering the same polices to an unenthusiastic electorate.

Yet despite the short gap between the March 1994 general elections and Sunday's poll, there are important differences. Even if the outcome is a close as seems likely, there will be important shifts of power within the two broad alliances and these will have an important impact on the formation

of the next government.

Neither the centre-left "Olive Tree" alliance or the rightwing Freedom Alliance have survived the campaign covered in glory. Both approach the finishing line looking tired and vulnerable. The centre-left has failed to sustain a bandwagon effect of optimism which began to emerge last weekend. While the right, which clearly won the first part of the campaign, has faltered on rash promises

of job creation and tax cuts. Private opinion polls which cannot be published during the campaign give the edge to the centre-left. The financial markets view of the centre-left as a more responsible force in gov-ernment with better qualified ministerial material has seen the lira strengthen.

The markets may have become just a bit too sanguine about the outcome; but on balance the centre-left seems likely to do better. In the senate, where the under 25 vote is excluded, the centre-left is

expected to obtain a majority. If the advance of the centreleft is confirmed, it will be because Mr Silvio Berlusconi's two-year-old Forza Italia movement has lost its credibility as a moderate force for change. On the other hand, the failure of the centre-left to win given the disastrous experience of the Berlusconi government in 1994 and the rising strength of the rightwing National Alli-

Fini - will underline the country's profound mistrust of the left. Italy is the sole European democracy where the left has not been in government since

The Olive Tree alliance, created a year ago, underscores the transformation in the strategy of the parties on the centre left since 1994. They have realised the dominant force, the former communist Party of the Democratic Left (PDS), must appeal beyond the faithful to the centre vote if it has a chance of winning.
Equally those who fought

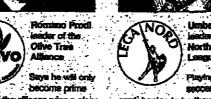
alone in the centre - the bulk of the old Christian Democrats regrouped as the Popular party (PPI) - realised they had to move into a broad alliance to survive. The Olive Tree was formed from a symbiosis of these two factors.

As a result the left has been pulled more towards the cen-tre. This is underscored by the leadership of the Olive Tree having been entrusted to Mr Romano Prodi, the Bologna economics professor linked to the Christian Democrats. Also Mr Lamberto Dini, the

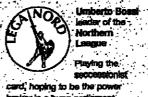
caretaker premier and gener-ally considered to the right of the centre, has formed his own party, Dini Italian Renewal, and allied himself with the Olive Tree. A further cog in the centrist wheel is provided by Mr Antonio Maccanico, the man who failed to form a government of national reconcilia tion in January. He has his own grouping linked to the

This pull towards the centre has made even more delicate the relationship between the Olive Tree and Reconstructed Communism (RC), the hardline of the old Communist party which commands about 8 per cent of the national vote. Without tacit support from RC, the Olive Tree cannot hope to win a majority in parliament. To this end, a series of "desistence pacis" have been agreed - deals whereby RC Grand alliances and the man in the middle



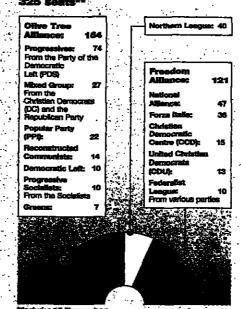


om the Lib





325 seets**



candidates stand down in one place in return for support from the centre-left in others. But RC remains an unacceptable partner in government and frightens off many Catholic voters in the centre.

630 seats*

Olive Tree

Mixed Group: From the Reconstructed

Programmives: 164
From the Party of the
Democratic Laft (PDS)
and Greens

272

If the left has been pulled more towards the centre to compete for the majority of the 48m voters, the right has moved in the opposite direction. Mr Berlusconi won the 1994 elections with two separate alliances. One he sealed in the north with the populist Northern League of Mr Umberto Bossi; the other with Mr Fini's AN in the centre and south. He was also backed by

the right of the old Christian Democrats, the Liberals and Mr Marco Pannella's radicals. This was called The Alliance for Freedom and Good Government. In these elections, Mr Berlusconi has a pact with AN and the League is fighting the North on its own - leading to a

renaming of the alliance to the

Freedom Alliance. The defection of the League has turned the north into a three-cornered fight with unpredictable consequences. As many as 70 seats in the 630-seat chamber won by the League in 1994 with Forza Italian backing are now open to all. These marginal seats could

determine the difference between a hung parliament and a clear majority. Mr Bossi's strategy is to rely on a hard core of faithful votes with a secessionist message, hoping to gain enough seats to hold the balance of power in a hung parliament.

The other major difference is that Mr Berlusconi is no longer the uncontested leader of the right. Mr Fini in 1994 was carried along on the strength of Mr Berlusconi's popularity and was very much a junior partner. Now he has emerged as the dominant partner and the AN could well obtain more votes than Forza Italia.

Shake the 'Olive Tree' and a political party will drop

Voters wooed by 300 groups

total national vote is then

added up and must reach a

minimum 4 per cent (around

of votes which have been used

to elect winning candidates in

the first-past-the-post seats. In

other words, small parties which do badly under the

majority vote can recomp on

Within the two alliances

seats in the first-past-the-post

system have been allocated broadly on the basis of the per-

formance in previous elec-

The vote for the

tions. Thus the PDS has 48 per

cent of all the candidates in

the Olive Tree alliance stand-

ing for the chamber and 52 per

cent for the senate. The

remainder are divided up

among seven different group-

ings, leading to some awkward

negotiations to accommodate

prime minister Lamberto

Dini's late arrival on the

In the senate, meanwhile,

only those aged 25 and over can vote, excluding 12 per cent

of the electorate. This coupled

with a different geographical

distribution of the seats,

favours the centre-left in the

upper house. The bicameral

system, with equal powers in

both houses, means a stable

government must control both

the chamber and senate.

national vote.

senate excludes

12 per cent of

the electorate

the proportional.

By Robert Graham in Rome

Between parties candidates, the Italian voter is 1.5m votes). From this total is then subtracted that number overwhelmed by choice, with four separates votes to elect a new parliament from more than 300 groupings large and small.

Yet paradoxically the voter has traditionally had little say in the most important aspect of an election - who governs the country next. The vote is for people and parties, not for governments. This is because a highly imperfect electoral system encourages the formation of alliances to win elections rather than to govern.

The system, used for the first time in the March 1994 general elections, is a mix of the first-past-the-post principle and proportional representation. In both houses 75 per cent of the seats are contested under the first-past-the-post system and the remainder by proportional representation.

Since no party can muster more than 20 per cent of the vote and most under 10 per cent, the politicians are obliged to pool their resources into broad alliances to win the bulk of the seats (the centreleft Olive Tree and the right's Freedom Alliance). The number of candidates

contesting the 475 majority vote seats in the chamber of deputies has fallen 27 per cent to 1.574 since the last election. This works out at an average 3.3 candidates per seat mpared with the average of 11.8 candidates fighting each of the 155 proportional seats in the chamber. The huge difference is explained by the proportional system encouraging small parties and working against the bigger parties.

Italy is divided into 27 elec-

toral colleges with varying numbers of seats. Via a mathe matical formula based on the number of seats and votes, a "quotient" is established which is the minimum number of votes required to win any proportional seat. A party's man who hid HIV

By Andrew Jack in Paris

Insurance

payout for

A French insurance group yesterday agreed to repay the balance of a housing loan to the family of a man who died of an Aids-related illness and who had not told the insurance company he was HIV-positive when he took out the loan.

The reimbursement, triggered by a court ruling in Strasbourg and made public yesterday, came in spite of accusations from the insurer that the person who had taken out a contract had made a false medical declaration. Les Assurances du Crédit

Mutuel agreed to repay FFr90,000 (\$17,716) from a FFr250,000 property loan which it had demanded from the man's family after his death.

The man, identified as "Michel", aged 47 in 1986, had replied No to two questions on the insurers' questionnaire, which asked whether he suffered from an illness or infirmity of any sort; and whether he was following any treatment or was under medical supervision.

He was already aware that he was infected by the HIV virus, and the insurer later took an action against the man's family to repay the balance of the loan on the grounds that he had made a false declaration.

Equally on the right, the small former Christian Demo-His family argued in court that he had filled out the quescrat groupings have found themselves excluded from most of the first-past-the-post tionnaire in good faith, because he was not "ill" with Aids at the time he signed the seats. The division of seats also favours Forza Italia over document, and that he was not the National Alliance, a situafollowing any treatment but tion which could prove embarsimply some "attempted therapy". The tribunal found in favour rassing if the latter obtains a higher percentage of the

of the family. It accepted their arguments which stated that during 1985-86, medical specialists were far less aware of what would happen to those who had the HIV virus.

The insurance group decided not to appeal against the court's ruling, but said it had made this decision because of the relatively small amount of money concerned.

Housing

starts

signal

growth

NEWS: THE AMERICAS

disrupt congressional agenda

Dole under pressure over immigration

By Jurek Martin in Washington

w Ballie le

Election year party bickering is threatening to wreck the congressional legislative agenda and is posing difficult political choices for Senator Bob Dole, the majority leader and presumptive Republican presidential nominee.

On Tuesday night Mr Dole abruptly pulled the immigration bill from the Senate floor, accusing Democrats of trying to attach non-germane issues an increase in the federal minimum wage. Much of his anger, echoed even more forcefully by other Republicans, was directed at Senator Edward Kennedy, the Democrat from Massachusetts and a leading proponent of better pay for the

most impoverished workers. Senator Don Nickles, the Republican from Oklahoma, warned of retaliation against Mr Kennedy. This could, he said, take the form of delaying consideration of the health insurance reform bill sponsored by Mr Kennedy and Senator Nancy Kassebaum, the Republican from Mr Dole's home state of Kansas.

Democratic pressure to increase the minimum wage. egged on by both the Clinton administration and organised lahour, is by no means confined to the Senate. The House Democratic leadership has written to Congressman Newt Gangrich, the Speaker, threatening to disrupt daily business if he does not schedule the floor vote on the issue which they claimed he unfairly

refused to grant last month. An increase could possibly pass the Senate if a vote were over taken, its prospects in the liouse look less good, though Republicans this week come out behind a full dollar's increase over two years from \$1.25, 10 cents more than the opposed to this scheme.

White House and congressional Democrats have been urging. There was speculation last

week that Mr Dole himself, while unwilling to hand the Democrats any kind of decisive legislative victory, was prepared to consider a compro-mise 45 cents an hour one-year increase. He will be as aware as the Democrats of polls which show upwards of 80 per cent support for an increase in the federal minimum wage, the base pay for well over 10m American workers.

Mr Dole had problems with the immigration bill, a substantial election year issue in such states as California, from within his own party as well as with the opposition. Senator Alan Simpson, the Republican from Wyoming, still wants any crackdown on illegal immigration coupled with reductions in the admission of legal aliens.

This flies in the face of a vote in the House last month to split the bill into two parts. with existing levels of legal immigration mostly preserved. Business interests, traditionally large supporters of the Republican Party, had made clear they wanted continued access to the international talent pool, particularly in the high technology sector.

The Kennedy-Kassebaum health insurance bill, providing for greater portability of policies and guaranteed coverage for those with existing medical problems, also commands broad political and public support in its present form.

But Mr Dole is under pressure from conservatives to attach amendments giving preferential tax treatment to so-called medical savings accounts, under which individnals can set aside sums for future spending on healthcare. The administration and many the current \$425 an hour to Democrats are strongly

Party bickering threatens to disrupt congressional agenda | Balaguer casts shadow over poll

Canute James on the not-so-retiring president of the Dominican Republic

onfounding his critics and supporters after saying he was retiring, the Dominican Republic's most influential politician is casting a large shadow over presiden-tial elections to be held next month. The octogenarian Mr Josquin Balaguer has now said he will not be standing and will be supporting the candi-date of his Reformist party. Just a week earlier he indicated that he was reconsidering his retirement after six terms in office. Many Dominicans believe they have not heard the last of Mr Balaguer. the foreign minister.

If he sticks to his latest undertaking to stand down, it will be the first time in 30 years that the people of the Caribbean nation will not be making a choice from any of the old men of Dominican politics. Mr Juan Bosch, Mr Balaguer's perennial arch-rival. also in his 80s, retired from politics three years ago

because of ill-health. The election was called two years early after Mr Balaguer won in 1994 by a handful of votes, amid charges from the losing candidates, supported by foreign observers, that the event was tainted by widespread fraud and mismanagement, in the wake of consistent pressure, mainly from the US, the government agreed to an early vote and to isolate the

administration of elections from party political pressures. According to the polls, the front-runner to win on May 16 is Mr Leonel Fernandez, a 42year-old lawyer and Mr Bosch's successor as leader of the Dominican Liberation party which started life as a Marxist organisation but now advocates a market economy.

His main challenger is Mr José Francisco Peña Gomez, leader of the social democrat Dominican Revolutionary party, and a perennial loser to Mr Balaguer. Mr Peña Gomez, who is black, and whose supporters frequently claim that he is the subject of racial slurs. will lose again if elements in the leadership of the incumbent conservative Reformist party have their way. Many have thrown their support ing the official Reformist candidate. Mr Jacinto Pevnado. Neither Mr Fernandez nor

Mr Peña Gomez will be a convincing winner, say functionaries of the main parties. This will force a run-off which will favour Mr Fernandez. In that event, Mr Balaguer would instruct Reformist voters to support Mr Fernandez.

Dominicans believe that the changes that will follow the installation of Mr Balaguer's successor in August will be more style than substance. The progressive deregulation of the economy, started with a clearly reluctant Mr Balaguer under pressure from foreign donors and creditors, will be continued, said Mr Alfonso Lockward, a political analyst with

ties to the Reformist party. "The main issues have already been agreed with the international community and will be implemented by the new administration," he said. This expectation of

a seamless change is shared by Mr Luis Manuel Piantini, deputy governor of the central bank, who suggested that an expanding economy has contributed to a calmer political atmosphere in the and the implementation of leg-



Balaguer and aides: making way for younger men

country of 7m people. The election campaign is devoid of arguments about issues, and based on repeated promises from the candidates to improve the lot of Dominicans, spiced with colourful descriptions by the candidates

of each other's attributes.
"Decisions will have to be made by the new administration on issues such as the privatisation of state companies,

islation which will permit the sale of the electricity company," said Mr Hector Guiliani Cury, deputy secretary of state for finance.

A nationalised economy was central to Mr Balaguer's per-ception of a modernising country, and the president has found it difficult to divest these enterprises.

The election coincides with an improvement in the country's economy which expanded

by 4.8 per cent last year, according to the central bank. "We are very optimistic about the economy and expect the expansion to continue this year in all the major sectors," said Mr Piantini.

tional reserves by just more

If any of the pretenders to

the presidential palace wish to make a clear indication of

change, it could be as dramatic

as moving from darkness into

light. The country has been

suffering from years of made

quate electricity supply, so chronic that business leaders

refer to the problem as a crisis.

The state-owned company,

whose future is subject to protracted and so far inconclu-

sive debate by legislators, can-

not keep pace with increasing demand. It has also had diffi-culty paying private companies

which supply power for the

national grid.
"Getting us a proper supply
of electricity will tell the

Dominican people that they

have entered a new era," said

one business leader, who was reluctant to be named. "Presi-

dent Balaguer could not have

been aware of the grave disad-

vantage the country has been

enduring," - a criticism, per-

haps unkind, of the outgoing

president, who is blind.

than \$100m during the year.

By Michael Prowse in Washington Growth was fueled by expansion in communications, tourism, mining, transport and

US housing starts fell modestly last month but construction. Sugar, once the remained at levels that historipillar of the economy, con-tracted because of problems cally have signalled solid eco-nomic growth, official figures indicated yesterday. that overtook the heavily-in-The Commerce Department debted state-owned producer. Income from tourism last said starts dropped 3.9 per vear was mainly responsible cent to a seasonally adjusted for covering a merchandise deficit of \$2bn on a trade volume of \$3.5bn, building interna-

annual rate of 1.447m, roughly in line with analysts' projec tions. Revised data showed starts rose to 1.505m in February, the highest level in a year. During the first quarter starts were 12 per cent higher than in the same period of last year, providing further evidence of economic recovery after sluggish growth late last

However, economists said starts had probably now reached a plateau and could weaken later this year, given the recent rise in long-term interest rates. Mortgage rates fell sharply in the second half of last year but have recently climbed steeply in response to higher bond yields. Rates on 30-year home loans averaged 8.05 per cent last week. com-pared with 7.03 per cent in

Building permits - a guide to future construction activity were flat last month but 14
 per cent higher than in March last year. Regionally, the biggest improvement in housing markets was in the north-east where starts rose 10 per cent following a large gain in Feb

Mulroney attacks Canadian justice department

Former Canadian prime minister Mr Brian Mulroncy testified yesterday that the federal justice department acted as "judge, jury and executioner" in searching for evidence to support allegations that he took CS5m in kickbacks on a C\$1.5bm sale of Airbus Industrie aircraft to the then government-owned Air Canada in 1988. Mr Mulroney, who categorically

Mounted Police (RCMP).

He said that documents used by the justice department and the RCMP in the search were "filled with falsehoods" and the kickback allegations were "a terrible blow" to himself and his family, costing him weeks of lost sleep and extreme worry.

Mr Mulroney, who was Conservadenies the allegations, was testifying tive prime minister from 1983-93 and authorities in September seeking a lawyer-to-lawyer procedure nor- to be donated to charity if he wins.

libel suit against the federal govern-

ment and the Royal Canadian

in a pre-trial hearing of his CS50m offered to resign all his boardroom seats after the allegations became known last year, but the offers were

turned down. Mr Mulroney launched his unprecedented action last November - it is the first time that a former Canadian prime minister has sued his country. A justice department lawyer had sent a confidential letter to the Swiss

is now a prominent corporation law- access to three private Swiss bank mally held in chambers but the media yer and company director, said he accounts through which the RCMP alleged the money was channelled. Mr Mulroney, through his lawyers.

had said earlier that he "never directly or indirectly maintained a Swiss or foreign bank account." He also denied influencing Air Canada's decision to buy Airbus aircraft. Airbus has denied paying kickbacks

to anyone to secure the sale.

were invited because of the unusual nature of the suit. The judge will hear objections to the suit on April 30. Mr Mulroney has maintained the Airbus allegations were made by

"misguided, incompetent and possibly vengeful officials using unsubstantiated media reports and resulting in irreparable damage to his reputation." He seeks C\$25m for lost income and Pre-trial hearings in a civil case are CS25m in moral damages - the latter

IMF urges assault on high public borrowing

%of GDP

The Fund's World Economic Outlook targets pension reform as an essential policy change. Reports by Robert Chote

through their working lives towards retirement. As a result

the tax base is set to shrink at

the same time as demands for

pensions and healthcare rise.

As most public pension schemes are funded on a "pay

taxes, this is storing up fiscal

problems for the future.

To judge the scale of these

as you go" basis from curren

overnment debt is set to reach unsustainably to reach unsathigh levels in most industrial countries, unless pension systems are reformed more effectively, the International Monetary Fund warned yesterday in its latest World Economic Outlook.

In preaching fiscal virtue, their borrowing would not necessarily impede the growth of their economies. The Fund said it was better to cut budget deficits by reducing government spending than by increasing taxation and argued that fiscal retrenchment was more likely to succeed if it involved fundamental policy changes rather than piecemeal reforms.

To its other member governments, the IMF offered variations on the same theme. Many developing country governments have already made good progress cutting their borrow-ing, but others need to move more quickly and to make sure that existing policy initiatives remain on track. The challenge in many transition economies. meanwhile, is to curtail the ing the adverse short-term social consequences in an

sharply than expected in west-

ern Europe and North America

last year but, with temporary

factors lying behind the loss of

momentum, the IMF does not

expect "a prolonged or general-

Subdued inflationary pres-

sures, relatively low long-term

real interest rates, rising

growth should accelerate there

ised slowdown".

Over the past 150 years the public finances of industrial countries have usually moved into serious deficit only in times of war. But large deficits and budget deficits tackled emerged after the first oil crisis in the mid-1970s and widened dramatically after 1980. The IMF believes that higher social security transfer payments are largely to blame. the IMF sought to reassure along with increased subsidies governments that reducing and higher debt interest payments. As a proportion of national incomes, transfers and subsidies rose from an average of 8 per cent in 1960 to 21 per cent in 1992.

Public pension and social spending has grown as targeted safety nets have become universal benefits and as the beneficiaries of these schemes have grown in number and political influence. Generous benefits for the jobless have meanwhile increased structural unemployment, especially in Europe, raising trans-fer spending directly as well as shrinking the pool of earnings available to be taxed. The "tax base" has also been depressed relative to expectations by the slowdown in productivity which followed the early 1970s. budget constraint than policy-makers or voters expected or

seem to have realised", at the

from L8 per cent this year to

2.7 per cent in 1997, with the

performances of the "hard cur-

rency" countries and the

"devaluers" gradually converg-

ing. Inflation in the industrial

countries is expected to remain

subdued, rising from 2.3 per

cent this year to 2.5 per cent in

The Fund said that the pro-

also be insulated from the



lem is being exacerbated by same time that greater opendemographic trends, as the ness in world capital markets post-war "baby boomers" move

has encouraged governments to borrow more. The Fund argues that big budget deficits and high public debt are a problem because they discourage private saving and push up global real inter-est rates. This discourages investment and impedes growth. Borrowing to finance transfer payments can also result in unfair redistributions of income, with today's retiree gaining at the expense of tomorrow's workers.

deceleration in the industrial

economies by continued strong

expansions in the developing

countries, the Fund believes.

IMF economists have down-

graded their growth forecasts

for Latin America this year

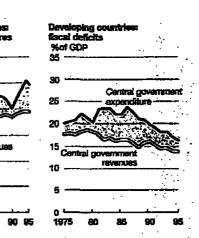
and next to 3.1 and 4.8 per cent

respectively, but have raised

their 1997 predictions for Africa and Asia.

sector capital. In the develop-

that the unfunded liabilities of This inter-generational prob-



income in all industrial countries bar the US and UK. In Japan, France and Germany, unfunded liabilities exceed 100 per cent of national income. Public pension schemes in all industrial countries face "contribution gaps", which is to say that current contribution levels are too low to prevent their net asset or liability positions from deteriorating. Germans, for example, would have to raise their public secpension contributions by 3.4 per cent of national income to stabilise their system. Japan

and France have similar contri-

while Italy has a gap of 2.5 per cent, the US 0.8 per cent and Britain only 0.1 per cent. The Fund argues that tack-ling this problem by raising contribution levels would be

bution gaps to Germany's,

politically difficult in many countries, so benefits should be reduced and retirement ages raised. Raising the retirement age to 67 alone would be sufficient to eliminate the contribution gaps in France, Italy, the UK and Sweden. Contribution gaps will grow quickly if reme-dies are delayed, but the Fund warned that proposals to move from "pay-as-you-go" to fully funded pension schemes would

involve big transitional costs. The case for fiscal belt-tightening is now widely accepted among policymakers across the industrial world, but some are worried that cutting govern-ment borrowing would constrain economic growth by weakening demand

However, the IMF argued that the experience of consoli-dation episodes over the last 25 years showed that this need not be the case.

"Successful" consolidations those which cut the ratio of government debt to national income by at least three percentage points over two years were associated with stronger growth and rising employ-ment, Fund economists found. "Small reductions in budget deficits may reduce aggregate demand, while large adjustments may revive confidence and expectations so that growth is given a boost", the Outlook said. By inspiring financial market confidence. big fiscal adjustments may also have allowed the authorities to

cut interest rates more. The IMF also argued that fiscal consolidations achieved through government spending cuts were more likely to succeed than those driven by tax increases. Successful consolida tions also involved bigger cuts in public sector wage bills than unsuccessful ones.

When governments try to raising taxes, and not by braking spending in hard-to-rein-in categories, the higher revenues tend to be absorbed and the envernment share of the econ-

omy continues rising." In advocating further fiscal consolidation in developing countries, the Fund warned that cutting public sector wage bills could be counter-productive, by reducing efficiency in

Editorial Comment, Page 13

Loss of momentum behind economic growth seen as temporary Maastricht goals 'within Prolonged slowdown ruled out reach for most countries'

ing countries as a whole, inflation is forecast to subside from 12.6 per cent this year to 9.8 per cent in 1997, only a fifth of the rate seen as recently as

eastern Europe are forecast to grow by 4 to 5 per cent in 1996-97, a similar rate to that seen last year.

Most European countries have "at least some chance" of meeting the Maastricht convergence criteria for participation in a single currency next year, the IMF said yesterday. But it believes that qualification by a sufficiently large number of countries is by no means

The Fund said that further action to reduce government borrowing was essential if progress towards a single currency was to continue as

The recent slowdown in the European economy has complicated the convergence process by depressing tax revenues and boosting social security spending, although the Fund expects a number of countries to be within striking distance of the 3 per cent reference value for fiscal deficits".

Given these prospects, the Fund said that "the additional effort required to meet the Maastricht criterion in 1997 would seem feasible and worthwhile, given the more general need to strengthen fiscal consolidation in these countries". But it added that it would be difficult for many countries to meet the fiscal target if economic activity turned out significantly weaker than expec-

The Fund argued that respect for the Maastricht criteria was important, but observed that "the historic decision to introduce a common currency, and the related decision on which countries will initially participate in this endeavour, presumably will reflect broader political and economic considerations". It noted that most EU governments feared that postponing the starting date for a single currency could undermine the

confidence of financial markets

and weaken convergence

efforts

man proposals for a "stability pact" which would keep the fiscal deficits of European Monetary Union participants to no more than 1 per cent of national income in normal times. "Overall, the success of the monetary union may well hinge on the ability of govern-ments to make binding commitments to appropriate mechanisms for fiscal discipline beyond the test year of 1997," the Fund said.

Labour market reforms were also necessary to reduce the gap between wage costs and productivity for the most vulnerable groups of workers. "Indeed, there are many reasons why economic performance in the monetary union would be much better, and the potential drawbacks associated with the loss of the exchange rate instrument much smaller, if European labour markets were more flexible".

Israelis demand formal truce with Hizbollah

By Juffan Ozanne in Jerusalen and David Gardner in Beirut

Israel yesterday confirmed that it was seeking a formal written essefire with Lebanese guer rillas as it continued air and artillery attacks on Lebanon in defiance of growing international and domestic criticism. Mr Shimon Peres, Israeli

prime minister, said he wanted written understandings from Hizbollah and Syria instead of the oral understandings brokered by the US which ended Israel's last devastating blitz against Lebanon in July 1993. Mr Peres also said Israel's

offensive, which has involved more than 1,000 aircraft sorties and 11,000 shells and killed at least 31 people, could continue for several more days until a formal agreement was reached. We have no guarantee that it will end in a day or 24 hours or a few days. It could certainly

The urime minister also continued to brush aside a French effort to broker a ceasefire deal, backed by Syria, Lebanon and Iran in favour of US mediation efforts.

However, a US-Israeli drafted ceasefire proposal which greatly extends the July 1993 understandings and would force Lebanon and Syria to curb severely Hizbollah attacks against Israel and against Israeli soldiers occupying parts of southern Lebanon was rejected by the Hizbollah yesterday.

"To us the American proposal means suicide." said Mr Ali Ammar, a Hizhollah member of the Lebanese parliament. "We believe that the American side is not fit to launch anv imitiatives because it provides the political, moral and military cover for the Israeli aggression."

Lebanon has also given a oreliminary negative response to the US-led ceasefire proposal although Lebanon's foreign minister, Mr Faris Bouez, said yesterday his country had not yet formally rejected it and was seeking alterations to the

The lukewarm reception given to the US proposal has encouraged France to extend the Middle East mission of Mr Hervé de Charette, its foreign

"Growth performance in equity prices and the correcposals of both the US administration and Congress to cut the Africa is expected to continue tion of serious misalignments budget deficit were disappointbetween the world's leading to improve as a result of the implementation of stronger ing. It urged that "the debate currencies all point to "continued, relatively solid world over the budget should be macroeconomic and structural resolved in a manner that growth," the Fund said in its policies in an increasing numlatest World Economic Outensures continued deficit ber of countries in recent look. World trade is expected years," the Fund said. It prereduction in 1996 and the next several years". It also argued dicts a 5.3 per cent rise in outto continue growing unusually put there this year, easing to 4.5 per cent in 1997. that "substantial tax cuts strongly relative to output. should be postponed until defi-Industrial country economies cit reduction is substantially The Fund said the slight are expected to expand by 2 per cent this year and 2.6 per cent in 1997. Growth should achieved". Japan would have slowdown it expected in Asia to rein in its budget deficit and would alleviate the inflationpick up from 1.8 to 2.2 per cent The economies of central and raise interest rates once its ary pressures and current in the US and from 2.7 and 3.1 economic recovery was well account imbalances there established. per cent in Japan. Taking the which have been fuelled in part by large inflows of private European Union as a whole, The world economy should



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tropics to be halved by 1995, and for there to be no net deforestation by the end of the century. Write to the Membership Officer at the address

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FT Surveys

Mobil to buy 25% of big Asian oilfield

By Sander Thoenes in Almaty

Mobil, the US oil company, said yesterday it would pur chase a 25 per cent share in Tengizchevroil, one of Kazakhstan's biggest oil fields with estimated reserves of between 6bn and 9bn barrels. Chevron, also of the US, already has a 50 per cent holding in the field.

Mobil said the Kazakh gov-ernment had agreed to sell half its 50 per cent share for an undisclosed sum.

The move follows an announcement this week by Mr Vagit Alekperov, president of Lukoil, one of Russia's biggest companies, that it had reached preliminary agreement for the purchase of a stake in Tengizchevroil.

The announcement is the latest sign that the Tengiz venture is about to revive again after three years in limbo for lack of a reliable export route.

"It's sign of confidence in the economics of the Tengiz project as well as the probability of an export pipeline going ahead," said Mr Steven O'Sullivan, oil analyst at M C Securities. a London-based investment bank. "There's now more momentum behind all of this." Western oil executives pre-

dict a breakthrough agreement next week on construction of an export pipeline linking Tengiz and other oil fields in Kazakhstan to the Russian port of Novorossiisk, "Many of the issues seem to be resolved," one oil executive close to the negotiations said. "It will all come together soon."

Central Asia, though rich in natural resources, has seen its economy decline for lack of independent export routes for its oil and gas, leaving it dependent on Russia even after the break-up of the Soviet

Chevron has kept investment in Tengiz, estimated to require \$20bn, down to about \$1bn because of insufficient access to Russian pipelines. It boosted output only recently,

Rallie le

amount of Kazakh oil it would let through its pipelines from Im tons to 45m tons a year.

An agreement on the Tengiz pipeline is likely to boost faith in a range of other energy projects, such as the Karachaganak oil and gas field in north-western Kazakhstan developed by British Gas and Agip, and the Azerbaijani offshore fields, developed by a consortium of western companies. Mobil has two exploration ventures in Kazakhstan, including a potentially large

field under the Caspian Sea. Chevron, Mobil and a number of other western and Russian oil companies are negotia-ting in Moscow with Russian, Kazakh and Omani officials for an agreement on joint con-struction of an export pipeline from Tengiz.

Until recently, the consortium included only the governments of Russia, Kazakhstan and Oman and had failed to obtain financing because Chevron, the pipeline's main poten-tial client, refused to join in unless Oman cut its share of the venture to reflect its limited investment. Oman backed down in March, enabling the consortium to solicit fresh investors for a 50 per cent

Negotiators predict that Chevron, Mobil, British Gas, Agip and Oryx, the major oil producers in Kazakhstan, will conclude negotiations on investment in the pipeline venture next week. Lukoil and one or two other Russian oil companies are expected to join in as well, in a trade-off aimed at increasing Russia's incentive for co-operation.

Mr Jonathan Stern, consul-

tant for Gas Strategies in London, cautioned that Russia's co-operation in the pipeline is still far from assured. "The real issue is a political one," he said. Russia has tied its co-operation on Tengiz to political concessions by Kazakhstan, which is in dispute with Moscow over the status of the

Outcome of WTO attempts to liberalise markets worth \$500bn a year remains uncertain

Talks on world telecoms pact may miss deadline

Negotiations on a global pact liberalise basic telecommunications have made "good progress" but a deal by the April 30 deadline is by no means assured, trade officials said yesterday.

The World Trade Organisation talks, in which 51 nations are taking part, aim to open telecoms markets worth more than \$500bn a year to foreign competition under an agreed set of regulatory

Trade diplomats say they are nearing agreement on the principles which would guard against abuse of market power by dominant telecoms operators. But bilateral talks on access to domestic markets for foreign companies have failed so far to produce enough concessions to secure Washington's support for a

"I really don't know how these talks are going to come out," said one US negotiator. "I wouldn't even buy a derivative on this one."

Peru and Ecuador yesterday submitted offers to the WTO telecoms negotiating group, bringing the number of offers to 26 (the 15-nation European Union counting as one). Argentina, Colombia, Iceland and Thailand have promised offers in the next few

AT&T is concerned that countries refusing to liberalise could free-ride on cheap international connections

However, India has yet to submit an offer Indonesia and South Africa. both important potential markets, are only observers at the talks. The US and the EU, which have comprehensive liberalisation proposals on the table, yesterday welcomed the

latest developments. Nevertheless, US and EU officials say offers by a number of Asian and Latin American countries remain inadequate, and they are also concerned about Canada which alone among the leading traders is insisting on strict foreign ownership restrictions.

Both Japan and the EU, under pressure from the US, have said they are prepared to qrop most ownership restrictions provided trading

Canada is expected to come under strong pressure from its Quad partners - the US, EU and Japan - when the four trade ministers meet in Kobe tomorrow with telecoms at the

top of their agenda. EU officials say they are also concerned at signs that the US is considering a partial or total exclusion of international services from the agreement. "The EU could not accept a deal without coverage of international services," one

official said yesterday. The US industry, notably AT&T, is concerned that countries refusing to liberalise

international connections between highly competitive markets in the US and Europe. At the same time, they would be able to charge high international accounting rates for incoming calls.

Washington has come up with a "menu" of options for tackling this problem. One possibility short of exclusion would be to delay entry into force of the WTO accord for international traffic. perhaps for five years beyond the probable January 1 1998 starting date for domestic local

and long-distance calls.

Chrysler to rethink plans for Vietnam plant

Chrysler said yesterday it was reconsidering plans to make vehicles in Vietnam because of potential overcrowding in a market which industry experts say will take longer than expected to mature.
The US company was

awarded a licence last year for a \$192m assembly plant in Dong Ngai province, not far

hub of Ho Chi Minh City. But after Hanoi relaxed limits on the number of investors, the company viewed the market as more competitive, prompting a re-assessment of its plans, according to Mr Vance Peacock, Chrysler's manager for Thailand and

"The original proposal was

picture we're looking at what level of investment makes he said. sense now," Specifically, Chrysler was reconsidering its planned product mix of Jeeps, Dodge pick-ups and Neon

In November last year. Vietnam changed its policy on foreign investment in vehicle

not restrict the number of players, having previously set a limit of one Japanese, one European and two US

Industry experts say the move was designed to demonstrate Hanoi's commitment to unrestricted competition. But the effect has been to sow concern among the 12 companies so far

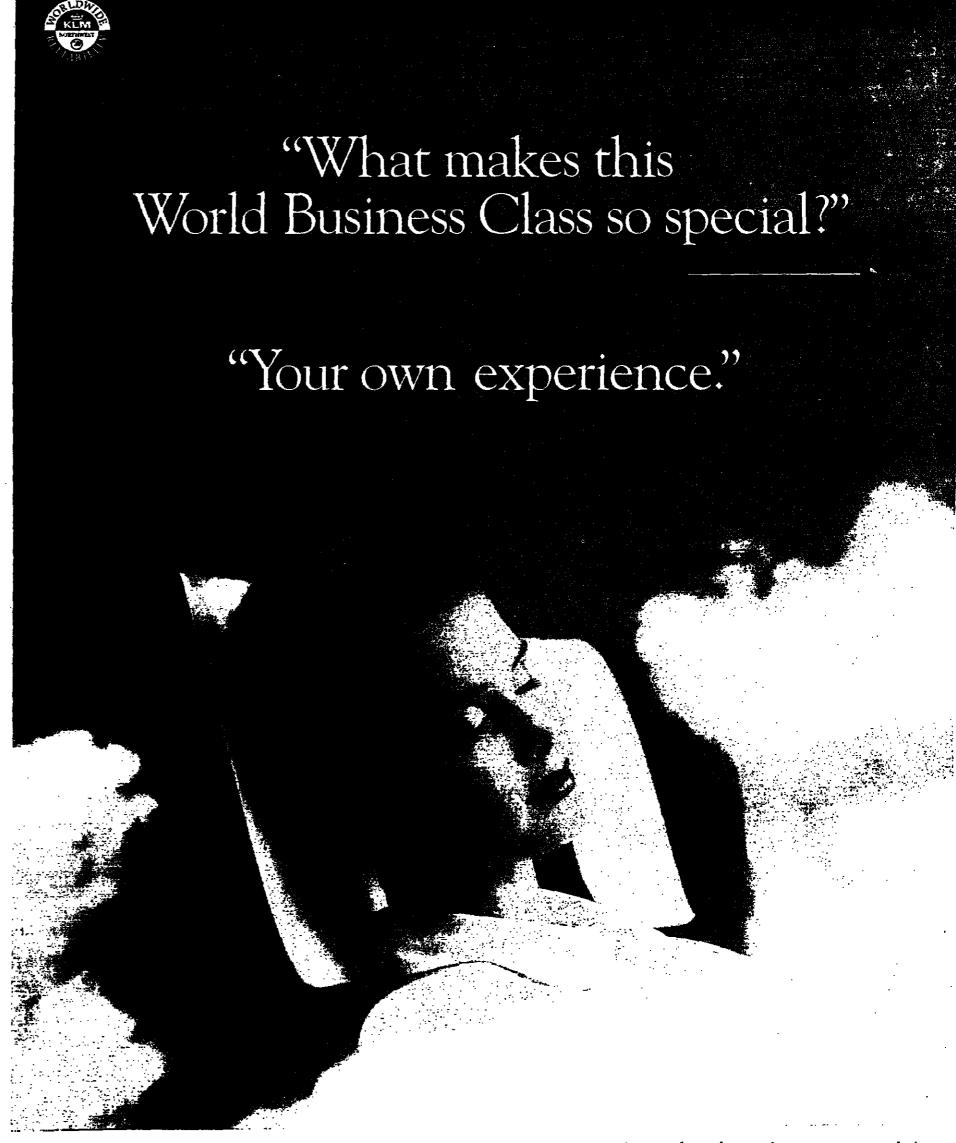
has a population of 74m but few people can afford cars. BMW of Germany, for

licence in Vietnam but production has been down to one car per day for months Ford, the only other US

manufacturer besides Chrysler with a presence in Vietnam, acknowledged that the market

plans scale back, said Mr Murray Gilbert, Ford Vietnam's director general. It is building a \$102m assembly plant just outside Hanoi and vehicles would start rolling off the production line in October 1997. Initial capacity would be 14,000 vans and Escort sedans a year, although the proportions had yet to be

decided, Mr Gilbert said.



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New Zealand inflation rises above target Competition By Terry Hall in Wellington The Reserve Bank. New Central and local government charges: The Reserve Bank. New Central and local government charges and between 1.6 and 2.1 per cent. The Reserve Bank. New Central and local government charges and between 1.6 and 2.1 per cent. The Reserve Bank. New Central and local government charges and between 1.6 and 2.1 per cent. The Reserve Bank. New Central and local government charges and between 1.6 and 2.1 per cent. The Reserve Bank Developed th

The Reserve Bank, New Zealand's central bank, narrowly breached its inflation target in the March quarter this year, the second time a target has been missed since it was placed in charge of monetary policy in 1990.

The bank announced yesterday that it had calculated underlying inflation, its own

cent for the year. The bank, operating under an act of parliament, is supposed to keep inflation below 2 per cent. The bank last breached the target in June last year, when infla-

tion reached 2.2 per cent. The bank's statement followed the release of the March quarter consumer price index, which put inflation at 2.2 per cent. This was primarily due to

The breach caused no unset in the financial markets, where rates were little changed. Mr Don Brash, the Reserve Bank governor, had previously said the bank had relaxed monetary policy too much towards the end of last year and had forecast underlying inflation of 2 per cent for the quarter. although private sector esti-

Mr Bevan Graham, chief economist with Westpac, said the markets regarded the figures as old news. He said there was ample evidence that tightening by the bank since the end of the year meant that inflation was now running at lower levels.

"In any case, 0.1 of a per cent is not seen as a significant indications that the property breach," Mr Graham said. "It market is also slowing.

things got a little too loose last

The Reserve Bank had predicted a 2 per cent inflation rate for the quarter. Signs of a slowing economy include falling GDP forecasts, and drops in the numbers of people being hired for work and in retail statistics. There are also

be released today, are the subiect of more interest. There is growing concern at the deficit, which stood at NZ\$3.7bn (US\$2.5bn) in December or 4.7

per cent of GDP. The current account has been deteriorating because of a high level of imports, encouraged by the strong New Zealand dollar and poor export sta-

approaches, political considerations loom larger, complicating strategies and raising Taiwanese want more China ties

By Laura Tyson in Talpel

restored

As Taiwan officials mull whether to permit China-owned shipping containers to enter the island's harbours, more Taiwanese are calling for a restoration of direct sea, air and communication links severed in 1949.

A public opinion poll published yesterday showed 52.3 per cent of 805 people surveyed supported opening the so-called san tung or "three directs" now. Just 26.5 per cent opposed the move.

The transport ministry has proposed to allow Chinese containers containing goods bound for the Taiwan market to be unloaded in Taiwan ports. At present, goods coming from China must be transferred into non-Chinese containers in a third port, such as Hong Kong, before being shipped to

Taiwan. The change would mean significant savings in transportation costs for importers of Chinese products, a ministry official said. The proposal will be discussed today among various ministries.

Taipei has banned direct shipping and flights to China since the end of China's civil war in 1949. Earlier this week, Taiwan's economics minister. Mr Chiang Pin-kung, said his ministry would in June conclude a draft plan to allow direct transport links with China through certain special economic zones in Taiwan.

HK businesses ong Kong's businessmen have always L L sought to keep politics at arm's length. But as the territory's return to China

challenges for some traditionally dominant players. This is of particular concern to UK-controlled groups seeking to defend or develop positions in strategic sectors. "Now

is not a good time to be issuing

lers of your Britishness one senior executive said. His reference is to the political hurdles facing British Telecommunications as it trys to secure control of Hongkong Telecom through a merger with Cable and Wireless. This is only one example of the challenge for UK interests

ahead of next year's handover. The UK's Swire Group is faced with the prospect of a mainland airline establishing operations in Hong Kong in competition with Cathay Pacific, its highly profitable subsidiary.

Jardine Matheson, the other big UK-controlled business

empire, saw its participation in a new container terminal blocked, though Beijing's objections have now been lifted and relations are on the mend. For some, such political factors are scarcely a surprise. One business member of the preparatory committee, the Beijing-appointed body overseeing the handover, says it is natural China feels uncomfortable about UK interests holding dominant positions in certam industries.

Hongkong Telecom has an exclusive franchise on international calls until 2006. Cathav faces tough competition from international carriers, but is the exclusive Hong Kong carrier on many of its routes.
"These are politically sensitive sectors in any country," the

In response, the UKcontrolled companies have sought to adapt their strategles. Cable and Wireless has strengthened Hongkong Telecom's identity as a local com-

pany, appointing the operator's first ethnic Chinese chief exec-

utive in 1991 Both Hongkong Telecom and Cathay Pacific have sold significant equity stakes to Citic Pacific, Beijing's main overseas

While Jardines has restricted partnerships to joint ventures, it has played down its colonial past and sought to develop personal relationships with senior mainland officials.

. Symbols have also been important. The Union Jacks have long disappeared from the tail of Cathay Pacific airliners. Jardines has surrendered its steward's seat at the elite Hong Kong Jockey Club.

Such strategies have their limits Hongkong Telecom's British ownership has been highlighted by the merger talks between BT and C&W. Swire's alliance with Citic in aviation has failed to fend off CNAC, the airline arm of China's aviation regulator, from planning to set up an operation

in Hong Kong. Mr Peter Sutch, chairman of Swire Pacific, warned at an economic conference last week against the threat of "unfettered" competition. "Long-term stability is critical if Hong Kong's interests as an international business centre are to be served." he said.

But such arguments cut little ice with those seeking to enter lucrative sectors. In telecoms, too, local voices are seeking to break Hongkong Telecom's monopoly. Hutchison Whampoa, New World and Wharf, some of the territory's biggest conglomerates, all with strong mainland connections. are seeking to win a slice of

the international market. The irony is that as Hong Kong approaches its return to the socialist motherland, such pressures may speed the rise of competition in long-regulated sectors. This would be more a reflection of political factors than the mainland's attraction to market forces. But either way, it presents a threat to the UK-controlled incumbents.

John Ridding

Setback to Australia's race relations

Cash and land issues are again dividing the white and Aboriginal communities, writes Nikki Tait

he road to reconciliation between Australia's white community and the country's quarter of a million Aborigines has always been bumpy. But over the past we two developments have deepened the

First, the new conservative federal government has moved to tightened "accountability" at the Aboriginal and Torres Strait Islander Commission (ATSIC), the main representative body through which about A\$900m (US\$710m) of federal funds are channelled annually to smaller law and

social welfare organisations. Mr John Howard, prime minister, has pledged to appoint a "special auditor" to check ATSIC grants, and talked of passing legislation which would allow for the installation of an administrator at ATSIC if fraud or serious mismanagement were evident.

The move - one of the few substantive new policy announcements made since the government changed in early March - appears to have been triggered by allegations of financial irregularities in the state-based Aboriginal Legal Services and some broader claims of general mismanagement. Senator John Herron, the new Aboriginal affairs minister, says he has passed evidence of alleged irregularities to the police.

But, already, the action has caused an outcry. The prime minister denies that the changes amount to a "paternalistic or undemocratic act", but many indigenous leaders think they smack of just that. Such interference, they argue. undermines the basic principle of "self-determination", which has governed Australia's approach to Aboriginal affairs for the past 25 years.

Second, resource companies and pastoralists have stepped up pressure to resolve legal uncertainties which resulted from the landmark Native Title

This did away with the notion that Australia had been uninhabited before

European settlement and gave the Aboriginal community a national procedure for asserting native title rights for the first time. But it left open the question of whether land which had previonsly been subject to pastoral lease

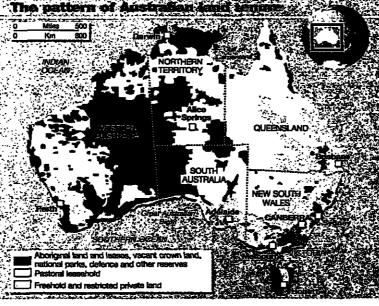
grants, was immune from such claims. The issue is anything but a nicety. Pastoral leases cover large tracts of Australia's vast land mass, and in Western Australia two-thirds of mining leases are on land of this type. Once there is a native title claim registered on a parcel of land, mining cannot proceed without a potentially long "right to negotiate" process being triggered.

The uncertainty has hit home most prominently in northern Queensland, where RTZ-CRA, the London-based mining group, has a time-sensitive A\$1.1bn zinc mine project ready to go. It originally imagined that past pastoral lease would have extinguished native title rights. But, with this possibility no longer closed off, the local Waanyi people's claim has been registered. The mining group has warned that it may not now make the required timescale and the project's future is uncertain.

These two issues - the accountability of public funds and the question of what land can be claimed - are in essence distinct. But that has not stopped them being linked in the media's, the public's, and, perhaps most important, the indigenous community's

Mr Noel Pearson, director of the Cape York Land Council and much respected for his role in negotiating the Native Title Act, has warned that relations between the two communities are seriously imperilled and that this could ultimately lead to Australia's international embarrassment.

"What I fear is going to happen is that there is going to be a slow develop-ment in the Aboriginal community of a sense of despair about the general direction of the country," he has cautioned. Come the year 2000, this could rico-



chet directly on the Sydney Olympics, when Australia will be in the international spotlight: "In four or five years' time you are going to see all the ingredients for great unrest during the

The hamfisted way in which the uneasy balance between white and black communities has suddenly turned into confrontation has even distressed some of the coalition's own ranks. Mr Ian Viner, deputy chairman of the Council for Aboriginal Reconciliation and a former Aboriginal affairs minister under the Fraser regime in the 1980s, has described the ATSIC intervention as unnecessary and unwarranted.

Perhaps the biggest problem is that neither issue looks set for speedy resolution. A clarification of the Native Title Act could come either through a High Court ruling or by legislation. For the moment, the main initiative is with the courts. The High Court, the highest judicial authority, this week agreed to consider a claim by the Wik people over 35,000 sq km of Cape York including some valuable bauxite leases also owned by RTZ-CRA. The effect of pastoral lease on native title rights is

the basic issue. But lawyers on the mining industry side worry that the court tends to move slowly and rulings can take many months to deliver. A legislative solution could be speedier but would be fraught with political obstacles.

The issue of accountability, meanwhile, remains more fundamental, pitting Aboriginal claims for self-determination against a cost-conscious government's desire to see value for

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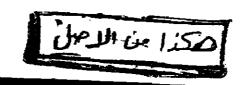
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Surprise jobless fall raises hopes of growth

Hopes that economic growth will pick up this spring were boosted yesterday after official figures showed that unemployment fell to its lowest level for five years last month.

The fall surprised the City and should provide welcome relief for the chancellor, who is hoping for a return of the feelgood factor this year.

However, the improvement ment could face soon. For

be rebounding left the City more convinced that interest rates will rise again later this year - possibly in the run-up to the next general election.

Mr Eddie George, governor of the Bank of England, the UK central bank, yesterday appeared to play down these expectations slightly, pointing out that there was still little sign the economy was overheating. Speaking in Nottingham, he

also highlighted the interest-rate dilemma that the govern-evidence at this stage that the

excessive or likely to put and output accelerated in the improvement in unemploy-upwards pressure on infla-second half of this year, as improvement in unemploy-ment was largely unexpected:

Nevertheless, expectations of a rate rise were fuelled by the publication of the minutes of the March meeting between Mr George and Mr Kenneth Clarke, the chancellor of the exchequer.

This showed that the governor supported the recent interest rate reduction from 6.25 to 6 per cent. However, he also warned that there was a "possibility that rates would have to be raised again at some point further ahead" if demand

expected.

These comments, coupled with the strong employment data, pushed UK government bonds a % point down during the day. Short sterling futures, which indicate traders' expec-tations for rates, fell 14 basis points to 93.72 for the Septem-

than 6.25 per cent by the These movements were

rise in interest rates to more

fuelled by the fact that the

After the numbers claiming unemployment benefit rose by a seasonally adjusted 6,000 in February, some economists thought that unemployment

was at a turning point. However, the Office for National Statistics yesterday said that February's rise had been more than reversed in At this level, traders expect a March: the jobless total fell by 27,000 in the month, leaving the unemployment rate at 7.8 per cent.

The ONS pointed out that the fall was exaggerated by a

in February. This is thought to have raised the jobless total in that month - and then lowered it slightly in March.

But in spite of this problem. the picture of an improving labour market was backed by a range of indicators. Average earnings growth nudged up to 3.5 per cent in February, compared with 3.25 per cent in Jan-

Employment in manufacturing rose by 3,000 between January and February, contrasting with a sudden fall the previous

interest cuts

From Robert Chote. Economics Editor,

Mr Kenneth Clarke, the chancellor of the exchequer, has little if any further scope to cut interest rates unless activity in the economy weakens markedly, the International Monetary Fund warned

In its latest World Economic Outlook, the IMF downgraded its growth forecasts for the UK for both this year and 1997. It argued that Britain was set to enjoy "continued moderate growth" with national output expanding by 2.2 per cent this year and 2.7 per cent in 1997. The IMF takes a relatively pessimistic view of growth prospects compared to other forecasters, in spite of being relatively optimistic in its predictions for most other indus-

trial countries. "Growth appears to have been below potential through most of last year, but underlying prospects remain favoura-ble," the IMF said. It added that output would be sup-ported by income tax cuts, lower interest rates, the weakness of sterling and healthy state of personal and corporate finances. The fund estimates that output is 2 per cent below its "potential" level at present and this gap will narrow to 1.2

Growth should be suffi. ciently strong to continue fuelling job creation. Employment growth is expected to slow to 0.5 per cent this year before picking up to 0.7 per cent in 1997. This should reduce unemployment as a proportion of the workforce from 7.9 to 7.7

The headline rate of inflation is expected to edge down slowly during the remainder of this year, now that earlier rises in industry's fuel and raw material costs have worked through the production chain. Underlying inflation is expec-ted to fall from 2.8 per cent this year to 2.6 per cent in 1997. close to the government's long-term target of 2.5 per cent

IMF warning on | Pensions payouts amount to £6.5m

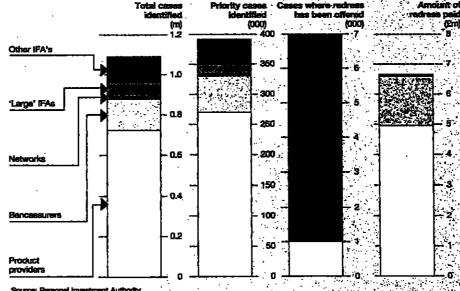
By Alison Smith,

Life assurance companies and independent financial advisers have paid out little more than £6.5m (\$9.9m) in compensation to people wrongly advised to buy personal pensions after 14 months of the pensions review. This is likely to be just a tiny fraction of the total compensation bill, for which estimates range up to £4bn.

The figure for compensation paid was released yesterday by the Personal Investment Authority, the watchdog to protect the private investor. At the same time, the PIA issued a warning that companies which fail to address the review properly will be the subject of disciplinary action.

"Those who are not rolling up their sleeves will be disciplined and the penalties will be serious," said Mr Joe Palmer. PIA chairman. This is a change of attitude by the regulator, which did not discipline com panies that missed the first deadline for dealing with cases at the end of last year. The PIA and the Securities

Pension review



London, are thought to have lost patience with the complaints from life companies and advisers about the diffiand Investments Board, the culty of carrying out the chief regulator of the City of review, which involves re-

opening hundreds of thousands set out by the SIB in October of pensions cases. The PIA statistics underline how little has been achieved by the sector as a whole since the

cases where the SIB said that the need for identifying and compensating the victims of

E.T.B.A. FINANCE

Financial and Economic Services S.A. (former Greek Exports S.A.) A subsidiary of ETBA S.A.

ANNOUNCEMENT

OF A PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR THE PURCHASE OF THE TOTAL ASSETS OF INTERNATIONAL TOURIST INVESTMENTS S.A. NOW UNDER SPECIAL LIQUIDATION

ETBA FINANCE S.A., established in Athens at 1 Entosthenous & Vas. Constantinou Streets, in its capacity as special liquidator of INTERNATIONAL TOURIST INVESTMENTS S.A. in accordance with Decision No. 743/1996 of the Athens Court of Appeal within the financovork of article 46a of Law 1892/90, supplemented by article 14 of Law 2000/91 and its amendments

a public auction for the highest bidder with sealed, binding offers for the purchase of the assets of INTERNATIONAL TOURIST INVESTMENTS S.A. (IPPOKRATOUS MELATHRON Hotel) established in Afhens.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY INTERNATIONAL TOURIST INVESTMENTS S.A. today operates the Hippocrations Meladricon hotel group (A' Class) in the Psalidi area of Cos Island on a plot of land with a total area of 71.440 sq. metres which includes an entrance hall, reception, lounge, restourant, towerna, discotheque, indoor and outdoor swimming pools, night cluth tennis court, etc. Near the above hotel an independent building "B' has been recent which was intended to house a Preventive Medicine Centre, Because the relative permit was court, etc. Near the above hotel an independent building "I" has been erected which was intended to house a Presentive Medicine Centre, Because the relative permit was not issued by the authorities, this building was converted to guest accommodation. It consists of two units: the "Maisonettes" which contains ten maisonettes and 26 beds and the "Pavilion" which contains 18 guest bedrooms. According to special warrant No. 534549/95 for the operation of the hotel, its capacity is 170 rooms with 315 beds. An on-the-spot inventory, however, first 422 beds in 201 rooms (as a result of the conversion of building "B", etc. From 1984, the company under liquidation had begun building a new 444-bed lixuary hotel unit ron part of the plot of land upon which the hypocratious Melathron botel has been builti. This is a three-storey building on ten levels. Construction work was suspended and so far, all that has been erected is part of the remforced concrete steleton totalling 3.6"; sq.m. in area togainst a planned total of 13.592.78 sq.m.i. The company also owns a plot of Lind totalling 50.330 sq.m. in the area of the Kardament community on the island of Cox. A full analysis of the existing building an other inscallations is contained in the Offering Memorandium to which you are referred.

TERMS OF THE ANNOUNCEMENT

The anction will be carried out in accordance with the provisions of article 46a of Law 1892/1991 complemented by article 44 of Law 2004/1991 as today in force; the terms contained in the present Announcement and the terms contained in the Law for a contained in the present Amount contain and the terms contained in the Offering Memorandum, regardless of whether they are repeated or not in the Amount commit The submission of a binding offer implies acceptance of all their

interested parties may obtain the detailed Offering Memorandum and any other

materisate pattern and continuous contents agreement and any other information after ogning a confidentiality agreement. In order to participate in the auxiliary, information participate in the auxiliary public assemble to the auxiliary Mrs. Prancis assemble to the auxiliary Mrs. Prancis Alexandrou Grigoropoulou-Yamopoulou, 34 Panepistumiou Street, 2nd floor, offices 3, 4 and 5, left + 80-1-30-1-31, 30-3-25-2 (also fax) up to 12.00 from a Thursbu, 1 to Mrs. 1907.

on Translay, In May 1996
Others must be submured on person or by a legally authorised representative. Offers submitted beyond the time limit will not be accepted or considered. The bindingness of the offers will remain in force until the adjudication Offers on behalf of named third parties will be salid only if they are declared on submission. behalf of named third parties will be valid only if they are declared on subunsions and personally quaranteed by the offeror to fulfil the obligations of the sale contract. Offers must not contain terms upon which their brightingues may depend or which may be vague with respect to the amount and manner of payment of the offered prace or to any other essential matter concerning the sale. The liquidator and the creditors have the right, at their monitories which contain terms and exceptions, regardless of whether they are higher than others, or ignore such terms and exceptions, in which case the offer returns bridling as far as the rest of its contain is concerned.

On penalty of myahidity, offers must be accompanied by a letter of guarantee from a bank legally operating in Greece, salid until the spiriture of the sale contact, in our representation of the offering learning the monate of a hundred or specific contacted on the Offering Vennorandom to the amount of a hundred

lung are entitled to attend

limit are entitled to attend.

The highest bidder is the one whose offer has been evaluated by the liquidator and judged by the creditor ETBASA. A following the proposal of the liquidator, as being the most satisfactory for the creditors of the company maker liquidator. The elements that make up the company's assets are being sold and will be nanoferred "as is and where is" and, more speculically, in their actual and legal condition and wherever they are on the date of signature of the final contract. The liquidator and the creation are not trable for legal or actual faults or definements in any of the qualities of the obserts for sale, nor for my incomplete or had description of them in the Offering Memorandum.

any or the quantities of the context of sales, for the his automated of sales, and the event that payment is to be on credit, the current value will be taken into account and will be calculated at the fixed race of interest for all offers, this being the rate on force, at the page of unbusision of the offer, for interest-bearing Grock. State bouch of a year's duration, with annual compound interest. In the event then the page, and a sign the element comment at the man and place set in the liquidator to appear and a sign the relative comment at the time and place set in the liquidator's invitation and abide by the obligations contained in the present amount ement, then the amount of the guarantee stated above is forfeited to the Liquidator to none expenses of all kinds, time spent and any real or paper loss suffered by humself and by the creations with no obligation on his part to provide evidence of such loss or consider that the amount has been furficient as a perialty clause. chause, and collect it from the entrantor bank.

clause, and collect it from the guarantin tents.

10. The injunction bears no responsibility or obligation towards participants in the action, both with regard in the drafting of the evaluation report on the brids or to the Liquidator's proposal regarding the highest builder. Also he is not responsible and into no obligation to participants in the mention in the event of a cancellation or invalidation of the auction if its result in decincul mentiosities or cancellation.

11. Those participating in the auction and who have submitted effects do not acquire

any entitlement, claim or demand, on the strength of the present amountement or their participation in the auction, against the liquidator or the creditors for my

12. The costs of transferring the ownership of the assets for sale (Lives, fees, rights and er expenses) are to be borne by the buyer.

For any further information on the company for sale, interested buyers may refer to the relative Offering Memorandiam, which may be obtained from our offices at 1 Eratouthenous Screet, 4th floor, Athens, Greece, 1et: +30-1-72e.0210, 726.0278,

use leads Europe to ask questions

By Alan Cane in London

London leads other European financial centres in availability of telecommunications services, but lags behind New York, research shows.

A survey has revealed that nine out of 10 financial institutions in the City of London are either using or planning to use the Internet, the worldwide computer network, in spite of worries over security while eight out of 10 have put in place, or are planning to use. video conferencing

By comparison, only 70 per cent of financial institutions in Paris are investigating use of the Internet and less than half that percentage are using video conferencing.

The research, commissioned

by Mercury Communications, the UK's second-largest telecoms operator, covered 200 financial institutions in New York, London, Tokyo, Paris and Frankfurt. Companies surveyed include the Alexander Howden Group, Deutsche Bank and Reuters.

The conclusion was that in arkets where competition is well developed, such as New York and London, customers are more concerned with quality of service than price.

London institutions were ahead of the rest of the world in making use of managed services and outsourcing - using third party suppliers to handle their telecoms operations. Paris was the most conservative of the five cities on outsourcing with only one company in five making use of the option. The survey also found that

European and US companies were mainly worried by new competition to their businesses, while many Tokyo respondents considered there were no threats at all. The greatest opportunities for most respondents were glo-

balisation, expansion into new overseas markets and diversification into new products. The role of telecommunications in global finance. Mercury Communications, New Mercury House, London WCIR 4HQ, UK.

London Internet | DTI opposes right

By David Wighton in London

The government is against granting shareholders a legal right to ask questions at company annual general meetings. the Department of Trade and Industry said in a consultation document published yesterday. The paper concludes that the handling of questions should be dealt with "in the develop-

ment of best practice by comnanies". Rigid rules might make asking questions more difficult and hamper companies in conducting meetings.

However the government looks more favourably on the proposal that companies be and circulation of shareholders' resolutions in advance of the meeting.

"For shareholders, the current legal provisions, especially as regards costs, may in some circumstances deter shareholders from proceeding with the resolution. Some companies have expressed concern that a

and frivolous resolutions which they will have to circulate at considerable expense. But the document suggests that companies have "an interest in encouraging responsible questions and promoting con-

structive debate". Mr Donald Butcher, chairman of the UK Shareholders Association, said the companies should encourage dissident shareholders and pressure tions "to channel criticism in a more constructive way".

He also supported the suggestion that the thresholds which qualify shareholders to nut forward resolutions should required to pay for the printing be tightened. The government proposes that the rules, which were set in 1948 and which require groups to have the backing of 100 shareholders with £10,000 of paid up capital, be upgraded to take account of inflation over the period.

The document also suggests that backers of a resolution would have to have held

change in the law would such as a year. New headache for Lloyd's as High Court rejects adjournment plea

Lloyd's of London faced a fresh headache last night when plans to adjourn an important legal case were rejected by the High Court - despite delay being backed by a significant

The decision is unwelcome for Lloyd's because it had hoped the adjournment would signal a rapprochement with embittered Names, individuals whose assets have traditionally supported the insurance mar-

The case would test Lloyd's ability to change the insurance market's rules so damages won in court by lossmaking Names are used to settle their out-

standing debts at the market. Leaders of some of the most powerful Names' action groups backed the adjournment. which they believed would help yield significant benefits for their members under Lloyd's ambitious recovery

But the proposed adjourn-ment angered other Names who believed leaders of the Gooda Walker and Feltrim action groups were seeking Names was being weakened.

plan and accompanying out-of-

negotiating hand of litigating Mr Christopher Stockwell, chairman of the umbrella Lloyd's Names Associations' Working Party, said Names "need to know they can keep \$2.8bn out-of-court award to

the winnings of successful lossmaking and litigating actions, not lose them into the Llovd's black hole". If Lloyd's recovery plan suc-

ceeds, the case's significance will be lessened, although it could alter the distribution of the out-of-court settlement. But it provides a disruptive diver-

Separately, a further 800 Names won the latest stage of their court battle for damages for more than £70m (\$106m) in The Bromley 475 Names action group said a High Court

ruling showed they were victims of negligent underwriting. It would strengthen the group's hand in negotiations with Lloyd's over a proposed

Names. The Bromley Names' losses

were caused by a succession of catastrophes in the late 1980s and early 1990s, including the Piper Alpha North Sea oil rig disaster and European storms. Mr Roy Bromley, underwriter on Lloyd's syndicate 475, committed suicide in 1993. The level of damages has still to be decided. The action group said it would seek to recover as much of its members' losses as possible.

But Clyde & Co, the legal firm representing the insurers

which provided Lloyd's agen-

cies with cover against negli-

gence awards, said the Brom-

ley Names may obtain less than £10m in damages.

UK NEWS DIGEST

Minister plans house detention for minor crimes

The government is planning to replace prison sentences for minor criminal offences with a system of house detention monitored by electronic tags on convicts. Mr Michael Howard, the home secretary, is understood to favour the plan, which could save more than £10m (\$15.2m) of public expenditure and ease pressure on the prison population.

"The signal of Home Office support for what will be known as "curfew orders" comes despite flerce criticism of regional trials of electronic tagging. Earlier this year, Mr Howard extended the tagging pilot programme after probation officers said the test had been a "joke", making people "guinea pigs for an expensive and humiliating experiment".

The trials in Manchester, Reading and Norfolk are the Home Office's second attempt to introduce the technology widely used in America, after a pilot programme flopped in 1989 when the tags were either defective or discarded by the offenders.

James Harding, London

Scientists make BSE accusation

Dr Harash Narang and Dr Stephen Dealler, scientists who have spent years studying bovine spongiform encephalopathy. clashed with the medical and veterinary establishments yesterday when they accused the government of overlooking their

research into 'mad cow disease'.

Dr Dealler, medical microbiologist at Burnley General Hos nital, claimed at a joint meeting of the Commons Agriculture and Health select committees that there was statistical evi-

dence to show that BSE passed from cow to calf. He also said large numbers of cases of BSE had gone unreported and farmers were continuing to take infected animals to market. He said he had offered to give his statistical analysis to the Ministry of Agriculture, but had received no Deborah Hargreaves, London

Tories urge border relaxation

A group of senior Conservatives will today launch a report pressing the UK government to give up independent border control and allow freedom of movement in Europe. Lord Howe, the former foreign secretary, will introduce the

study into open frontiers and the European Union, which concludes that European frontier control should be accountable to the European Court of Justice. The recommendations will incense the Conservative Euro-

The Templeman Enquiry, chaired by Lord Templeman, a senior judge, and including Mr Tim Renton MP, a former Conservative immigration minister on its panel, concludes that "freedom of movement inside the European Union is

-EU member states laid down the goal of a single market for goods, persons, services and capital without internal frontiers in the 1986 Single European Act. James Harding, London

Phonebox wins BT order

Phonebox, a company based in Fife. Scotland, which designs and markets telephony equipment, has won a £3.4m order from British Telecommunications for digital telephone answering machines. The machines are manufactured under contract at Glenrothes, in Scotland, by Hughes Microelectronics, the US company. The order includes 60,000 Response 120 combined telephone answering machines which Phonebox designed and of which BT has sold 600,000. It also includes an order for a new telephone and answering machine to be launched by BT in May. Phonebox, which employs 15 people at Inverkeithing, says it is the only UK company designing answering machines.

James Buxton, London

Board link with OFC directors

A director of a company described by the Department of Trade and Industry as having made an "undeserved profit" in the investment scheme run by Ostrich Farming Corporation serves with two OFC directors on the board of a third com pany. Mr Jack Bennett is a director both of Wallstreet Corporation (UK), named in the DTI's winding-up petition against OFC, and of Ostrich Breeding Corporation, where Mr Brian Ketchell and Mr Allan Walker of OFC are also on the board.

The DTI is seeking to close OFC, which "guaranteed" ostrich owners annual returns exceeding 51 per cent through a chick allocation and buy-back scheme. The Serious Fraud Office is also investigating OFC. The DTI's petition filed in the High Court says Wallstreet Corporation and another company, Wall Street LLC, bought ostriches at market price from Mr Eddy Nachtergaele, a Belgian animal breeder, and sold them on at much higher prices to OFC, making "substantial profits . . . for no discernible benefit."

Mr Bennett, described in Companies House filings as a "consultant", was not available for comment. Mr Mark Chamberlain, Wallstreet's other director, said: "I'm afraid I've got no comment to make at all."

 Ostrich Breeding Company, which trades in Swansea as the Ostrich Centre, said it had no connection with OFC, Ostrich Breeding Corporation or any other company in the sector.

FT plans to cut jobs

The management of the Financial Times yesterday announced a reorganisation and cost-cutting plan which would result in 30 journalists being made redundant - some of them compul-

Mr Richard Lambert, editor of the Financial Times, said in briefings with senior staff that the plans would cut 5 per cent from the editorial budget and that half the savings would be reinvested in the paper. "This is not a crude cost-cutting exercise. Significant new

investment will go into the paper," Mr Lambert said last night. The FT editor was speaking shortly after 170 members of the National Union of Journalists voted unanimously in support of a motion declaring no confidence in the editor and Mr Andrew Gowers, his deputy. Raymond Snoddy, London

Private health plan vetoed

Mr Stephen Dorrell, health secretary, has overturned a ruling by a ministerial colleague that National Health Service trusts could raise extra cash by offering private health insurance. The controversial plan was approved by Mr Gerry Malone, the right-wing health minister, who said it was legally possible provided - among other things - it did not pose an unacceptable risk to public funds. But the idea alarmed Mr Dorrell. who feared it could fuel Labour claims that the government was intent on privatising the health service. George Parker.

Cheque reforms 'may cost up to 30,000 jobs'

By George Graham, **Banking Correspondent**

Treasury plans to reform a 19th century law on cheque handling could cost up to 30,000 jobs, the British banking union Bifu claimed yesterday. Bifu said the introduction of electronic cheque-clearing could bring a 40 per cent reduction in employment in chequeprocessing centres. This would mean a 10 per cent cut across the UK financial sector, which

since 1990.

The claim is made in a response to the Treasury's proposals for reforms to the 1882 Bills of Exchange Act. The act requires cheques to be returned physically to the branch on which they were drawn.

The proposed reforms would

allow the banks to transfer

information from cheques elec-

each cheque but also reduce the number of errors.

Banking officials said the Bifu estimates of job losses appeared to be flawed. Although it is hard to establish the number of people employed in cheque clearing, the reforms are not expected to have dramatic consequences.

Banks have already introduced the electronic intertronically. This could not only change of data from the "code-banking sector is the long-term the year 2000 lead to a £2hn cut the number of clerical staff line" - details of the bank decline in the use of cheques in annual saving in banks' costs.

ink on the cheque.

Most banks are not planning to move to the transmission of cessed by banks reached a an electronic image of each cheque, largely because of expense.
Instead, cheques would be

held at the clearing centres run by the paying bank. Much more dramatic in its effects on employment in the

has already lost 150,000 jobs required to enter data from branch and account number favour of electronic payments which are printed in magnetic such as direct debits and debit cards.

The number of cheques propeak of 8.12bn in 1990, but has since fallen to 2.82bn last year. Mr Peter Dutton, banking analyst at stockbrokers Credit Lyonnais Laing, estimates that technological changes, productivity gains and reductions in the volume of labour could by the year 2000 lead to a £2bn



description of the management of the contraction of حكدًا من الأصل

مكذا من الاعل

Cook warns Labour must focus on needs of poor "The relationship between the labour party and the unions is not a marriage of convenience." Mr Cook Mr Robin Cook, the shadow foreign secretary, suggested yesterday that attempts of warning more time 160,000 She union from the unions is not a marriage of convenience. Mr Cook Mr Robin Cook, the shadow foreign secretary, suggested yesterday that attempts of warning more time 160,000 She union for uncommunity and our belief in our time attempts to the first its a recognition of our common communitant to collective action." Mr Cook's remarks, made on the Mr Cook's remarks, made on the silenced. Mr Cook's remarks, made on the suggested a higher rate of tar for those search on the future of London for the selleration of poverty was one of this top priorities, the aides added. Now a party of the center. The tone of many of his recent statements has been the need not to assure traditional Conservative supporters that attempts to the center. The said with the unions is of all our critizens, the inner city of Britain, it is only the prival for the poor. Because and the more speak for the poor. Because that we see

ideological realignment being carried out by Mr Tony Blair, the party leader, Mr Cook said links with trades unions were at the party's

onstration of shadow cabinet resistance to Mr Blair's transformation of the party.

council elections, are likely to be ing those on the top rate of tax that seized on by Tories as a further dem-Labour government

"The poor may be many times the party.

more than top taxpayers, but they
Earlier this week Ms Clare Short, get a tenth of the public attention,"

speech set him at odds with the party leader. Mr Cook's speech had been issued in consultation with his office and which "entirely accords with what Tony has been saying for a long time", they said.

deep social divisions that we see everyday".

However, Mr Cook went considerably further. Two core values, he said, differentiated Labour from the Conservatives - a commitment to community and "our belief in equality, our recognition that every "These are values which the Labour party shares with the union

"New Labour speaks for the majority of Britain," Mr Cook added. "In Tory Britain, it is only the privileged few who are content. Labour must speak for the poor. Because we understand that if we accept a society that does not help those who are vulnerable and weak, then it will not help us when we are vulnerable and weak."

Sceptics urge BSE blast at Europe

By Robert Peston, Political Editor

Ministers are urging the prime minister to mount a vigorous anti-European campaign pinned to the beef crisis as the best way of uniting the Tory party in the wake of last week's embarrassing by-election defeat.

The initiative has the support of Eurosceptic members of the cabinet and moderate pro-Europeans. It will be discussed today at a ministerial meeting. chaired by Mr Tony Newton. the leader of the House, called to address the BSE issue.

The proposal, which ministers last night said was likely to be adopted, is for a campaign accusing the European Union of abandoning free trade principals with the imposition of the ban on the exports of British beef products.

It would be coupled with briefings on the government's legal challenge to the EU's worldwide beef ban.

"Europe is the issue which more than any other has split the party", said a senior mem-ber of the cabinet. "Beef has presented us with a heavensent opportunity to heal the

Consideration is being given to the use of "dirty" tactics to bring to the attention of other EU governments the costs of their action in banning British beef. "We are the only government in Europe which fights according to the rules and it makes us a laughing stock".

said a minister. "We should plant stories in Paris Match and other foreign newspapers pointing out that BSE afflicts Continental herds".

There is a suggestion that the government should be more aggressive in dealings with those domestic food groups which have shied away from buying British beef.

Ministers acknowledged the urgency of the anti-European initiative to restore the badly battered morale of Tory MPs. Several Conservative backbenchers said yesterday that they were resigned to defeat at the next general election.

As the prime minister yesterday embarked on a short tour of Eastern Europe and Russia which includes attending the G8 nuclear summit in Moscow it emerged that he has ruled out a significant cabinet reshuffle to restore party for-tunes. He has told colleagues that "throwing Christians to the lions" just for the sake of it

would serve little purpose. Dr Harash Narang and Dr Stephen Dealler, scientists who have spent years studying bovine spongiform encephalo-pathy, clashed with the medical and veterinary establishments yesterday when they accused the government of overlooking their research,

Deborah Hargreaves writes. Dr Dealler, medical microbiologist at Burnley General Hospital, said at a joint meeting of the Commons agriculture and health committees that there was statistical evidence to show that BSE passed from cow to calf.

Dr Keith Meldrum, the ministry's chief veterinary officer, challenged Dr Dealler's assertion about maternal transmis sion, pointing to a study quoted in the Veterinary Record which found no sign of it in 290 herds. Dr Narang, a former virolo

gist with the Public Health Laboratory Service in Newcastle-upon-Tyne, said his urine test for detecting BSE in live cattle and CJD in humans had been dismissed by the ministries of health and agriculture. Mr Meldrum said he would set up an independent audit to validate Dr Narang's claims.

A display of local difficulties

early sympphalism and truculence yesterday as they launched their campaigns for next month's

local govern-ment elections. The set-piece occasions dem-

ELECTIONS onstrated the

guif in confidence between Labour and the Conservatives. For Mr Brian Mawhinney, the Tory chairman, the main priority was to shore up morale following last week's humiliating by-election defeat in Staffordshire South East

He also wanted to get the show on the road with a little more aplomb than a year ago when his predecessor, Mr Jeremy Hanley, suggested that Labour councils were endemi-

The gremlins, however, struck again. The press conference at Central Office was overshadowed by Mr Mawhinney's earlier outburst on BBC radio's Today programme, in The two main parties showed triumphalism and truculence at press conferences yesterday

of suggesting that "we should dump the prime minister".

The trouble for the Tories is that their twin-pronged mes-sage did not seem to get across. Their assertion that council tax is higher in Labour-run areas became mired in the detail - the Tories using one particular band as their criterion, Labour

choosing a national average. Their claim that one day the economic feelgood factor will impinge on the consciousness of the voter is, on the evidence of the by-election and opinion

polls, falling on deaf ears.
It was left to Mr Mawhinney to field questions about Mr John Major's grip on power and to forecast the extent of the drubbing expected on May 2. The only prediction he was prepared to make was that the Tories would win the general

Proceedings were wound up in time for the assembled to make the five-minute walk to Labour's conference in Mill-

bank Tower. On their way journalists were treated to a picture opportunity involving Mr Mawhinney, Mr Heseltine and Mr John Gummer, environment secretary, standing beside artistically composed piles of baked bean tins. The

Labour ones sported the label,

"Has Beans", the LibDems' "Half-baked beans". There was not a hint of irascibility at the Labour media centre, only muzak wafting through the loudspeakers. As a warm-up to the arrival on the podium of Mr Tony Blair, the party leader, a recording of the radio interview was played. As Mr Mawhinney railed at the interviewer, guffaws were heard at the back of the room, including Mr Blair's two close aides - Mr Peter Mandelson and Mr Alastair Campbell. Yet when a television cameraman sought to film them, they both displayed uncharacteristic coy-

ness and turned away. Mr Prescott taunted Mr Mawhinney: "I must thank the

Tory chairman for blurting out what is really being thought by most Tory MPs at the moment dump the prime minister."
 As Mr Prescott and Mr Frank

Dobson, shadow environment secretary, attacked the Tories in typically bruising fashion, Mr Blair smiled presidentially. He sought to debunk the image of high-spending irresponsible Labour local government, highlighting education programmes in several councils. Tory hopes of persuading people of better times around the corner were illusory, he said.

The Labour leadership also declined offers to predict the outcome on May 2. Mr Dobson said many of those up for grabs were in staunchly safe Tory areas, such as Mr Major's backyard of Huntingdon, where the Conservatives still hold sway on the council.

"Even under the present inept leadership the Tories can't possibly lose another 2,000 seats this year," Mr Dobson said. "That's because they've only got 1,218 seats to

John Kampfner This is the latest in a series of articles by FT writers in the run



Canned laughter: Brian Mawhinney, John Gummer and Michael Heseltine launch their campaign yesterday with stacks representing Liberal Democrat 'half baked beans' and Labour 'has beans'

E.T.B.A. FINANCE Financial and Economic Services S.A.

(former Greek Exports S.A.) A subsidiary of ETBA S.A.

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Streets, in its capacity as special liquidator of INTERNATIONAL TOURIST INVESTMENTS S.A. is accordance with Decision No. 743/1996 of the Athens Court of Appeal within the framework of article 46a of Law 1892/90, supplemented by article 14 of Law 2000/91 and at assembnents

ANNOUNCES

a public auction for the highest bidder with resided, binding offers for the parchase of the assets of INTERNATIONAL TOURIST INVESTMENTS S.A. (IPPORRATOUS MELATHRON Hotel) established in Athens.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY INTERNATIONAL TOURIST INVESTMENTS S.A. today operates the Hippocratous Metathron hotel group (A *Class) in the Pashidi arts of Cos Island on a plot of land had total arts of 71.440 sq. metres which inclindes an entrance hall, reception, lounge, restaurant, saverns, decordeque, indoor and outsion swimming pools, night club, tennis overt, cle. Near the above hotel an independent building *B* has been exceed which was intended to bosse a Preventive Medicine Centre. Because the relative permit was not reased by the authorities, this building was converted to guest seconomodation. It consists of two ustats the "Maisonettes" which contains tan unisonettes and 25 beds and the "Pavilion" which contains 18 guest beforeons. According to special warrant No. 5143449/95 for the operation of the hotel, its capacity is 170 mems with 315 beds. An out-the-spot inventory, however, lists 422 beds in 201 mounts (as a result of the conversion of building. *B*, etc.) From 1984, the company under liquidistion had began building a new 444-bed litarity hotel unit (on part of the plot of land upon which the hippocration Melathron hotel has been built). This is a three-story building to ten fevels. Constitution work was ampleted and so far, all that has been rested is part of the terminated convertes skeleton totaling 3.671 aj.m. in area tagainst a planned total of 11,682 75 sq m.). The company also using a plot of land intalling 50,330 sq.m. in the area of the Kandamen community on the rising of the distribution to which you are referred. ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

TERMS OF THE ANNOUNCEMENT

The auction will be carried out in accordance with the provisions of article 46a of 1 av 1892/1990 complemented by article 14 of Law 2000/1991 as today in force; the terms contained as the present Amountement and the terms contained as the Officing Memorandum, reposites of whether they are repeated or not in the Autoconcernera. The substruction of a brailing office implies acceptance of all these

nt. a maket after againg a confidentiality agreed into market are signing a conduction of general parties are invited to submit a calcul, bushing offer to the Athens Nobury Public assigned to the auction Mrs. Parayora Alexandrea Generopositos-Yamopositou, 34 Panepistuniou Street, 2nd (kwt., olliers 4.4 md. 5, pd. 1–30-1–30-4, 773, 363, 2882 (also fax) up to 12,00 note on Thursday, 16 May 1940

con Thursday, to May 1946
Office must be adounted in person or by a legally authorised representative. Offers submitted beyond the time limit will not be accepted or considered. The bushingness of the offers will remain in force until the adjudcation. Offers needed to manuel third parties will remain in force until the adjudcation. Offers on the tild of manuel third parties will be valid only if they are declared on submission and personally guaranteed by the offerer to fulfit the obligations of the sale contact. Offers must not acontain terms upon which their buildingness may depend or which here he to gave with respect to the amount and manuer of payment of the offers! purce or to any other excental matter concerning the sale. The liquidator and its effects that the right at their incontroversible discretion, to reject offers while it contain terms and exceptions, regardless of whether they are higher than offers, or intiote such terms and exceptions, in which case the offer remains building as to as the rest of the content is concerned.

hanking as hat as the rest of the content is concerned.

On pertains of sits abstrat, offers must be accompanied by a letter of guarantee from a bank legalis operating in therees, valid until the arguntance of the sale contract, (as per specimen contained in the Offering Memorankium) to the amount of a hundred and in outs million dractimum (120 (Offering Memorankium) to the amount of a hundred and in outs million dractimum (120 (Offering)).

The offers is all be opened by the above-memorated noisely in her office at 13.00 hours on Thurstan 10 May 1990. Persons hat mg submitted offers within the time limit are utilified to above.

lamit are entitled to attend.

The highest bubble to the one whose offer has been evaluated by the liquidator and indeed by the recedire ETBA S.A., following the proposal of the liquidator, as being the onest satisfacture for the company ander inquidation. The elements that make up the company's assets are being mild and will be translatifely "as a said where is "and, more specifically, at their actual and legal conclides and wherever they are on the date of suggestion of the final contract. The highardary and the receiptor are not hable for legal or actual laulis or deficiencies in any of the quantities or the objects for sale, nor for any incomplete or had description of them in the Officiency Memorandom.

description of them at the Officing Memorandian in the event that payment is to be on create, the current value will be taken into account and will be calculated at the facet state of interest for all offices, thus being the taken in face, at the time of substances of the office, by interest-hearing Greek bands of a year a distribute, with meand compound interest hearing Greek in the cacin that the party his when the ancets for safe have been adjustanced fails at its riving about at a great and a man the relative continued at the time and place at in the imputation is arrestance and about the imputation of the present in the imputation is attributed and about the guarantee stated above is forfeited to the lapsolute to each them the amount of the guarantee stated above is forfeited to the lapsolute to each of experience of all lands, time spent and any real or paper loss sufficiently lumined and by the creations with no obligation on his part to provide chalcular that their the amount has been forfeited as a penalty classes that offered from the guarantee bank.

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for any further and remaining on the company for eale, patential buyers may refer to the the anti-softent programme and the consequence of the anti-softent programme and the softent pro

Ostrich director on board of third firm

A director of a company described by the Department of Trade and Industry as having made an "undeserved profit" in the investment scheme run by Ostrich Farming Corporation serves with two OFC directors on a third company.

Mr Jack Bennett is a director of Wallstreet Corporation (UK). named in the DTTs winding-up petition against OFC, and of Ostrich Breeding Corporation, where Mr Brian Ketchell and Mr Allan Walker, of OFC, are also on the board.

The DTI is seeking to close OFC, which "guaranteed" ostrich owners annual returns over 51 per cent through a chick allocation and buy-back scheme. The Serious Fraud Office is also investigating

The DTI's petition claims Wallstreet and another com-pany, Wall Street LLC, bought ostriches at market price from a Belgian animal breeder, and sold them on at higher prices to OFC, making "substantial profits ... for no discernible benefit".

Mr Bennett was not available for comment.

mant" by Mr Peter Chapman, of Ashfield Commercial Services, the Nottingham firm listed on its Companies House

• Ostrich Breeding Company,

Ostrich Breeding Corpora-tion was described as "dor-

which trades in Swansea as the Ostrich Centre, said it had no connection with any other

Police lift 999 response times

By Alan Pike

A majority of police forces improved their 999 response rates last year after publication of comparative information in Audit Commission performance indicators.

New indicators published yesterday show that, in 75 per cent of English and Welsh forces, officers reached a higher proportion of urgent is, at 68 per cent, the poorest in incidents within target times in 1994-95 than in 1993-94. Many forces also improved on their control room targets for answering incoming 999 telephone calls without delay. Quick response to emergen-

cies is shown in surveys conducted for the commission to be a top policing priority for the public. It is an area that is far more amenable to management action than some other priorities, such as crime and detection rates, and hence more open to improvement. The proportion of calls treated as emergencies varies considerably between forces, and can influence response times.

Cleveland showed the biggest improvement in emergency response times between 1993-94 and 1994-95. The force met its target response times in 92 per cent of incidents in 1994-95, compared with only 66 per cent the year before. The most serious decline in performance was by Dorset, where the success rate fell from 81 per cent in 1993-94 to 59 per cent last year.

Average expenditure per head of population on the police service last year was £101, but it varies considerably between forces. Spending is at its highest in heavily populated urban areas. The indicators show, however, that there is no simple link between lev-els of expenditure and specific dance standards for at least

aspects of police performance. Merseyside is, apart from the exceptional case of London, the highest spending force in England and Wales. Its expenditure per head of population is £45 above average, and it has proportionately more officers than any other provincial

Yet its success rate at meeting emergency response times the country apart from Dorset. The Merseyside clear-up rate for violent crime also fell by 13.4 per cent between 1993-94 and 1994-95 - a time when a majority of forces improved their performance. The Audit Commission

report emphasises, however,

that recruiting more police offi-

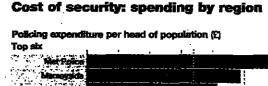
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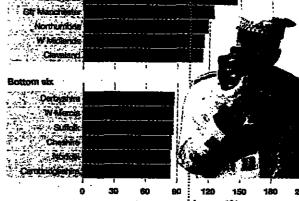
lead to an increase in the proportion of crime solved. Successful detection of crime, it says, also depended on how officers were deployed. "Increasing detection rates can follow from effectively focusing detection on known criminals and using civilians

to do paperwork to release

police officers' time." Mr Andrew Foster, commission controller, said that forces had taken welcome steps to inform the public about their performance. It would help if in future they explained to local communities how increases in funding were spent, and what targets had been set for service improve-

ments. Yesterday's performance indicators, the last of an annual series examining local authority services, also provide information on the fire service. This shows that, at an average expenditure of £23 per head of population, almost all fire bri-





Top six LONDON FCOA Tyrie and We

Fire services expenditure per head of population (£)

Staffordarilla Uncokstike

nine out of ten fire calls. "By this measure," says the report, "the fire service is one of the most consistently highperforming services in local year improvements.

government." The level of performance was so high that it was difficult for most brigades to achieve significant year-on-

Dorrell rules out health trust insurance schemes

By George Parker, Political Staff

Mr Stephen Dorrell, the health secretary, has overturned a ruling by a ministerial colleague that NHS trusts could raise extra cash by offering private health insurance.

The controversial plan was approved by Mr Gerry Malone, the rightwing health minister, who said it was legally possible provided - among other things it did not pose an unacceptable risk to public funds. But the idea alarmed Mr Dor-

rell, who feared it could fuel Labour claims that the government was intent on privatising the health service. Mr Dorrell moved quickly to quash the idea, and gave an unusually frank answer to a from Mr Eddie Loyden, the Labour MP for Liverpool Gar-

He insisted Mr Malone had purely been setting out the legal position that NHS trusts had the power to generate additional income, provided it did not jeopardise public funds. But he added: "I have, however, made it clear I do not believe that private health insurance plans could in any circumstances meet that

requirement. There are, therefore, no such schemes on offer from NHS trusts nor do trusts have any plans to introduce such schemes."

Labour called on Mr Dorrell to block the move following reports that some NHS trusts planned to market their own written Commons question brands of private insurance.

trusts were considering ideas ranging from "private care clubs", offering privileged treatment on public wards, to health insurance covering treatment in private wings in

NHS hospitals. Proposals for NHS trust health insurance were set out by Mr George Orros, the chief executive of Universal Health Consultants, in an article in the 1996 edition of the authoritative Fitzhugh Directory of NHS Trusts.

Private insurance offered under the names of well-known NHS hospitals might have proved a potentially valuable source of income. Mr Dorrell is anxious to pre-

vent Labour exploiting fears about the NHS at the next general election, as it did in 1992. | chaired by Lord Templeman, a

Senior Tories to press for free movement inside EU

group of senior Conservatives will today launch a report pressing the government to give up independent border control.

Lord Bowe, the former foreign secretary, will present the study into open frontiers, which concludes that European frontier control should be accountable to the European Court of Justice. The recommendations will

incense the Tory Eurosceptics. Sir Teddy Taylor, the former Tory rebel, said the report's authors "are either clowns who do not understand the importance of this issue, or they want to create a single country called Europe".

The Templeman Enquiry,

its panel Mr Tim Renton MP, a former Conservative immigration minister, concludes that "freedom of movement inside the European Union is inherentiv destrable".

"The stand-off between Union partners over internal frontiers is counterproductive and needs to be remedied by more integration in Europe." the report says.

It is published by the Action Centre for Europe, whose president is Lord Whitelaw, former deputy prime minister. Its council includes Mr Kenneth Clarke, the chancellor, and Sir Leon Brittan, the UK's senior commissioner in Brussels. The Templeman enquiry acted

independently of ACE. EU member states laid down

the objective of a single mar ket for goods, people, services and capital - without internal frontiers - in the 1986 Single European Act.

But the UK has insisted that

independent control of its frontiers is necessary to con-Britain and its European trol immigration and combat crime. The report disagrees with the government, arguing that

a large proportion of illegal immigrants are people who enter the country legally but overstay their right to remain. It also rejects the view that without border controls the

UK will be subsumed by Europe: "Frontier controls may have symbolic significance, but they are not essential for national sovereignty, national security or national



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Prion protein role in a good night's sleep

Until recently, there have been few clues about the normal function of prions, the proteins implicated in BSE in cattle and Creutzfeldi-Jakob in people. But a report in today's Nature magazine suggests that prions may play a role in regulating sleep. Researchers at the University of

Zürich in Switzerland found that genetically engineered mice, which lack the prion protein, had abnormal sleep patterns and circadian rhythms. Their sleep was far more disturbed and fragmented than in normal mice.

A further link between prions and sleep regulation is provided by the similarities between the symptoms of the prion-deficient mice and those suffered by people with an inherited prion disease called fatal familial insomnia. University of Zurich: Switzerland, tel 4112575957; fax

4112575707. Cell breakthrough

for genetic therapy Genetic code blockers, which interfere with the action of certain genes, could eventually treat some diseases, such as cancer. By introducing strands of nucleotides into the cell, specific genes or gene sequences can be blocked, preventing production of

disease causing proteins.
One of the biggest problems with this technique is getting the long, highly charged nucleotides to pass readily through the fatty, lipid walls of cells.

Now scientists at Gilead Sciences in California and Glaxo Wellcome believe they have made a significant advance by developing an improved lipid "permeation enhancer" that efficiently transfers the nucleotides across cell walls.

The technique, reported in this week's Proceedings of the National Academy of Sciences, is also being used to explore therapeutic applications for the treatment of viral diseases. Gilead Sciences: US, tel 415 5734858; fax 415 5734800.

Automatic Arabic translation

A machine translation system has been developed to translate English into Arabic. The Al-Mutarjim Al-Arabey contains more than 2m words; it will translate at a speed of 6,000 words a minute on a pentium 90 TransCo: UK, tel (0)181 569 8282;

3D x-ray lithography micro-technique

fax (0)181 569 8822.

A pioneering micro-engineering technique that can make components with features as small as a micron (a thousandth of a millimetre) has found a

commercial application.
Oxley Developments Company,
a precision engineering company,
has used three-dimensional deep x-ray lithography to make a passive optical switch for fibre optic networks, in what it believes is the first commercial application in the UK.

The lithographic process involves shining x-rays on a polymer that is partly shielded by a gold mask. Deep x-ray lithography achieves finer details than optical lithography (which is semiconductor chips) because x-rays have a much shorter

wavelength than ultraviolet light. Oxley worked in partnership with the Institut für Mikrotech in Mainz, Germany and with Lancaster University in the UK, under the Teaching Company Scheme, which links industry with universities.

Oxley Developments Company: UK, tel (0)1229 582621; fax (0)1229

Writing's on the wall for graffiti artists

A Scottish company has developed a water-soluble coating that protects buildings from damage by graffiti and pollution. Chemprep's wax emulsion blocks pores in the stonework. It is washed off along with the graffiti using hot water.

Chemprep Solutions: UK, tel

(0)1786 472465; fax (0)1786 450557.

t may be hard to imagine the packaging around sandwiches as an enticing edible extra, but according to Polymer Films, a small private company in the US, it

is set to become exactly that.
In the last few weeks, Polymer
Films has applied for patents on a film which handles like plastic, but is made from wheat. It disappears during cooking and it can be tinted, flavoured or fragranced. It may transform processed foods, drugs

and household goods.

In partnership with Enak, a British company that converts film into ready-to-use products, and Cambridge Consultants, also of the UK, Polymer Films is racing to develop innovative products from the film. Enak says it is close to unveiling three in conjunction with multina-

tional food processing companies. In the meantime, a team of technologists and marketing consultants is presenting the film to manufacturers with the delight of conjurers at a children's party.

With the aid of a kettle of boiling water, a cheese-flavoured packet containing dried potato cubes is converted into cheesy mashed potato. Hold a jelly up to the light and a butterfly image emerges.

Microwave a pie in plastic and
remove only the pie. Slice through a
cheesecake and discover a crunchy
base and a moist top, kept separate with a layer of film.

Edibility is just the starting point. There have been edible films before. most notably made from wood-pulp cellulose. But those older edible films cannot be used as a moisture barrier as they are also completely

The new gluten film does not break down as it comes into contact with moisture at normal temperatures, opening up opportunities with hundreds of processed foods, says Geoffrey Lawrence, managing director of Enak.

"Manufacturers will be able to put an end to soggy pastry by wrap-ping pie fillings in the film." he says. On cooking, the film will dis-solve because it is soluble at high temperatures.

It can be used to add flavours or fragrances to food, so that the film around a pastie gives off a cloud of "freshly-baked smells" as it melts away in a microwave. Similarly, the film lid on a microwaveable dish can be used as a way of revitalising the food's flavouring, or to add a fresh taste - such as green pepper as it melts into the food. "Effec-tively, it can be the twist of lemon on the top of the fish pie," says Lawrence.

By adding different types of edible plasticisers, such as glycerine, the film can be turned into a gel when cooked. In layered foods, the gel would stop layers mixing, or prevent moisture moving between them. While consumers would



Wraps off a new packaging film

Jenny Luesby examines a versatile edible casing that is made from wheat and behaves like plastic

notice the division, the barrier itself should pass them by: within food the film can be used in layers four times thinner than a human hair. Meanwhile, as a packaging material, the film can be used on stan-

dard packaging equipment and heat-sealed around goods just as plastics are.

All these qualities surpass previous edible film. But the film still dissolves as rapidly in hot water as its forerunners did in cold water, taking just over 20 seconds.

This makes it just as useful for pre-measured sachets of hard-tohandle ingredients, such as enzymes. It also presents opportunities in drug delivery, says John Watson, president of Polymer Films, through drug pouches that dissolve under the tongue, allowing the drugs to enter the bloodstream more effectively than through the stomach. "The film can also be used as a casing for ordinary pills, or as a soluble material for use in microsurgery and wound dressings."

says.
The excitement at finding uses for

such a novel material has also generated some new applications for netic activity. It is expensive, and if older films too. The most common soluble film - best-known as the wrapping around tollet fresheners -

is made of poly-vinyl alcohol (PVA), a petrochemical.
One idea from Cambridge Consultants is a device that drops down the plug hole of a kitchen sink, leaving a carousel of film strips hanging suspended from the plug-hole grid. The film is laced with disinfectant that dissolves a little at a time into everything that goes down the drain and curbs the growth of bacteria around sink and

Other initiatives include a project at Queen Mary's College in London, being overseen by Enak, which is laser treating the gluten film so that it dissolves in some places but not others, to form lattices. At the same time, Enak has started producing stencils of film that can be dropped into translucent materials to form shadowy images.

It is the cost of the film, says Lawrence, that is driving this fre-

EUROPEAN UNION RESEARCH AND TECHNOLOGY GRANTS

food processors are going to start using it, "we need to make sure it really enhances their food".

But the emphasis on the film's value beyond being biodegradable may also foreshadow another development. At MIT, researchers seem close to realising the clusive goal of a cheap and versatile biodegradable plastic of the non-edible variety

The key is a combination of PVA and ethylene with starch, which has a higher molecular weight than the other two ingredients. As the lighter materials move to the surface, they form a film around an inner

By varying the ratio of ingredi-ents, MIT has produced plastics that range from the toughness of the world's most common plastic, polyethylene, to the water-solubility of PVA film. All are biodegradable if

This may provide a cost-effective solution for manufacturers seeking biodegradable packaging. But no one will be proposing that we put this new plastic into our stomachs.

Grants research

The European Union is making progress in defin-ing the research fields that should receive the highest priority for future funding. Eight task forces have just reported to the BU council of research ministers on the areas that are most important for industrial competitiveness, employment and quality of life.

Some of these areas are in line to receive support from the additional Ecu700m (2550m) which the commission wants to allocate to the Fourth Framework development over the next two years. The programme's budget was ariginally set at Ecu12.3bn for the period 1994-98 and subsequently increased to Ecu13.1bn following the accession of Austria, Finland and Sweden.

EU finance ministers have yet to surrows the extra R&D spend.

to approve the extra R&D spending, and the German and Dutch particularly reluctant, with Europe possibly facing a large bill for dealing with the effects of mad cow disease. The council of ministers is expected to make up its mind by the end of June. However, even if there is little or no extra money this time, the task forces will still have an impact on the shape of the Fifth Framework Programme from

1999. The eight areas are: • Car of tomorrow. Cheaper and more efficient batteries; fuel cells; hybrid electric/petrol vehicles; reduction in exhaust

pollution. New generation aircraft.
 Intermodal transport. Better compatibility between road, rail and air transport.

• Educational software and multimedia. Environmentally-friendly water technologies.

 Vaccines and viral illnesses. Trains and railways. Maritime systems.

Meanwhile, the Fourth Framework programme is proceeding at full pace. The table below, updated every three months in the FT, is a guide for companies and universities interested in applying for research grants.

Clive Cookson

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Ballet

Murky

style from

Canada

proclaims on its cover "Con-

temporary style. Classical inspiration". Ah, if only! What

I saw at Tuesday's opening of

a short visit to Sadler's Wells

was neither inspiring nor classical, with style singularly

absent. The company is

returned to these shores after

a decade with what is said to

not Canadian contemporary)

image: a piece by Mark Morris:

the inevitable baggage of

Kylian and Kylian clones; that

ancient bore The Moor's Parane; an early Forsythe.

This is not a repertory but a

The first of its two programmes opened with Mark Morris's Quincunx. This is

plotless, academic in manner

and set to some pretty Donizetti writing for strings. Mor-

ris has made what may well be a delightful, fresh-faced and

ingenious piece, but its virtues

are obscured by the troupe's murky classical style. Nothing

looks clean or spacious, and

eagerness - the cast are very

eager – is no substitute for

Hot on Quincunx's heels

comes *Double Time*, a duet for

two men by Itzik Galili, about

whom the programme is mute

T he programme for Les Grands Ballets Cana-

diens - a document

less than informative

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Cinema/Nigel Andrews

A virus in search of a story

n the matter of monkeys and typewriters, I have never believed the "Complete Works of Shakespeare" theory. Sit an infinite number of simians at an infinite number of Remingtons and you will more likely end up with Twelve Monkeys the movie script.

This is a film of connoisseur insanity. It is monkeyish enough to base a Hollywood sci-fi epic on a French experimental short: Chris Marker's La Jetée, a virus-destroys-the world yarn composed as a montage of still photos. For a richer daftness you then hire director Terry Gilliam, the Python graduate who beggared Columbia with Baron Munch-

hausen; genre-hopping screenwriter David Peoples (Blade Runner, Unforgiven); and star Bruce Willis, who bares his bottom so often in the early scenes, under pretext of taking showers, that we suspect he is determined to prove that he at least is no baboon.

Co-star Brad Pitt is another story and seems to be starting in one. His hunched, gibbering, finger-jabbing, characterisa-tion, which inevitably resulted in a best supporting actor Oscar nomination, is Jerry Lewis to Willis's Dean Martin or possibly Cheetah to his Tarzan. Where time-warrior Willis has been despatched from 2035 A.D. to 1990 to find the source of a world-depopulating virus, Pitt, whom he meets in a lunatic asylum, probably is the virus and its lord and master.

After a brief, puzzling detour to 1916 where he receives a first world war bullet in the leg. Willis returns to the 1990s to discover that Pitt is now at large: though whether staying at the mansion of his equally mad virologist father Christopher Plummer counts as care in the community is doubtful. Then there is Madeleine Stowe, beauteous but bewildered state psychiatrist. Then

there is Willis's recurring boy-

he spotlight is on

Welsh National Opera

this year. At the week-

TWELVE MONKEYS Terry Gilliam

> SMOKE Wayne Wang

UNZIPPED Douglas Keeve

BEFORE AND AFTER Barbet Schroeder

> SUDDEN DEATH Peter Hyams

hood memory of an airport shoot-out. And then there is "Army of the Twelve Monkeys," which goes about Philadelphia smearing anti-vivisection graffiti and which may have engineered the virus. Who is its leader? Why, mad Brad Pitt in the climactic phase of his Oscar histrionics. Just as owners come to

resemble their pets, some nightmare-in-time movies become nightmares in time. As in Brazil Gilliam summons the combined shades of Heath Robinson and Hieronymus Bosch to create his dystopic futureworld, all bric-à-brac and leering wide-angle lenses. And the present-day plot sprawls every which way, making us nearly weep at the time wasted on fatuous, toujours Tinseltown chases when so little is spent on making the characters human and engaging.

"I want the future to be unknown, I want this to be the resent..." murmurs a moved Willis in one too brief love duct, ushering in a whole new dimension of the heart and mind. Then it is back to the crashes, bangs and eyeblowing visuals, with only some late clips from Vertigo to remind us what a true master can do with the gimmick-free handling of

Actually we do not have to go back to Hitchcock. Smoke, directed by Wayne Wang and written by Paul Auster, is a pipe dream in the shape of a puzzle. Like an Auster novel it is high on conundrum. Why does William Hurt have writer's block? Why has his friend, Brooklyn cigar-store owner Harvey Keitel, taken 4000 photos of his shop's street corner? Is Keitel's ex-girlfriend Stockard Channing lying about their daughter's crack addiction? Who is "Rashid Cole" and why is it not his real name?

Question marks are the same shape as cigar smoke, so no wonder this film leaves one blissfully, narcotically - and intelligently - dazed. For Auster the serendipity of human lives is part of a larger teasing knowability, which the artist will find if no one else does

When not racked into connection by wry coincidence, Smoke's multiple plots are linked by the theme of measurement and measurelessness. Money changes hands with rapt earnestness, as if it could really correlate with himan values. Eccentric disfigurements - an eyepatch, a prosthetic arm - are used as heraldic markers of emotional loss. And the film is framed by two eerie, deliciously witty shaggy dog stories, one about Sir Walter Raleigh weighing cigar smoke, the other about the ironic confluence of a stolen camera and a vanishing

The man subjected to the title verb in *Unzipped* is New York fashion designer Isaac Mizrahi. He is "unzipped" by Douglas Keeve's hilariously prying doc-umentary, all tart revelation and tilted angles. And he is "unzipped" in his own baroquely camp personality. Mizrahi looks like a frizztopped Sergei Eisenstein (another noted gay image-



Time-hopping insanity: Bruce Willis and Brad Pitt in Terry Gilliam's 'Twelve Monkeys'

maker) and sounds like a combination of his favourite screen divas. Since these too appear in film excerpts - Bette Davis, Susan Hayward, Claudette Colbert - we are so busy giggling at Mizrahi's quips and film quotations that we learn nothing at all about the art of clothes designing. The film climaxes in a swirl

of flashbulbed catwalk action, as Cindy, Naomi and the rest show off Isaac's latest collection, inspired by Nanook Of The North. But we hardly know if it is failure or triumph that a man's career has been so gleefully followed, for so brisk a 74 minutes, without our having the faintest idea why he does it.

Mizrahi should have been unleashed upon Before And After. A gay friend with a supply of wisecracks might have helped Meryl Streep, the mother of a murder-suspected teenager, and Liam Neeson, his evidence-destroying dad, to loosen up. In its Nanook-like corner of the American north this family is stressed to fracture point by a cause célèbre trial and by large wedges of TV-movie dialogue.

Director Barbet Schroeder has shown his own couturier talent for turning hand-me-down thriller plots turning into crisp ensembles (Reversal Of Fortune, Single White Female). But Ted Tally's script from Rosellen Brown's novel -

containing lines like "There's a perfectly rational explanation for all this" that were surely banned by the cliché police years ago - would defy the most inventive re-tailoring. Worst sight of all is our own Alfred Molina as the boy's defence lawyer: a cherishably sad-sack British actor forced to snari, bark and thumb his braces like Fredric March on leave from Inherit The Wind.

Sudden Death is also silly, but enjoyable. Jean-Claude Van Damme commandos his way through a giant ice hockey stadium where villains have kidnapped the American vice-president. Fisticuffs on roofs; much swinging from the light-rigging; an exploding heli-

copter, and a chief baddie Powers Boothe with a quip for all occasions. "An end to bigotry and mini-malls" is his first jocular demand, before he puts in for the more serious and reasonable \$1.7bn.

actor Ben Johnson, who both died this week. Alea brought wit and subversion to Cuban cinema in films like The Last Supper and Strawberry And Chocolate. Slow-spoken Johnson graduated from John Ford cowboy to the drawling Oscar-winner of The Last Picture Show. Two likable talents, who can surely be mourned in common by both Havana and Hol-

though telling us that the dance is "brutally frank" but "will soften to reveal a fragile vulnerability". A likely story. The piece is a nonsense in which two chaps make desultory grahs for each other, and at last - such being the usual Sad valedictions to director Tomas Gutierrez Alea and dénouement for homo-erotic romps – end up in an embrace. Bully for them, and damned boring for us. I don't care what the men do - so long as they don't frighten the horses

clarity.

 but they ought not to do it in front of strangers. Worse follows, Kevin O'Day. young American choreographer, has chosen a nagging, clattering score by Steve Martland to drive his cast into various unrelaxed and sportive activities. Four couples in shades of coffee - the design throughout the evening is deadly - go through their unrelenting and all-too-predictable routines, smiling the

while. Nothing happens. Nothing happens in the closing Black Cake by Hans van Manen to persuade me that sonorous foundation; and the Dutch choreography has anyhigher strings achieved a thing to offer us except angst and low-level jokiness. Six sophisticated sound rarely heard outside Austro-German couples in variously un-chic black outfits (the men in Orchestra and conductor had see-through trousers, which is not a fashion I commend to the sartorially careful) are trapped in gens from Tchaikovsky, Massenet, Mascagni, Janáček, Stravinsky. (All of whom, I assume, have offended Mr van Manen, who here takes his revenge). There are duets - one amusing and, to the Thois meditation the cast get drunk on two halfglasses of champagne. The piece was meant as a caprice for the 30th birthday of Nederlands Dans Theater, and should have remained on the floor after the party with the relics of the canapés and the

Clement Crisp

Les Grands Ballets Canadiens are at Sadler's Wells Theatre

cigarette ends.

Opera/Richard Fairman

Welsh 'Faust'

end Radio 3 broadcast a 50th anniversary tribute reminding us how many compelling performances the company has presented in its first half-century and then went on to a relay of one of the very best - the recent production of Car and Pag, which sounded even more electric than it had m the theatre. Then, on Tuesday, came the

new Faust, which should also make a fairly impressive radio broadcast, in its turn. Charles Mackerras, WNO's former musical director, was back in the pit and getting the kind of performance where everybody sounds sure of what they are doing. It was a shame that he decided against using the spoken dialogue which helps to speed the opera along, but there was no slacking in the musical numbers: this Faust was riding to the abyss at a

gallop.

The introduction to the Jewel song went at such a sparkling pace that Marguerite had to be quick to get her tongue around the words. That as the sort of brilliance that Gounod's music needs, if it is not to lapse into cosy sentimentality. Mackerras also had with living in a society racked the WNO chorus, on top form with war and alcoholism. this season, singing for him where the idea of a fun party with a vitality that belied its involves the guests parading role here as members of the up and down with black bal-Victorian moral majority, dressed in funereal black with loops. The local people are real killjoys, who have watched Margnerite's fall from grace each glowering over his or her a blood-red copy of the Faustwith contempt and clearly approve when she is executed ian pact.

That, of course, will be the advantage of hearing the per-Then again, I may have it all formance on the radio. No wrong. But at least the audiattention will have to be ence can respond to a lively show, which has a sense of diverted to working out what humour and its fair share of the production means. The dramatic excitement, even if Germans have never forgiven Gounod for taking the intellecthe ideas do not always add up. tual stuffing out of Goethe's Bruno Schwengl's design is a plain semi-circular arena (cir-Faust and persist in calling the opera Marguerite to this day. cus-ring or stage?) and the Christopher Alden's producprops are limited to the bare tion for WNO might be their necessities - a goblet, a jewel revenge. It has put the stuffing casket, a ladder up to heaven and a trap-door down to hell. back until the opera is fit to

Marguerite is poised over the burst latter with her head in a noose If I have it right, Alden sees Mephistopheles as a tormented at the end, which suggests she is destined to go in the oppoman who wants to force a site direction to usual. It is share of his misery on some hardly an appropriate thankalter ego. The contract gets signed because Faust is fed up you to Janice Watson, whose

singing was often beautiful and at a couple of moments quite divine. A pity that she struggled a bit over the final trio. Paul Charles Clarke as Faust is not a natural French stylist, but works hard to inject the right sensitivity, including a poetic top C at the climax of his aria. Alastair Miles's Mephistopheles scores as the one who really makes the English translation tell. getting the text to lash out with devilish sarcasm. Physically, too, he gives a splendid performance, which marks a new step forwards in his

They make a strong central trio and get good support from Jason Howard, who sings Valentin's two big numbers vibrantly, and Susan Gorton's characterful Martha. Joanne Edworthy is an edgy Siebel, who is hampered by having to go courting not with a lovers' posy, but a massive flowering bush. That is the trouble with the root-and-branch style of opera production. A few twigs of inspiration would be nice. What you get is the whole darn

Further performances at the New Theatre, Cardiff on April 16, 18 and 26; then on tour.

Concert/Stephen Pettitt

Sawallisch and the LPO

olfgang Sawallisch and the Lonhas affected one or two of its basses provided an unusually
don Philharmonic performances of late, but with sonorous foundation; and the Orchestra are best friends. Or so it appeared at the Royal Festival Hall on Tuesday for the second of the two concerts he conducted with the beleaguered band. when he insisted that the players remained standing to receive their share of applause while he stayed modestly offstage. It was a generous and a pointed gesture, serving to encourage us to send the letter supplied with every programme urging the National Heritage Secretary Virginia Bottomley to make proper funding of London's orchestras

a priority in the run-up to the next general election. Send your letters, for after such a concert one can harbour no doubts that the LPO. in fighting spirit after the arrival of Serge Dornay as its new artistic advisor, thoranghly deserves to be given the kind of funding that will allow it to thrive. The band played for Sawallisch not with a concentration and a pride in its own abilities that was heartwarming.
In fact, instilling that sense

of pride which comes naturally to German musicians blessed with state and city backing that recognises the value of their labours, was the key to the finesse of Sawallisch's interpretations of Brahms and Reethoven. He is known as a safe pair of hands who concentrates on safe repertoire. But he is more of a conductor than that, and he produced a beautifully tinted performance of Beethoven's "Pastoral" Symphony. It was exquisitely balanced, characterfully phrased, and polished only to the extent that detail was highlighted rather than erased. And the players showed an impressive confidence at those crucial moments when even the most expert players can take a tumble. Horn solos were beauti-

been just as effective in Brahms's Double Concerto, a first-movement oriented piece in the Classical mould; heroic to a degree but, thanks to its relatively light-hearted finale and its outwardly simple (and here extraordinarily touching) slow movement, uniquely personable compared with Brahms's other concertos. The soloists, the violinist Frank Peter Zimmermann and the cellist Heinrich Schiff, made a

territories.

fine team, exalting in rampaging drama, poignant song, and carefree dance alike. Neither is the kind of player who likes to apply a smoothing iron to the music's surface. And for all his bank-managerial appearance, Sawallisch was in full accord with their sometimes swashfully placed; the woodwinds buckling, always infectious were marvellously secure in

until Saturday.

INTERNATIONAL

■ AMSTERDAM

CONCERT Concertaebouw Tel: 31-20-5730573 Konnklijk Concertgebouworkest: with conductor Riccardo Chailly, the Asko Ensemble, soprano Sarah Leonard and trumpeter Markus Stockhausen perform works by Stockhauson, Varise, Verbey and

Duffapiccola; 8.15pm; Apr 20

BERLIN

OPERA Komische Oper Tel: 49-30-202600 La Beheme: by Puccini. Conducted by Shao-Chia Lu and "Stormed by the Komische Oper. Scioists include Rossmanith. George, Mowes and Schmeckenbecher: 7.30pm: Apr 20

BIRMINGHAM

CONCERT Symphony Hall fige 24-121-2123333

 Generaburg Symphony Turbustim with conductor Neemo

Jārvi perform Sibelius' Pohjola's Daughter, Symphony No.6 in D minor and Symphony No.2 in D; 8pm; Apr 20

■ CAMBRIDGE (US)

EXHIBITION Arthur M. Sackler Museum Tel: 1-617-495-9400 The Fire of Hephaistos: Large Classical Bronzes from North American collections: this exhibition comprised of full figures and body parts concentrates upon large-scale Classical bronze statues. Executed in what is known to have been the most preferred medium for sculptors and patrons during the classical period, very few of these choice statues survive today. The display includes 52 large Greek and Roman bronzes and focuses both upon the links between ancient styles and techniques, and the new research methods that scholars are using today to study this ancient industry:

■ COLOGNE

from Apr 20 to Aug 11

OPERA Opernhaus Tel: 49-221-2218240 Madama Butterfly: by Puccini. Conducted by Rico Saccani and performed by the Oper Köln. Soloists include Marina Spacanga, Regina Mauel, Olafur Bjarnason and Laura Cabina; 7.30pm; Apr 19

COPENHAGEN DANCE Det Kongelige Texter Tel: 45-33 14 10 02

 Onegin: a choreography by John Cranko to music by Tchaikovsky, performed by the Danish Royal Ballet. Soloists include Heidi Ryom. Martin James, Henriette Muus and Mads Blangstrup; 8pm; Apr 20

■ HAMBURG

CONCERT Musikhalle Hamburg Tel: 49-40-346920 Hamburger Mozart-Orchester: with conductor Robert Stehli and hom-player Hermann Baumann perform works by Schubert, Mozart, R. Strauss and Beethoven; 8pm; Apr

■ LONDON

CONCERT Barbican Hall Tel: 44-171-6388891 Moscow Soloists: with conductor/viola-player Yuri Bashmet perform works by Britten, Dvorák, Stravinsky and Prokofiev: 7.30pm; Apr 20 Royal Festival Hall Tel: 44-171-9604242

 The London Philharmonic: with conductor George Pehlivanian, cellist Ofra Harnoy and organist James O'Donnell perform works by Glinka. Etgar and Saint-Saëns; 7.30pm; Apr 19 St. John's, Smith Square Tel: 44-171-2221061 The BBC Singers: with conductor Stephen Cleobury, violinist Louisa Fuller and organist David Goode

Karg-Elen, Dupre and Martin: 7.30pm; Apr 19 EXHIBITION British Museum Tel: 44-171-6361555

perform works by Comelius.

 Recent Acquisitions of Prints and Drawings 1991-1995: this display shows some of the gifts and purchases that have been added to the collection over the past five years. Highlights of the exhibition include a double-sided sheet by Marco Zoppo, made in Padua in the 1450's; to Apr 21

Royal Opera House - Covent Garden Tel; 44-171-2129234 Nabucco: by Verdi. Conducted Władimir Jurowski and performed The Royal Opera. Soloists include Nina Rautio, Leah-Marian Jones, Jennifer Rhys-Davies and Dennis O'Neili; 7.30pm; Apr 19, 22,

LYON

Opéra de Lyon Tel: 33-72 00 45 00 Cosi fan Tutte: by Mozart. Conducted by Laurent Pillot and performed by the Opera de Lyon. Soloists include Rossella Ragatsu, Pomone Epoméo and Staphanie Morales; 8pm; Apr 19, 21 (5pm)

MADRID CONCERT

Auditorio Nacional de Música Tel: 34-1-3370100 Orquesta Nacional de España: with conductor Walter Weller and clarinettist Enrique Perez Piquer perform works by Shostakovich,

Bautista and Beethoven: 7.30pm:

NEW YORK CONCERT

Apr 19, 20, 21 (11.30am)

The Metropolitan Museum of Art

Tel: 1-212-879-5500 Guarneri String Quartet: with soprano Benita Valente perform works by Mozart, Harbison and R. Schumann; 8pm; Apr 20 OPERA

Metropolitan Opera House Tel: 1-212-362-6000 Die Walküre: by Wagner. Conducted by James Levine and performed by the Metropolitan Opera, Soloists include Gabriele Schnaut, Deborah Voigt, Placido Domingo and Robert Hale; 0.30pm; Apr 23 (6.30pm), 25

PARIS CONCERT

Notre-Dame de Paris Tel: 33-1 42 34 56 10 Choir of the Maîtrise de Notre-Dame de Paris: with director Sébastien Guillot perform Charpentier's Le sacrifice d'Abraham and Carissimi's Jephté; 8.30pm; Apr Théâtre des Champs-Elysées

Tel: 33-1 49 52 50 50 Vocier Quartet: and planist Michel Dalberto perform works by Haydn and R. Schumann; 11am; Apr

ROME

CONCERT Accademia Nazionale di Sante Cecilia Tel: 39-6-3611064 Members of the Accademia di Santa Cecilia: with conductor George Benjamin perform works by Varese, Petrassi, Falla, Webern and Benjamin; 8.45pm; Apr 19

■ THE HAGUE

EXHIBITION Het Paleis Tel: 31-70-3381120 Frantisek Kupka: exhibition of works by the Czech painter Frantisek Kupka (1871-1957). The display includes more than 50 paintings from the Musée Nationale d'Art Moderne in Paris and the Narodni Galerie in Prague. Also on display are preliminary sketches for book illustrations; from Apr 20 to Jun 16

VIENNA CONCERT

Konzerthaus Tel: 43-1-7121211 L'amore del tre re: by Montemezzi. Concert performance by the ORF-Symphonicorchester with conductor Pinchas Steinberg. Soloists Include Denia Mazzola Gavazzeni and Ferruccio Furlanetto: 7.30pm: Apr 19

■ WASHINGTON CONCERT

Lisner Auditorium Tel: 1-202-994-6800 Samson et Dalila: bv Saint-Saens. Concert performance by the Washington Concert Opera. featuring mezzo-soprano Denyce Graves; 7.30pm; Apr 19, 21 (6pm)

ZURICH **OPERA**

Opemhaus Zürich Tel: 41-1-268 6666

• Il Trittico: by Puccini. Conducted by Marcello Viotti and performed by the Oper Zürich. Soloists include Mara Zampieri, Giorgio Zancanaro and Boiko Zvetanov; 7.30pm; Apr 19

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09.00

markets

Squawk Box 10.00

European Money Wheel

18.00 Financial Times Business Tonight



Peter Martin

Land-rush in cyberspace

The phenomenal success of the Yahoo! flotation reflects the desire of investors to gain a stake in the last great real-estate boom of the century

Definitive proof of the scale of Netscape, you are doing so in the belief that it will be the Internet craze comes in the \$1.1bn market capitalisation briefly accorded last Friday to Yahoo!, an electronic catalogue of the World Wide

So egregious is the overvaluation - Yahoo!'s midday market capitalisation yesterday was \$661m - that it is hard to convey in the FT's sober prose. This is a company with total revenues of around \$3m since its launch in March 1995, giving it a price/revenue multiple of 340. There is no price/ earnings ratio: Yahoo! has achieved an operating profit (\$62,000) in only one of its four quarters. It is run by Jerry Yang and David Filo, who until two years ago were graduate students at Stanford lini. versity, they have no previous ss experience.

It is not surprising that sites that contain that topic. there is a flourishing Internet discussion (in the alt.investments.misc newsgroup) headed Yahoo!: how to short", in which eager participants examine the best ways to sell the stock short and profit from its expected precipitous decline in price.

The performance of Yahoo!'s shares is partly a reflection of the extremely limited stock available to the public - only 10 per cent of total shares outstanding. It is also a legacy of the Netscape offering last summer. Those who felt that stock was overpriced at its ini-tial public offering level of \$28 in August were confounded when it rose above \$160 by early December and then after a two-for-one stock solit - settled at \$54, a 289 per cent premium on its flotation price.

foolish: those who shorted the stock lost their shirts. Yet there is a fundamental difference between the two companies, which both explains Yahoo!'s more spectacular performance, and makes it still more implausible. Netscape makes software to allow computer-users to browse the World Wide Web or provide information across

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Those who scoffed then look

another Microsoft. Netscape is distinguished from other software companies merely by the scale of its ambitions and the speed and aggressiveness with which it is pursuing them.

Yahoo! is an entirely different proposition. It is itself a site on the Web, which acts as a guide to all the rest. To use it, you browse through a hierarchical menu of subjects. starting with 14 too-level categories such as Economics and Business, and going down through levels that lead you through some of the 16,000 ever more precise sub-catego ries, until eventually you find the web site you seek. Alternatively, you can type in the word you are looking for, and Yahoo! will search the whole of its catalogue, or any of its specific categories, to find

The company gets its reveadvertising on its pages. It can thus be compared with a billboard company - which makes the valuation even more extreme. The total US market for billboard advertising in 1994 was less than \$1bn the total revenue of all World Wide Web advertising this But of course, the value put

just those sober numbers. It is, in effect, a bet on the newest category of asset: cyberspace real-estate. As in all great land rushes, it is driven by the belief that they just aren't making lakefront property any

The trouble is that they are making more cyberspace prop-erty: it is infinitely extensible. Already, there are many alternative ways of searching the web, some with superior technology, others with a wider reach. Digital's Alta Vista site, for example, indexes 6bn words on the Internet, including not just web sites but also long-defunct discussion groups; it does so using its latest, extremely powerful, Alpha computers.
Part of Yahoo!'s appeal lies

in the belief, however, that it has a significant first-mover advantage. Its supporters argue that, as the first widely accessible search engine, it has built up a unique brandname and momentum, attracting a million visits a day in February this year.

On this view, the ever-expanding scale of cyberspace, from threatening Yahoo!, makes it increasingly valu-able. To make sense of the a reliable guide. Yahoo! is not



guides, it has also built up a distinctive structure to its index, which it rather pretentionsly calls its "ontology".

This classification scheme. some argue, will prove a longlasting asset, protected by the intellectual property laws or at least by the effort required to duplicate it. Perhaps. But it is hard to see the Dewey Deci-"branded navigational gateway", to use the language of Yahoo!'s prospectus - attract-

ing a \$700m capitalisation. The branding issue is a more serious one. Yahoo! has undoubtedly created a valuable hrand from scratch, one which is already being extended to other areas - a book, a magazine, overseas licensees and so on.

Yet brands are more than

well-known names, otherwise such brands as Vimto or Studebaker, once nationally famous, would not have dwindled into comparative or complete commercial irrelevance. They reflect also the core benefits that the product provides, and the way in which those benefits are delivered to the consumer. It is in this area of benefits that Yahoo! is most vulnerable from aggressive competitors who offer superior editorial selection, wider reach, better technology, a more specialised focus or a superior index structure. Threats of all these sorts are in evidence; and their imminent arrival will only be has-

Perhaps the most telling comparison is with another Internet-related deal of the last few days: the sale of RSA Data Security for roughly \$200m in stock to a company called Security Dynamics. RSA was founded over 10 years ago to exploit the computer security systems devised Rivest, Shamir and Adelman. They had invented a practical way of using a new form of cryptography on which much of the Web's future and planned security is based.

tened by the price-tag Yahoo!

has achieved.

on Yahoo! reflects more than only the best-known of such RSA's work allows customers to send their credit card numbers across the web in safety and it permits messages and transactions to be properly authenticated.

> RSA has strong patents and many years of building up valuable expertise in applying them. It has revenues in the first quarter of 1996 of \$12m and net income of \$2.5m. It is also by far the best-known brand in its field. Yet it has gone for a fraction of the value attributed to Yahoo!. The difference in these two

> values surely lies in the differ ent nature of the brand, and the infinitely malleable nature of human expectations. Yahoo! is an end-user brand that expanding acres of cyberspace. Its value is as great or as small as you wish to make it. RSA, by contrast, has a known history and a predictable future; and it sells its products to other businesses rather than to end-users. When it comes to the crunch, a consumer franchise always seems more valuable than a technological or business one; and an unknowable future more seductive than a quantifiable

The last of the century's

great real-estate booms is under way in cyberspace. Some people will get extremely rich in the process; as in all such booms, they may not always be the most deserving cases. Others will see their hopes, hard work and savings rendered valueless by the vagaries of taste and loca-tion. In such booms, however, one thing is certain: after the ups and downs, the triumphs and the bankruptcies, the property gets developed and the frontier days are left behind. The residents of Florida retirement communities or the Scottish financial grandees who inhabit Edinburgh's 18th century New Town scarcely remember the speculation on which their commu nity was built. So it will be in

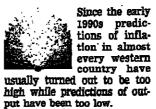
cyberspace.

Additional research by Rivka

BOOK REVIEW Samuel Brittan

THE DEATH OF INFLATION: By Roger Bootle Nicholas Brealey, £16.99 244pp

Deflation just as big a risk as inflation



Consider the following associated facts: • Against almost all expectations, UK inflation continued to fall after departure from the European exchange rate mech-anism in September 1992. So, more remarkably, did inflation in Italy, which experienced a bigger currency depreciation.

• The growth of earnings decelerated in the UK in 1995

even though unemployment fell substantially over the year. Indeed, UK pay rates rose by a good two percentage points less than some mainstream forecasting models suggested they would rise.

• Average earnings in the US rose by only 3 per cent in 1995 in spite of an average unemployment rate of just over 5 per

which most macroeconomists expected pay and price growth to accelerate. • There is so far little sign that UK consumers are inclined to engage in a spend-ing binge on the basis of bonanzas, such as building

cent - well below the rate at

society share issues.

So far - and keep your fingers crossed - there have been no adverse inflationary consequences from UK monetary growth above the suggested monitoring ranges.

The one safe conclusion is that the economic climate has been more deflationary than national authorities either expected or intended. More tentatively, such facts suggest the parameters of economic rela-tionships have changed.

It is still true that rapid nominal demand growth leads to inflation and that a high and prolonged growth in monetary assets will stimulate such growth. But the size of the links is now different. It takes a bigger expansion in the stock of money (however

defined) to set off inflation. A non-inflationary policy for sustainable growth is now consistent in several countries with a lower rate of unemployment than many model makers had estimated. Because demand is so depressed in many countries the transmission mechanism from the exchange rate to domestic inflation is weaker than it

appeared earlier. Roger Bootle, the City economist, uses developments such as the above not only to say that inflation has gone away but also to make a gauche attack on the monetary approach to the subject. However, while we desperately need more popular expositions of economics, what he has given us is not popular but

populist.
Inflation refers to the behaviour of the general price level. To explain it as a real phenom-enon in terms of what happens to specific prices, as Bootle often tries to do, is a howler. Is it not obvious that a large rise in the price of an important commodity such as oil or high wage settlements in key industries will set off an inflationary spiral? No it is not. In some fall by way of compensation. In others there will be a once for all rise in the price level and

no compensating adjustments.
The next steps depend crucially on the reactions of the monetary system. A permissive monetary policy is indeed likely to set off the feared spiral, while a rigidly non-accom modating one would stop any rise in inflation, but at a considerable short-term cost to

output and employment. Bootle resurrects the old canard of the 1960s that inflation was due to a struggle between different groups - for example, between public and private sector workers. But such a struggle can have many different results, of which inflation is only one possibility. In 17th century England it led to a civil war, while in continental Europe now it is lead-

further. He asserts that we are seeing "the death of perpetual inflation and the beginning of the zero era". In truth we just do not have the knowledge to predict historical trends and are never likely to have it.

The author is right to discuss influences such as compe tition from Asian countries or the greater rivalry in domestic markets - both of which have forced businesses to be much more cautious in passing on cost increases in higher prices. Prof Patrick Minford, who is a dissident member of the chancellor's Independent Forecast emphasis on the Thatcher mea. . sures to weaken union power.

These things are primarily relevant to the supply performance of the economy. But they do make a difference to the ease with which governments and central banks can pursue anti-inflation policies. The unemployment costs of such policies are less and the resistance to them is weaker.

Bootle is in a dilemma here. For headline purposes he wants to attack central banks for maintaining too high a level of nominal interest rates, because they result in unnecessary depression of output and employment. Yet the small print of his argument requires that economic agents should adjust pay and prices much more quickly in response to deflationary policies. In that case falling prices - or at least measured inflation rates well below official targets - would soon show policymakers they have gone too far.

My own view is that wages and prices are not yet so flexible and that official reactions to errors not so quick that we can rely on such an automatic feedback. This is why I prefer - along now even with some Bank of England economists a nominal demand objective which pays attention to output as well as prices. It would be sad if the theoretical weak nesses of this book were to

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·LETTERS TO THE EDITOR ·

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Britain treading path to a sorry mess on Emu

From Sir Roy Denman.
Sir, Your leader "The ins, the outs and Emu" (April 11) and your reporting of the meeting of EU finance ministers at Verona ("Victory for all", April 15) do not seem to have grasped the hole the UK is in on economic and monetary

union. When, in little more than 18 months, an inner group decides to move to Emu, they will naturally look to protect

distortions caused by currency swings against a fixed exchange-rate bloc. So they will insist on other EU members (the outs) giving some guarantee of exchange rate stability.

Most will agree. But I fear that the British government, under pressure from Conservative Europhobes, will refuse. If speculators then force a depreciation of sterling (an unattached currency that, in 40 years, has lost 80 per cent of its value against the D-Mark might seem a tempting target) the ins may well impose a surcharge on British exports to the rest of the EU.

If the British cry that this is illegal, the ins could invoke Article 3 of the Treaty of Rome (member states "shall abstain from any measure which could ieopardise the attainment of the objectives of this treaty") coupled with the Maastricht treaty commitment to the establishment of an Emu.

With a plunging pound, a big trade row with our EU partners and (as the chancellor has warned) investment from overseas going elsewhere, we should be in a sorry mess. It is high time for us to decide either to continue in good faith on the conveyor belt to some form of federal union.

194B Avenue de Tervuren, 1150 Brussels, Belgium

or to get off.

Daimler may be without raison d'être

From Mr Vic Heylen. Sir, Wolfgang Münchau was right to raise the question whether Daimler-Benz still needs two managements for Daimler and Mercedes-Benz. ("Daimler runs into diversion on the road to reform", April

Before the era of the (ormer chairman, Mr Edzard Reuter, cars and trucks generated practically all of Daimler-Benz's

with the prospects of a huge integrated technology concern in the making, possibly in co-operation with Mitsubishi a new organisation was needed. Daimler-Benz became the name of the new group, with the Mercedes-Benz vehicle subsidiary as one of many divisions.

Considering the frantic pace at which the haemorrhaging technology concern is now being sold off, together with the ambition of Helmut Werner, president, to increase turnover to DM100bn by 2000, the vehicle division will by then most likely again generate up to 90 per cent of the group's total revenue – leaving Daimler-Benz – Mr Jürgen Schrempp, the chairman included - without a plausible raison d'être.

Vic Heylen, Analyse Auto, Mechelse Stw. 12 2000 Antwerp.

Ideas that will pass the market test

From Mr Will Hutton. Sir, Martin Wolf lazily and uncharacteristically sets up a straw man to knock down in his alleged re-reading of my book The State We're In ("No answer in Germany", I neither deplore all things

British nor stand in awe of all things German as he wants me to believe.

I argue that successful capitalism is rooted in combining apparently contradictory impulses -market flexibility with relationships of trust and

co-operation; the heart of my definition of stakeholding. Particular countries can only "German" implants.

build the institutions to represent this philosophy from where they begin; they cannot pick and choose those parts of foreign models that appear to work well and transplant them to Britain wholesale - a point the book stressed long before David Soskice, whom Wolf quotes approvingly, made the same argument in Prospect.

However, I do believe that Britain would benefit from financial structures that fostered more committed ownership, long-term debt and decentralised decision-making but they can only be and not introduced as

Moreover, this advocacy springs not from the imagined low esteem in which Wolf believes I hold my country but because I love it - and despair for the prospects of millions of my fellow citizens as matters stand.

Wolf, protesting otherwise. needs to explain why those who buy the book in such numbers find it chimes with their own experience. Its ideas seem to be passing the market test; would his?

editor, The Observer, 119 Farringdon Road, Loudon EC1R 3ER, UK

High price for publicity

Sir, The prospective launch of a \$4m advertising campaign by the Department of Trade and Industry to promote Business Links is, at best, ill-considered and, at worst, a misuse of funds The British Printing Industries Federation identified last month ("Business Links' activities criticised", March 15) the deleterious effects on its own operation of the subsidies

From T.P.E. Machin.

provided by DTI to Business Links. The government's desire for greater provision of services to local small and medium business enterprises while well-intentioned, should not be at the expense of a well-established and professional network of trade association suppliers. The

BPIF supports the concept of Business Links but is concerned that a proposal made to the DTI in November to enter a partnership to assist the government in its Business Links objective appears to have been dismissed. At a meeting next week with Mr Richard Page, the DTI minister quoted in your report, we shall attempt to emphasise that trade association services aiready exist to support the aims of Business Links in the sixth largest manufacturing industry in the country, and it is wasteful to spend

considerable sums publicising

T.P.E. Machin. director-general, BPIF. 11 Bedford Row. London WC1R 4DX, UK

a fledgling atternative.

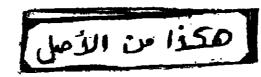
A question for the chancellor

From Mr. Humphrey Crum

Sir, An obvious benefit from the combination of (1) British membership of the European Union with (2) a weak pound outside a strong European currency is surely that it will attract foreign investment in search of low cost production facilities within Europe. Why, then, does the chancellor of the exchequer

claim the opposite ("Clarke warns of investment loss if Emu rejected", March 29)? A preference for a priori beliefs over logical analysis?

Humphrey Crum Ewing, 63 Baker Street, Reading. Berkshire. RG1 7XY, UK



Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday April 18 1996

A voice for stringency

The most important function of the International Monetary Fund is to be Jiminy Cricket to the governmental Pinocchios. Unfortunately, the noses of finance ministers grow no longer, whatever whoppers they tell. But this makes the IMF's Jiminy Cricket role more important. It does not need to be original. It must speak for the eternal verities of sound

On at least two points, the latest World Economic Outlook has such things to tell governments. First, it lays stress not on conditions that may be filled in a particular year prior to the start of European economic and monetary union, but on what happens thereafter. Without labour market flexibility, for example, the operation of the monetary union will come

under substantial pressure whenever economic conditions diverge significantly among its members. That is why such flexibility is essential. In addition, as the WEO argues, "the success of the monetary union may well hinge on the ability of governments to make binding commitments to appropriate mechanisms for fiscal discipline beyond the test year of 1997." More precisely, Emn's suc-cess will hinge on combining longrun fiscal restraint with

short-term flexibility. These warnings are important because Emu's success will depend on how it works rather than on how it starts. The same long-run perspective is embodied in the IMF's second warning, this time about the build-up of public

According to the OECD, the ratio of net public debt to gross domestic product in the US rose from 23 per cent in 1980 to 52 per cent in 1985. Bad as this is, the increase was still greater in Europe, where the ratio rose from 21 per cent to 55 per cent. Strikingly, the French debt burden went from minus 3 per cent in 1980 to 35 per cent in 1995 and the German from 12 per cent to 49 per cent. France and Germany also have unfunded pension liabilities in excess of their national

The only certainty about such debt accumulations is that they cannot go on forever. This is the justification for the Masstricht treaty's requirement that the deficits of general government not exceed 3 per cent of GDP. If that were achieved, European public debt burdens would also be stabilised roughly at present levels. In fact, however, the combined fiscal deficits of the European industrial countries have exceeded 3 per cent of GDP in every year, bar one. since 1980.

Because indebtedness is growing so slowly, it is easy to ignore. Yet because of this very slowness it is possible to make policy changes – such as higher retire-ment ages – that would come into effect fairly imperceptibly. The trick is to start on the path of virtue now and so avoid going over a cliff later on. That is why governments should listen to the IMF, just as Pinocchio should

Short circuits

The announcement that Southern Company, the US electricity company, is considering offering to merge with National Power fuels the controversy raging over the regulation of Britain's utilities. The fact that Southern is Ameri-can makes headlines because it raises the possibility that control of Britain's biggest generator

might pass into foreign hands. But this consideration is irrelevant. The real issue is that Southern already owns South Western Electricity, the distribu-tion company. This would further increase the industry's vertical

Such a union of generation with the monopoly business of regional distribution would be unacceptable. Unless the government clamps down on such mergers there is every risk of creating an industry dominated by a few generation-distribution groups. It could also undermine competition in generation and supply which the government tried to create

through privatisation. The government's stated policy of encouraging competition in generation and supply of electricity has already been undermined by the decision last year to allow Scottish Power, the Scottish generator, to buy Manweb, the northern English distribution company. The prospects for a competitive market would be further darkened if the government now allowed two more bids by generators for

distribution companies - the

offers from National Power and PowerGen for Southern Electric and Midlands Electricity, respec-tively. Unfortunately, if leaked reports are correct, the Monopolies and Mergers Commission has recently recommended to Mr Ian Lang, the trade and industry secretary, that these takeovers should be allowed.

It is suggested that the reason the government might permit these mergers is to help create national champions, to do battle in international markets. But con solidation is hardly the best way to promote internationally competitive companies. It is far more probable that companies operating in a competitive environment at home are most likely to do best overseas. Moreover, even if one accepts that a certain critical mass is necessary in such a largescale industry as electricity, then leading UK companies already have it. Both National Power and PowerGen are active abroad.

Southern Company is waiting to see how ministers respond. Fortunately, it is not too late for Mr Lang to block the National Power and PowerGen bids. He should do so quickly to end uncertainty and restate the government's commitment to a competitive power industry. He should also declare that foreign companies are as welcome to invest in electricity as in the rest of the economy. And that they will face the same competition rules as domestic groups - no

Whitelisting

former director of research at Conservative Central Office and now a Conservative parliamentary candidate, was quoted as saying that "immigration, an issue which we raised successfully in 1992 and in the 1994 Euro-elections campaign. played particularly well in the tabloids and still has the potential to hurt". The result of the 1992 campaign was the 1993 Asylum and Immigration Appeals Act. which established a "fast track" appeals procedure for "manifestly

unfounded" asylum applications. In practice this has done little to reduce the time taken to process appeals, but it has mysteriously brought about a sharp drop in the proportion of asylum seekers granted refugee status or given "exceptional leave to remain". It seems that immigration officials and tribunals increasingly treat all applicants as "bogus" unless they can prove otherwise well

beyond reasonable doubt. Now the government seeks to repeat the trick with its Asylum and Immigration Bill, which has now reached the House of Lords. This will extend the "fast track" procedure to new categories of countries on a "white list" designated by the home secretary. The list he has so far announced meludes India and Pakistan both countries with a considerable track record of arbitrary detention and ill-treatment. Even if Nigeria

Last year Mr Andrew Lansley. add after the bill's passage (as persistent rumours suggest) it seems wrong to afford the executive such broad discretion, especially given the inevitable diplomatic pressures that will make it reluctant to remove countries from the white list once they are on it.

Even more worrying is the pro vision that asylum seekers can in future be returned to so-called "safe third countries" on first refusal of their application, before any appeal has been heard. This is contrary to natural justice, since it prejudges the outcome of the appeal. (If the country is in fact unsafe, for instance because it is likely to deport the applicant to his her country of origin, the appeal becomes meaningless.)

Other clauses are equally objectionable, notably the one that makes it a criminal offence to employ an "immigrant" who is not legally entitled to work in the UK. As an independent panel chaired by Sir Iain Glidewell, a recently retired Lord Justice of Appeal. reported this week, this clause may "have a serious effect on the employment opportunities of peo-ple from the black and minority

ethnic communities". Seldom can the second chamber have had a better opportunity to demonstrate its utility. This piece of legislation is illiberal, unjust and unnecessary. It bears all the hallmarks of a cheap electoral gimmick, undertaken by a government proping in extremis for ways is not one of those he intends to of custoring its re-election.

The long wait for political power

José María Aznar is being made to sweat as he tries to form a Spanish government, but investors are calm, says **David White**

ormal Spanish politics will be resumed as soon as possible. More than six weeks after the general election there is still no government in Madrid. Mr José María Aznar, officially named prime minister-designate last Friday, is still negotiating to reinforce his centre-right Popular party's inadequate lead in parlia-

He has reached the stage of being asked to form a government - without yet being able to - and hopes to win the support of parliament in the required inaugural vote around the end of the month. The bargain-ing between the Popular party and Catalan nationalists, whose support Mr Aznar cannot do without, has come to a head.

If no deal emerges soon, his insistence that "nothing abnormal" is happening will start sounding hollow. An interregnum of several weeks between one government and the next is routine under Spain's constitution, but in almost 20 years of democracy the entr'acte has never been so prolonged.

On the other hand, a remarkable change has taken place in the politi-cal climate. "The sweetness of being without a government can be addictive," remarked a commentator in the daily El País.

in place of the bitter recriminations that marked the election camaign, all is now courtesies. Mr Jordi Pujol, the Catalan leader, complained last year that Spanish politics were veering towards "cannibalism". But now he is the object of assiduous attentions. Mr Aznar, an archetypically austere Castilian whose party has strongly criticised Catalonia's language promotion pol-icies, declared that he really considered Catalan to be a "perfect" language form, and that he himself read, understood and even - in pri-

vate - sometimes spoke it. Nobody rocks the boat. Mr Felipe González, the departing Socialist prime minister, who at one point of the election campaign used the Spanish civil war slogan "They shall not pass!", now politely encourages Mr Aznar to go ahead and govern. The corruption allegations against his government have suddenly subsided

It is an eerie lull after a storm. Investors, who panicked over the inconclusive election result, have decided things are not so bad. The markets confidently expect a Popular party government and a reinforced commitment to the difficult goals of European monetary union. After the post-election upset, stock prices are near an all-time high. The peseta has been relatively strong, higher now against the D-Mark than before it was devalued a year ago. Inflation is at its lowest since democracy was restored, and the independent central bank has been confident enough to cut official interest rates by a full point since the election.

The two most relaxed political leaders these days are Mr González and Mr Pujol – an odd outcome, since both lost the elections. Mr González, still governing in a caretaker capacity, was beaten after almost 14 years in office. But his relief at the narrowness of the Socialist defeat is patent; reinvigorated, he now reckons he was

wrong ever to think of not standing for re-election. The veteran Mr Pujol, while firmly in control of Catalonia's regional government, saw his party soundly beaten on its home ground by the local Socialists; but now he is calling the shots in Madrid.

The uncomfortable position is Mr Aznar's. Even with backing from Canary Island deputies, his party needs another 16 seats for a major ity - just the number Mr Pujol's Convergència i Unió party has. Everything points to Convergencia

- and probably the Basque Nationalist party too, with five seats coming to an agreement with Mr Aznar. But they want to make him sweat and grovel first. Neither could afford to rush with

indecent haste into the Popular par-ty's arms. Until recently, they were both lending support for a minority Socialist administration. Their grass-roots members show strong antipathy towards the Popular party, widely associating it with the anti-Catalan and anti-Basque atti-

tudes of the Franco regime.

Mr Pujol can bring about fresh
general elections if he turns the Popular party down, and says he is willing to do so if necessary. But this is pure brinkmanship. Nobody wants another election; forcing one would risk incurring voters' disap-proval, as well as jeopardising the preparation of a 1997 budget and any hopes Spain might have of meeting the targets for joining the

European single currency.

Realistically, the present parliament allows for no government except one led by the Popular party. Another parliament might not give Mr Pujol the same chance of influence. He can hardly spurn the opportunity. There is, moreover, much common ground for Ma Pujol's business-oriented party and the Popular party on economic and European policies.

The main argument is about how much money Catalonia's government has for running decentralised services. But Mr Pujol wants to settle this in a way that enables the central government to keep to its plans for reducing the overall pub-lic deficit. To meet monetary union criteria, the deficit needs to be virtually halved next year from last year's 5.8 per cent of Spain's gross domestic product.

An Aznar government would take early steps in this direction, with cuts in spending plans for this year. Assuming a deal is struck with the Catalans in the next few days, their support will be enough to carry through the 1997 budget - in effect giving the government a clear passage to the end of next year.

But the Spanish regional parties are reluctant to commit themselves to a formal coalition. The calculation in the Socialist camp is that elections could return to the agenda in 1998 - by the choice of either Mr Aznar, seeking a more solid mandate, or Mr Pujol's party, preparing to defend its own regional election the following year.

By this reckoning, Mr Aznar,

after his delayed start, can look forward to two years of reasonably secure government. To succeed in that time both in cleaning up Spain's national accounts and in keeping an electoral lead would be



Back on the political map

Il of a sudden, Spanish newspapers have been running laymen's guides to Catalonia and essential Catalan vocabulary. It is as if the rest of the country has just existence of Spain's most

roductive region. Parties from Catalonia and other regions, ranging from moderate to secessionist, have only 32 of the 350 seats in Spain's congress. But the absence of a majority for either of the main parties means they find themselves with a pivotal role in the formation of a new

government. Regional questions were forced under the carpet during four decades of Francoism by suppressing local nationalist movements and indigenous languages other than Spanish. But the movements bounced back after the restoration of

democracy.
In an attempt to accommodate Catalan and Basque ambitions for greater political autonomy, a federal structure of 17 regions was created between 1979 and 1983. Some are artificial inventions such as the Madrid region, or Murcia, a province left on its own when other south-eastern provinces

were attached to neighbouring regions. Others such as the Basque untry and Catalonia have some historical basis, rooted in a strong sense of local identity. Because of this, the

responsibilities devolved to regions vary considerably. A fast-track group of seven has a wide range powers in important areas such as bealth. These include the Basque country

and Navarre, which, in recognition of ancient privileges, collect taxes and pay part to Madrid. Basques and Catalans have their own, distinctly attired police forces. Four regions are entitled to decide when to hold elections for their parliaments; the others hold their elections on a regular four-year

Regional institutions in southern Spain do not have the same stature as in Catalonia or the Basque country, where home-rule governments existed in the 1930s before General Franco came to power. But the newfangled governments have gained momentum since they were created, and the regional presidents have become heavyweight figures.

Of these presidents, 10 now come from the conservative Popular

party, which is having to adapt to a semi-federal structure it did not design. The party has set itself the task of bringing financial discipline to the regions and making them answerable to taxpayers.

Regional governments account for a quarter of public spending and one in four civil service jobs Since they were set up. public-sector employment has risen from 1.5m to more than 2m. They have also been amassing

last vear. The problem with trying to impose better order and settle definitive arrangements is that there are rivairies between the

debts - some \$32bn at the end of

Catalonia argues that the deal has worked out badly since it gets less per head than others. But poor regions such as Extremadura or Galicia do not see why richer areas

should get special concessions. And, while some regional leaders would like to see a permanent structure, the powerful Catalan and Basque parties view devolution as an ongoing and open-ended process. One thing is certain: whatever deal the Popular party may reach now with the Catalans, it will not put the issue

OBSERVER

Seshan and the bullrushes

■ More than 1,000 of India's top industrialists sat spell-bound yesterday, listening to a speech that hit all the issues employment, education, poverty, corruntion. At one point, the whole Delhi business conference rose to its feet, crying "Indian democracy" amid ringing applause. For a moment, India's boring election

campaign came alive. Trouble is, the speaker - TN Seshan, India's chief election commissioner - was the very chap politicians blame for turning the campaign into such a damp squib. Seshan has been very tough on pre-poll political spending, cramping everyone's style - except

his own. Maybe it was all just a clever plot by India's most controversial bureaucrat to make a late bid for the premiership? Seshan, 64, is admired by some and dismissed as overweeningly arrogant by others. Orator, author, self-appointed moral guardian, and part-time astrologer, it still isn't clear if he has a hidden agenda. One businessman asked him outright; "Would you consider standing for

Seshan unblushingly replied: "Don't put me at the front, I'm not Jesus, I'm only Moses". His task. he said, had been to wake the corrupt, complacent political life of India from its slumber. We'll take that as a no. But,

asked another from the audience, would Seshan don his astrological cap and risk a forecast about the elections? "I will only give a prediction commensurate with my remuneration for it," he said. Anyway, recently I have given up astrology. I'm now on the Internet".

Let's play ball

It's one of the little traditions of US-Japan summits that the Japanese prime minister offers the US president a gift - usually a trade concession. Plenty of politeness, even

warmth, was in evidence as Bill Clinton and Ryutaro Hashimoto shook bands in the sun yesterday and pledged to strengthen their security alliance. The leaders of the world's first and second economies were in a cordial mood but - as might be expected with the doughty Hashimoto in charge there were no trade concessions.

Still, the obligatory gift was not forgotten - simply handed over the previous evening at an informal dinner. Clinton was given a baseball glove - a little tightly cut for his meaty fist - and ball from Hideo Nomo, the brilliant Japanese pitcher who has shot to mega-star status playing for the Los Angeles

Dodgers. Clinton was asked whether he would show the Nomo gift to

Mickey Kantor, the new commerce secretary, who is an avid Dodgers fan - and a veteran of heated trade negotiations with Hashimoto. The president declined on the grounds that Kautor would probably keep them. He's not the first to conclude that gifts from Japanese prime ministers need guarding carefully.

News digest

■ Haunted by the memory, meanwhile, of the last time a US president sat down to a state banquet in his bonour in Tokyo. Japanese officials were taking no

chances last night. Everyone remembers George Bush's ill-fated summit in January 1992 for the unfortunate moment when, suffering a bout of what was diplomatically called "influenza". he slumped sidewards and threw up into the lap of his host, the then Japanese prime minister, Kiichi

Mivazawa. His discomfiture might have been eased if the moment had not, by chance, been captured on the small screen. A Japanese TV crew covering the banquet had, in the usual way, been ushered out following the toest. But they had inadvertently left their camera

Bill Clinton, however, was able to tuck into his supper last night safe in the knowledge that, should his gastric system rebel at raw fish, the event would not be shared by a billion viewers. Cameras were to be turned off, and pointed away from the tables. Just in case.

Calling the deity Leading western shareholders in the European Bank for

Reconstruction and Development want to see the bank start thinking about working itself out of a job. Indeed, Jürgen Stark, German Finance Ministry state secretary said the bank's philosophy should be that "the best job it can do in a country is to make itself

superfluous." Not that they feel the same about 66-year-old Jacques de Larosière. Governments fell over each other in their eagerness to heap plaudits on the bank's president, grateful for his having rescued it from its disastrous early years under

Jacques Attali. De Larosière's first four year term expires in 17 months; Lamberto Dini, Italian prime minister and outgoing chairman of the board of governors, says a second term for the former IMF managing director would "certainly have my support. Italy's support, as well as that of many

other member countries." When asked for his view about his future. De Larosière was in metaphysical mood. The decision depended on at least three factors, he said: "God, namely my existence on this planet, the shareholders, and my own view of the matter."

Financial Times

100 years ago The Matabele rising

Alarmist rumours are becoming the fashion in regard to the Matebele rising, and last night it was actually reported that Bulawayo had been attacked and taken by the natives. We advise our readers not to lend too credulous an ear to all the stories that are being circulated. We need only say that we have before us a private cablegram, dated from Bulawayo on Thursday afternoon, which says: "Outgoing mail destroyed en route. Town in laager. Citizens armed." Bulawayo was, therefore, safe on Thursday afternoon, and if the Matabele are holding the country so securely, how is it that cables are coming through. At the same time, it is evident that the situation is sufficiently serious without clap-trap exaggeration.

50 years ago Wild trading at Jo burg Extraordinary scenes were witnessed yesterday morning

when market operators surged on the floor to execute orders. In corridors and brokers' offices the public thronged in excitement as prices of leading Free State shares came through on the tickers. Activity was maintained to the close, which was very

The lun

FINANCIAL TIMES

Thursday April 18 1996

LEGAL DEFINITIONS joint venture a. 1 trip inspired by illegal substance (orig. sixtles) 2 annual orthopaedic holiday 3 business planned by two or more persons, companies etc. see ROWE a MAW: ssap (ph 0171-248 4282)

Rowe & Man AWYERS FOR BUSINESS

EU farm chief seeks to calm beef crisis tensions

By Caroline Southey in Strasbourg, Neil Buckley In **Brussels and Robert Peston**

Mr Franz Fischler, the European Union commissioner for agriculture, yesterday sought to calm tensions between Britain and continental Europe over the beef crisis, impressing on Euro-MPs in Strasbourg that any solution to the collapse in the beef market had to involve all EU countries. However in London, an initiative was launched by some British government ministers to mount a vigorous anti-European

campaign pinned to the beef cri-The ministers, from both the Eurosceptic and moderate pro-Europe wings of the ruling Conservative party, saw such a campaign as the best way of uniting the Tory party in the wake of an embarrassing by-election defeat

The proposal will be discussed Mr Jacques Santer, president of the European Commission, had

called to address the BSE issue, which will be chaired by Mr Tony Newton, leader of the House of

In Strasbourg, Mr Fischler was warned by some British MEPs that differences over how best to eliminate mad cow disease risked degenerating into a pitched battle between Britain and its EU part-

Lord Plumb, leader of the Brit ish Conservative group of MEPs, said there was no "stand-off" between the UK and other EU states. "Nobody is suggesting this is not a European problem. Everybody recognises it has to be solved on an EU-wide basis." Mr Ben Gill, deputy president of the UK National Farmers'

Union, sought to reassure MEPs that steps announced by the British government on Tuesday to deal with the crisis should go a long way towards allaying public fears about the safety of beef. In Brussels, it was announced

agreed to a request from Mr John Major, the British prime minis-ter, to discuss the crisis in the margins of the nuclear weapons summit in Moscow this weekend. Mr Fischler is due to meet Mr Douglas Hogg, the British agri-

culture minister, in Brussels next Wednesday when they are expected to discuss plans for a selective slaughter of British cattle. A programme is considered essential if consumer confidence in beef is to be restored. Meanwhile, Britain's threat on

its beef exports had little impact on its European partners. Mr Lamberto Dini, the Italian prime minister, shrugged off the threatened legal challenge, say-ing the ban should only be lifted when scientific evidence showed

Tuesday to take legal action

against the EU-imposed ban on

that beef was safe. Mr Philippe Vasseur, French agriculture minster, said that "in the current state of affairs there is no question of the ban being lifted".

Lebanon accuses Israel of ruining reconstruction effort

By David Gardner in Beirut

Lebanon yesterday said Israel's week-old aerial and artillery bombardment amounted to an economic war aimed at ruining efforts to rebuild the country after the destruction of the 1975-90 civil war and the 1982

This is a deliberate attempt to destroy confidence in the Lebanese economy and its reconstruction," said Mr Nasser Saidi, deputy governor of Lebanon's central bank. "Israel's aim is to prevent Lebanon emerging as a regional financial and commer-

Mr Saidi echoed a demand by Mr Rafiq al-Hariri, prime minister, that Israel compensate Leba-non for the damage inflicted on its infrastructure, already estimated to cost \$200m.

In the course of the onslaught Israel says is directed against the Shia Moslem Hizbollah militia fighting its occupation of south Lebanon, Israeli jets have Israeli compliance with United

destroyed two of Beirut's main electricity distribution centres, causing blackouts in the capital. Under Mr Hariri, Lebanon's aim is to emerge again as the Middle East financial centre it was until sectarian warfare

engulfed the country in 1975. The \$3bn Solidere private company is rebuilding the devastated commercial area of Beirut and the \$32bn Horizon 2000 plans to replace the country's shattered infrastructure. Through these, Lebanon wants to become again the services entrepot for a region reshaped by peace, and in particular a sophisticated capital market channelling funds into the Middle East.

Lebanon has suffered four big assaults by Israel since 1978, but its chances of peace with the Jewish state depend on progress in stalled peace negotiations between Israel and Syria, which dominate Lebanon through the presence of 35,000 troops. The Beirut government regards

Nations Security Council Resolution 425 of 1978 - requiring Israel to withdraw from all Lebanese territory - as the indispensable prelude to any peace overtures. Mr Saidi said the costs of the

latest conflict are escalating, with 400,000 refugees fleeing from the Israeli blitz on south Lebanon, "the poorest areas of Leba non, which have long suffered the lack of infrastructure, health. education, water - you name it." Already electricity supplies to Beirut have fallen back to between four and six hours a day, the government says, after having been rebuilt to a 24 hours supply in January for the first

time in nearly 20 years, partly through imports from Syria. Mr Saidi said "I think people outside Lebanon shouldn't be surprised if they see more rather as a result of the Israeli bombard-

Israelis demand formal truce with Hizbollah, Page 4

By Mark Nicholson in New Delhi

levels of Indian political and business life was launched yes-

ruption," be added.

Mr Seshan's remarks have particular resonance following the recent scandal in which politicians from all main parties have been charged with taking bribes

"Corruption is directly proportional to the height of the chair occupied," be told a transfixed audience. "The higher you go in administration, the more can be

But he told the business audience, gathered for the annual conference of the Confederation of Indian Industries: "If elections have become corrupt in recent

Alluding to the fact that Indian politicians and parties rely for funds on undeclared pay-ments from business, he said: "For God's sake, convert this country's elections into clean elections. If you do not give, peo-

Mr Seshan's remarks will only burnish his image as India's most outspoken bureaucrat and self-appointed censor of public morality. He is widely felt to have done more than any predecessor to curb some of the more rampant excesses which had become part of electioneering.

Some politicians have blamed Mr Seshan's tight scrutiny of election spending limits for having created an unusually subdued campaign before the poll begins in nine days' time. His speech wrapped up a

two-day meeting in which the leaders of India's main political parties set out their economic noticies. It also revealed a shared ings that some limits should be placed on foreign and "multina-tional" investment into India, particularly in consumer goods. Mr A.B. Vajpayee, leader of the Hindu nationalist Bharatiya

ejection of foreign investment". But he said there should be a "prioritisation" of permitted for-eign flows into high technology and infrastructure, although not

Indian poll chief attacks corruption in politics

An attack on corruption at all terday by the country's chief

election commissioner.

Mr T.N. Seshan, the senior official responsible for policing this month's poll, fold a 1,000-strong andience of India's business and industrial elite that the national "character" had "descended to its nadir". "The three things which will hamper this election are crime, criminality and cor-

from a Delhi businessman.

the venality."

years, much of the responsibility

for that lies in this room." ple cannot take."

> US airlines The first crop of US airline results confirms last year's rebound in profits. Price competition has eased, passenger volume is holding up and airlines have so far resisted the urge to buy aircraft. The worry is that this more comfortable state of affairs has made it harder than ever to persuade unions to accept cost cuts - USAir has still to

address this problem. And the long-term trend is still for airline passenger yields to fall.

But yesterday's announcement by AMR, the parent of American Airlines,

THE LEX COLUMN

FT-SE Eurotrack 200: 1707.9 (-5.3)

National Power

Share price relative to the

FT-SE-A All-Share Index

1982 93

Southern discomfort

Both Britain's generators must be spitting blood. Until yesterday it seemed virtually certain that their bids for regional electricity companies (recs) would be waved through by the government. Now, Southern Company has raised the stakes; ministers are more likely to think twice about allowing the bids now this could mean Britain's biggest generator being based in Atlanta, Georgia. The odds are still on the bids going through, but a fit of Little Englander protectionism cannot be ruled out. Still, that would be the right decision for the wrong reason. At the very least, Southern's approach underlines the vacuity of the Monopolies and Mergers Commission's

'national champions" argument. But paradoxically, the real victims of a Southern bid could be its own shareholders. For all the airy talk of creating a new global group, it is far from obvious that merging Southern that it is to restructure its Sabre computer reservation system as a senarate subsidiary prior to a possible spin-off with National Power would create any could be good news for investors. Saddling Sabre with some of the airvalue at all. On the contrary, it could well destroy it. The reason is that line's debts and floating some or all of Southern already owns a rec - South it would raise a hefty war chest. This is likely to fuel renewed speculation about consolidation within the indus-Western Electricity. And merging that much smaller rec with National Power makes much less sense than National Power's planned bid for a much bigger try. The industrial logic is impeccable; ec – Southern's namesake, Southern the main block has been the importance of national carrier status to most airlines. However, this does not Electric of the UK. Dropping the Southern Electric bid would almost certainly be the price of a Southern National Power merger, to persist with it - at least in the short term partner has left it vulnerable. Buying would carry too high a risk of the deal getting bogged down at the MMC.
This is one good reason why solution - might prove too politically awkward, but a US airline with a Southern is unlikely to pick up European partnership could be just National Power unless it is willing to

pay a conspicuously high price; Southern will have to offer enough to compensate for the loss of the Southern Electric deal. And that is not SAP has come from nowhere so fast - in the past three years sales have tripled while profits and the share all; given its bloated balance sheet National Power could comfortably afford to pay out a fat special dividend price have more than quadrupled on top. Southern might be able to out-bid all that, but it would almost certhat investors half-expect the German software group to disappear again. Over the past six months the stock has underperformed the Frankfurt tainly be substantially overpaying.

market by a third due to fears that its main software product could rapidly become obsolete. But SAP does not look as if it is about to implode. Yesterday's first-

quarter results gave analysts a chance to tone down their forecasts, but they still expect earnings growth of 45 per cent this year. SAP depends heavily on one product; its R/3 server software accounts for nearly two thirds of turnover. But this is a market that is expected to grow at 30 per cent a year for the foreseeable future. And SAP dominates the segment for personnel, logistics and financial management

apply within the US market. And

American's failure to find a European

a European airline - the most obvious

programmes. It signs long-term contracts with existing clients and is still expanding geographically and into new industries in Germany, where it is developing applications for retailers and construction companies. SAP's clout - it is twice the size of its next three competitors put together - also gives it economies of scale. The group is planning to spend DM3bn on research and development over the next three years. Even so, margins should rise during 1996 following a big

rise in service costs last year.

Despite the recent weakness in its share price, SAP remains highly rated at 34 times this year's earnings, falling to 18 times in 1998. But pure high-technology stocks in Europe are a rare

L'Oréal

95 96

While branded consumer goods busies from Nestlé to Guinness have seen their business scarred by the recession, French cosmetics giant L'Oréal continues to deliver double digit growth. And it has been rewarded with a 300 per cent out-performance of the CAC-40 index since 1990. However, investors do not seem to have reflected upon the less buoyant prospects for the group.
L'Oréal's earnings should expand at

around 10 per cent a year, represent-ing an enviable performance from the management - but it is significantly below the 15 to 16 per cent growth rate of recent years. Sales growth at the luxury end of the cosmetics market is slowing, while competition is hotting up. Unilever and Procter & Gamble have increased the marketing stakes for product launches, while the flota-tions of Revion and Estée Lauder leave them better capitalised to fight back. At least L'Oréal's purchase of Maybelline gives it greater clout in the faster growing mass market, as well as the opportunity to improve its profit margins. However, L'Oréal is also having to fund a belated push into emerging markets, which currently account for only 10 per cent of sales and far less of profits. P&G is a long way in front in these more dynamic markets, and L'Oreal's push to catch up will come at the expense of short-term profits growth.

On 1997 forecasts, the shares are trading on a 60 per cent premium to the French market, on the basis of price-earnings ratios. Of course, it has always commanded a dramatic premium, but then it used to have growth prospects to match.

Additional Lex comment on Smiths Industries, Page 22

Continued from Page 1

Japan should allow its soldiers to fight alongside allies abroad. Yesterday's accord confirms Japan is to offer, for the first time, supplies and logistical help to US forces in joint peacetime training or on UN peacekeeping

anywhere in the world. It calls for more exchanges of technology and equipment and more joint research and development of equipment, such as the F-2, Japan's new jet lighter. The more closely on missile defence.

Japan links | Southern eyes merger

Continued from Page 1

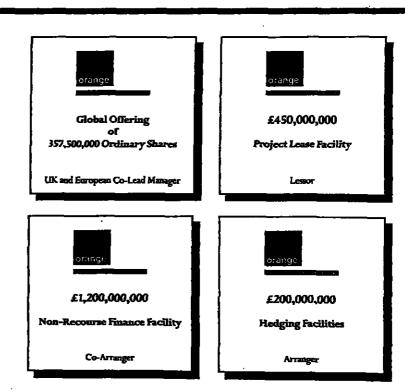
alternative could also be offered to National Power shareholders, funded by an 28bn loan facility the US group has lined up with a consortium of banks.

tory limits on how much money Southern Company can invest abroad, the group has recently secured an increase in these limits, allowing it to forge a deal with National Power.

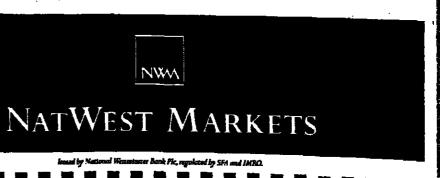
Southern Company has been working on a possible merger

months. It had hoped to conceal its interest until after the govern-ment ruled on the generator's bid for Southern Electric, but fever-Janata party, the chief propo-nent of self-reliance said the ish speculation in the stock market about a bid for National Power forced yesterday's party was neither "anti-reform-ist" nor "auti-free market" and was not for a "total and absolute Although there are US regula-News of the US group's interest in the generator sparked political controversy. Mr John Battle, Labour opposition's energy spokesman, said; We are worried that the struc into consumer goods or areas dominated by India's already protected small-scale industries. ture of such a large group would take it further out of range of the with National Power for seven FT WEATHER GUIDE

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Europe today

the region, and most areas will be cloudy with some rain. The Benelux and France will be dry, although the French Alps will remain cloudy with rain. Germany will have showers, while eastern Europe will be sunmy with temperatures reaching 20C. The Iberian peninsula will be dry and sunny, with some

cloud on the north coast. Italy will be sunny Sicily, Turkey, the Balkans and Ukraine will be wet, while a wide area from southern Sweden across Poland to Belarus will be

warm and sumny. Five-day forecast

A high over the western Mediterranean will slowly move to the Balkans and Greece during the weekend. Spain, Italy and central Europe will be dry and sunny, and by Monday temperatures in central Europe will reach 25C. Spain will be cloudy and wet over the weekend, with rain gradually moving into France. A wide area from Italy to Hungary, Poland and Belarus will be dry. The Black Sea area will also be dry and

1020

TODAY'S TEMPERATURES

No global airline has a younger fleet. Lufthansa

Farn Frankfurt Geneva Gibraitur Gibraitur Gibraitur Hamburg Henskrid Hong Kong Honokul Istanbul Jarachi Kuwait L. Angeles Les Palmes Lima Luxbourg Lyandon Luxbourg Lyandon Luxbourg ter terminal control of the control 34 6 25 18 18 13 16 17 20 22 23 18 18 18 17 15 24 17 6

REGIONS OF FRANCE: Rhône-Alpes and Auvergne

Attention starts to focus on issues about power-sharing

The real debate on decentralisation relates to how better to organise elections, taxing powers and administration at the different levels, writes Andrew Jack

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hen French politi-cians, policy makers and academics met in Lille in February this year for the first of a series of high-level discussions on the decentralisation of power from the national capital in Paris. they could not have chosen a

more appropriate city. Mr Pierre Mauroy, the socialist mayor of Lifle, was prime minister of France in 1982 when - less than a year after the election of President Francois Mitterrand - the government passed radical legislation to shift control away from the centre and into the regions.

The fact that Mr Maurov held simultaneously both a national and a local political position of such importance says something significant about the strong and rather ambiguous links that continue to exist between Paris and the rest of France.

The choice of the location for the conference was no doubt a sore point further south, however, given that the country's second-largest city, Lyon, is still smarting from the decision late last year to support the rival candidature of Lille for the French bid for the Olympic

Games in 2004. According to a number of critics, that defeat in itself reflected the tensions between Mr Charles Millon, president of the regional council of Rhone-Alpes, and Mr Michel Noir, the former mayor of Lyon, who

dissociated himself entirely from the project.

The incident highlights the intensifying competition not only between Paris and the regions, but between the different local levels of administration around the country. It is a conflict that is particularly evident and relevant as France goes through a renewed round

of economic pessimism.
So it is no surprise that towns, departments and regions across the country are all making their own competing and contradictory pitches whether it be for priority in the construction of new infrastructure such as airports, autoroutes and high-speed rail links; or for attracting foreign investors, when each locality

The debate about decentralisation has direct repercussions for business. It is no surprise that among its most vocal advocates is Mr Pierre Richard, chairman of Crédit Local de France, a quoted bank specialising in funding for local authorities and the public

Mr Dominique Nouvellet, chairman of Siparex, a capital development fund based in Lyon, laments the drifting of many corporate headquarters from the city to Paris, where he says that a centralisation of on-making tends to have a detrimental effect on businesses based elsewhere in the country.

There is, however, the notable exception of tyre manufacturer Michelin, one of France's great success stories, which has kept its headquarters firmly rooted in Clermont Ferrand, the capital of the Auvergne, and exerted a powerful influence on the development of the city and the

The phenomenon of the centralisation of power in France



is nothing new. The historian and political analyst de Tocqueville argued that it went back at least as far as the court of Louis XIV, when the country's regional elites went to the court at Versailles to act as royal attendants. His minister Colbert created the first state budget and dispensed funds for

After the Revolution, with popular democratic support. the trend towards "nationalisation" continued, with many of the local variations in taxes. laws and special privileges being swept away.

It was a pattern which intensified under Napoleon who created an ordered, hierarchical administration to ensure his authority and that of the state. Much of his legacy remains today, with the system of prefects across the country based in the regions but responsible to Paris.



As a result. Mr Jean-Marc Ohnet ioint director-general of the Institute of Decentralisation, an all-party research organisation ironically based in the suburbs of Paris, says that the laws passed in 1982 brought about the most important reform since the 19th cen-

Their effect was two-fold. First, the authority of the prefects was much reduced, with their *a priori* scrutiny of any decisions taken by local elected officials before they could be enacted replaced by a more modest a postiori examination after the event, to see whether the actions would be illegal.

Second, the executive power and resources of the prefect were also to a large measure handed over to local politicians: the commune for town social aid and the maintenance of schools, and the region for

training and development, for

Mr Ohnet claims that "most non-partisans" argue the process of decentralisation has been a success. Local authorities have been given considerably more financial clout, political strength and autonomy. "They have played a decisive role in revitalisation, and in dynamisation," he says.

Yet he adds that in some ways the 1982 legislation did not represent a radical break with the past so much as "a representation of the centralisation" which existed before. An example is the "cumulatio of mandates", by which French politicians can hold posts at Philip Sanders local, regional, national and even European level at once, even though their ability to do each job effectively is open to

Mr Alain Juppé for example managed to be elected mayor of Bordeaux after he was appointed prime minister last year, not to mention his post as head of the RPR centre-right ruling party. Clearly the local residents believed his power and influence was a trade-off worth taking against his lim-

ited time for their city. Decentralisation has also brought other problems. "It has created too many levels of decision-making," says Mr Ohnet, Metropolitan France has more elected officials than any other country in the world. with mayors for each of its 36,551 communes, as well as representatives for its 96 departments, 22 regions and the national assembly and senate seats in Paris.

At each level there are complex and inefficient local taxes, and different electoral systems, which can create a high degree of fragmentation acting as a bar to reform.

Others criticise decentralisation for the apparent mushrooming in corruption which emerged during the 1980s, as local officials apparently abused their new-found powers to peddle influence, award contracts in exchange for favours, and distribute public funds for their own purposes. There are several instances in Rhone-Alpes alone, not least IN THIS SURVEY

Overview Inchestry Interview: Charles Millon

 Profile: Europews Page III New technology

Profile: Valence **●** Overview Profile: Michelin Industry

Agriculta
Tourisen

from Mr Noir, the former mayor of Lyon, and Mr Alain Carignon, the former mayor of Grenoble, both of whom were last year found guilty of corruption and pushed out of office despite their continuing legal appeals.

Yet Mr Ohnet argues that

such "affaires" are blown out of proportion; that many existed before but have simply been more subject to media attention in the past decade: and that most related to party political funding rather than personal enrichment. Certainly, the past few years have brought tighter scrutiny

from regional public auditors. new laws designed to improve transparency and clarify the procedures for awarding public contracts, as well as a shift away from the 1980s' "easy money" culture.

The real debate on decentralisation at present relates to how better to organise elections, taxing powers and administration at the different existing levels, and how to bring about greater "inter-communality" or co-operation between intermediate areas of perhaps 100,000 inhabitants - a zone of several communes, large enough to cover the working, living and shopping natterns of most people

It is these issues which will come increasingly important, and merit close attention over the coming months.

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alike: 108 "Géant" hypermarkets, 464 "Casino" supermarkets, and 2265 "Petit Casino" superettes. Building on this complementary range of high-quality stores, the Group is anticipating future trends. In franchising, for instance, the Group is currently developing the "SPAR" chain as part of its strategy to foster the growth of independent neighbourhood convenience stores. Beyond its

activities in North America, with 158 "Smart & Final" stores in the United States and Mexico, Casino has decided to step up its global presence. The Group is racing ahead in Poland to open two "Geant Polska" hypermarkets in Warsaw over the next few months. In 1997, Casino shall introduce its hypermarket concept in Taiwan, working in partnership with one of the leading Asian retailers, Dairy Farm. A modern, multi-chain, multi-format Group,







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Watch groups

Strong brands dominate Debutantes out in force

A network of shareholdings and business links connects the great watchmakers

Some of the world's most famous and oldest watch brands are still owned by private companies. They include Audemars Piguet, Chopard, Corum, Girard-Perregaux, Patek Philippe, Raymond Weil, Ulysee Nardin, Vacheron Constantin and Zenith. The mighty Rolex enterprise, the biggest maker of them all, is still controlled by family trusts.

Eterna, which established its brand of pocket watches in 1876 but was founded in Grenchen in 1856, has just been acquired by Porsche. Eterna set up a production line in 1870 to turn out ébauches (incomplete movements ready for additions of escapements. mainsprings and timing systems). Later the facility became ETA, and is now one of the largest movement makers in the world, and is owned by Société Suisse de Microélectronique et d'Horlogérie SA (SMH).

SMH now controls the world's biggest group of watch brands, and such is the strength of the individual brands it can come as a surprise to find that they belong to the same owner. They include:

 Blancpain, a manufacturer of classic, mechanical wristwatches founded in 1735; • Certina, whose name, adopted in 1948, is derived from the Latin for "reliable"; • Endura, which manufac-

tures private label pieces; • the children's brand Flik Flak: Hamilton, the maker of the world's first electric wristwatch. Established in Pennsylvania in 1892 it is being relaunched this month with a stress on its American origins; Longines, the oldest Swiss watch brand registered with

Organisation. SMH's other brands are Mido, Omega, Pierre Balmain, Rado and Tissot.

the World Intellectual Property

The company's high-profile chairman, Mr Nicolas Havek. inspired the creation of its biggest selling line, the Swatch, in pensive Japanese quartz watches which entered the world's markets in the 1970s. More than 180m Swatches have now been sold, and some of the earliest have become collectors' pieces. On sale in more than 70 countries around the world, Swatch will achieve global attention this summer as the official timekeeper at the Olympic Games in Atlanta. Swatch buyers are attracted by the cachet of constantly updat-

brand's youthful image. The ETA division is the development centre for all new Swatch products. It has produced the Swatch Scuba, which features the new Loomi electroluminescent glow dial, and musical rhythms for the MusiCall watches. ETA SA Fabriques d'Ebauches is now a very large horological and

ing their timepiece, and by the



Nicolas Hayek: he pioneered the

microtechnical production complex. It has factories in 12 Swiss locations, three in France, and one each in Germany, Malaysia and Thailand.

For low-priced quartz movements. Hong Kong is the world's largest commercial centre, but ETA is maintaining its market share through its offices in the colony, where it faces strong local competition and fierce price cutting.

SMH also owns the long-established mechanical movement manufacturer, Frédéric Piguet, which supplies many of the most prestigious watch brands. It has produced the world's smallest automatic movement and is constantly extending its power reserve durations - a key selling point Sultan of Brunei, bought a 90

per cent stake for £248.5m He now monopolises the top

tions.

end of the UK watch and clock

retail market, as Asprey in

turn owns the crown jeweller

Garrard, Mappin and Webb,

Hamilton and Inches, and 26

branches of Watches of Swit-

zerland. The group says it

plans to continue to develop

the Watches of Switzerland

stores as quality watch distrib-

utors in the UK, and may open

The long-established maker

Girard-Perregaux (GP) is

Ferrari watches, which come

complete with the famous Ferr-

ari prancing horse emblem on

their dials. GP's watches are

distributed by Time Products

(UK), which, under Mr Marcus

Margulies, its chairman and a

big sharebolder, has built one

of the leading portfolios of brand distributorships in the

world. Watchmakers handled

by Time Products include

Audemars Piguet, Blancpain,

Breguet, GP. Piaget and Vach-

Time Products also repre-

sents two recently-established

makers – Alain Silberstein and Franck Muller - and, lower

down in the market place, Rus-

sia's Sekonda brand and Apollo

Watch Products, a strap manu-

In March last year, Mr Mar-

gulies negotiated the purchase of 77.8 per cent of Audemars

Piguet (Suisse) SA in what is

regarded as a smart move in

deep reserves, one that might

■ The sixth Salon Interna-

tional de la Haute Horlogérie

opened five days ago, on April

13 in the Palexpo exhibition

centre in Geneva. This is

designed as an exclusive show-

which chooses not to exhibit at

the annual World Watch, Clock

and Jewellery Show opening

today in Basel. The watchmak-

ers involved are Alfred Dun-

hill, Baume and Mercier, Car-

se for watchmakers in the Vendôme luxury goods group.

supply control, and, given his

eron Constantin

facturer.

behind the highly succe

in some selected overseas loca-

Drawing on its capabilities in the electronics and miniature propulsion systems fields Swatch has formed a joint venture with car maker Mercedes-Benz to produce what it refers to as the Micro Compact Car some time next year. The vehicle has already been dubbed the Swatchmobile and is intended to convey the Swatch message - high quality, low price, joie de viore, challenge, original design, and constant innovation.

Les Manufactures Horlogères (LMH), another big watch business, is a subsidiary of the German conglomerate Mannesmann. This company owns International Watch Company of Schaffhausen (TWC), which is known for its Da Vinci and pilots' timepieces, the long-established A. Lange & Söhne of Glashutte, and a big holding in Jaeger-LeCoultre,, the Swiss watch and movement maker.

The powerful Hattori family in Japan owns brands such as Jean Lassale, Lorus, Pulsar, Seiko and Yema Paris. More than 10,000 Gulf-based

investors own a 45.6 per cent stake in Investcorp SA, a big investor in the world of clocks. watches and jewellery. It was founded in 1982 and is quoted on the Bahrain Stock Exchange. At the end of 1995 19.1 per cent of Investcorp's s were in luxury merchandise. Previously it had acquired Tiffany, brought it back to health and successfully refloated it.

In 1993 Investcorp bought 100 er cent of the Gucci Group. Following reflotation in October 1995 the shares started trading at US\$22 each; by the end of the year the market price had increased by 77.8 per cent. Investcorp and its clients now own 52 per cent of the

The investment company also owns Breguet SA, one of the greatest of all watch names, as well as Société Nouvelle Chaumet and Ebel. In due course all of these companies will be floated. Ownership changes are also

tier and Piaget. taking place in distribution Exhibition space in Palexpo and retailing. Control of the has been greatly increased this UK retailer Asprey changed year, with elegant new designs hands in November of last for the booths and meeting year, when Prince Jefri Bolkrooms. A hig feature of the iah, a younger brother of the event was the new Francaise

■ Basel '96 preview

The show provides manufacturers with an international venue at which to unveil new models

The Basel '96 trade show is a key event in the watch and clock industry's year. Behind closed doors, and generally by appointment only, many of the world's leading manufacturers will show their new products to their agents and key buyers. This, along with the opportunity to exhibit to a wider public, is why, starting today, Switzerland's oldest university town for eight days comes the world capital of

the watch and clock trade. A watch fair was first held in Basel in 1930. This year 595 companies and organisations involved in the watchmaking industry are exhibiting.

Mr Neil Duckworth, founder and managing director of Duval, exclusive distributor of TAG Heuer watches in the UK, comments: "Basel is the most important watch fair for Swiss manufacturers. It is truly international. Every single important person in the world of watches attends the fair, be they manufacturer, retailer or distributor. If they only visit one fair, this is it.

Basel '96 attracts plenty of interest from foreign manufac turers. This year, for example. a group of watchmakers from long-established German centres, such as Glashütte and Pforzeim, have come together under the name "Watches of Germany" to co-promote their products. The brands involved include Holborn, Laudier, Nomos, Otto Kern, and Schlenker.

Old brands are sometimes revived at the Basel event. For uple a group of investors has resurrected the name of Jacques Gevril, a legendary 18th-century Swiss watchmaker, and the new company has produced a full range of Gevril watches, comprising ladies', mid-sized, gentlemen's and chronograph versions, in both 18ct gold and stainless

Similarly Perrelet, founded in Switzerland back in 1777. was relaunched last year at Basel. This year, in honour of its original founder, it again launched a range of 72 automatic wristwatches. They include the Perrelet Dipteros I which has an unusually large ruby on its central upper

previous models:

pieces, just like the car;

• Ebel's new automatic Mod-

ulor, a contender in the chro-

nograph (stop-watch mecha-

nism) market, which is also

Weil, with some 700,000 pieces

sold last year, is very high in the numbers league. It pro-

duces high-quality wrist-

watches at affordable prices.

including the well-known Par-

sifal range. It sells watches in

The secret of Citizen's new

Eco-Drive watch lies in its sec-

ond battery, which stores the

electricity generated by the solar panel in the dial. It

comes in a wide variety of

models, from simple function

to multi-hand and alarm chronograph. The Eco-Drive sys-

tem is so efficient that it needs

only one minute of daylight or

15 minutes of electric light to

power 24 hours of time-telling.

Heyer's sales are of ladies watches, in which the S/el

series figures prominently.

These are "sporty" watches

positioned at the lower end of

the market. In the mid-market are unusual timepieces such as

DeLancau's Golden Dream,

which has a shutter which

slides open and shut over 54 ruby bearings (rather similar

in conception to Vacheron

Constantin's Jalousie), and Dianoor's Chameleon, in which the revolving bezel can

be used to select diamond,

There are new models this

year in Patek Philippe's Cala-

trava line. In one the bezel,

with its four concentric rings

of guilloché pattern, nicely

underscores the Clou de Paris guilloché dial. Audemars

Piguet is presenting an auto-

matic Royal Oak Offshore for

ladies with a date window at 3

o'clock. The Le Brassus-based

company also has a ladies' ver-

sion of its new Carnegie

fame, is launching its new

Arcus range of jewellery

watches at Basel. These are

distinctive for their oval

shapes (down the 12 to 6

o'clock axis) and curved cases,

with dials of mother-of-pearl

Ebel today unveils its com-

pletely new quartz Shanta

curved ladies' dress watch in

18ct yellow gold. It is notable

for its open-work hinged cover

and integrated open-work

bracelet, and comes with a

Bulgari is the third largest

jeweller in the world, and is

still family-controlled. Its

watchmaking activities go

back to the 1940s and today it

five-year guarantee.

Corum. of Admiral's Cup

model.

or red lacquer.

emerald or ruby surrounds.

Almost 30 per cent of TAG

over 70 countries.

certified as a chronometer.

This year Patek Philippe is showing the Quantième Annuel watch for the first mechanism is the first to indicate 30-31 day months on a yearly cycle. The dial, with its tritium-coated gold roman merals and hands, indicates

The event attracts a lot of interest from foreign makers

the day, month, and 24 hours. Audemars Piguet (AP) always has attractive new timepieces to show to its agents and buyers. This year at Basel it will show several commemorative models. The Millenary range celebrates the coming dawn of the third millennium. It has an unusual oval case, broadest on the 9-3 o'clock axis, which can house any of the brand's movements. Even some of its subsidiary dials are in the same oval

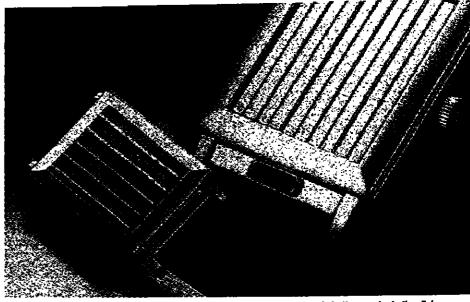
The Carnegie model, also from AP, honours Andrew Carnegle, the ironmaster who became one of the world's greatest entrepreneurs during the last century. It comes in a variety of models, in 18ct yellow or white gold, diamond-set or plain.

The recently-founded Daniel Roth, like AP, has also produced a watch with an unusual case shape – ess tially circular, but with two straight sides - housing an automatic chronograph of great elegance in either gold or stainless steel. Its screwdown crown gives it water resistance to 30m, and its hand-crafted movement can be seen through its transparent

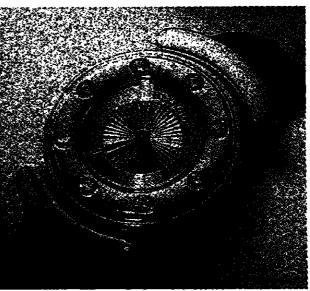
sapphire back. Jalousie is the name given by Vacheron Constantin to its new mechanical watch in 18ct pink gold. It has a unique system of shutters, which can be opened to read the time of day, or closed for protection. The shutters, which are similar to Venetian blinds, are operated via a small slide set with a cabochon sapphire on the lug setting below 3 o'clock. This eye-catching piece belongs to Vacheron Constantin's Les Historiques Collection, and

This year Zenith is presenting its Chronomaster Elite at Basel. This is the widely respected 18ct yellow gold Chronomaster now fitted with Zenith's own ultra-thin move-

echoes a 1980s' piece.



red by Vacheron Constantin. A system of shutters protects the dial



The Chameleon: turning the bezel reveals diamonds, emeralds or rubles

ment. Individually numbered, each watch comes with a fiveyear guarantee and a chronometer certificate. Its 18ct gold rotor can be admired through its sapphire caseback. Three other new watches to look out for at Basel '96 are: Omega's new Constellation,

which has a slightly domed sapphire over its dial and rounder lug treatment leading to a smoother bracelet than in ● Girard-Perregaux's Pour Ferrari chronograph range, intended to follow up on its Remark R50 watch last year. which was limited to 349

runs a sizeable operation in Neuchatel. The well known Bulgari-Bulgari arrived in 1977, and its range is further extended this year at Basel. There is also a new automatic Squelette in 18ct yellow gold and a Rattrapante chronograph, in either platinum or

18ct gold. Hermès has been producing highly individual watch designs since the 1920s, such as the Arceau, with its italicised Arabic numbers wheeling around the dial, the Kelly. with the watch set in the padlock on its strap, and the covered Medor. The dial of its Loquet wristwatch can be

exposed in a trice. This mouth Hermes takes over its own watch distribution in the UK. This year Tiffany brings three new complementary watches to its established Vannerie tewellery collection, with its basket-weave design motif. They are quartz, water-resistant and feature sapphire, scratch-resistant crystals. white dials and roman numer-

Jaeger-LeCoultre has

brought one of the most spec-tacular wristwatches to Basel.

It is their new automatic Reverso Chronograph Retrograde in 18ct pink gold. This magnificent timepiece has been made in a series limited to 500, and looks set to become a collectors' item. Other limited editions include Omega's 18ct vink gold De Ville automatic chronometer. Kelek's Montre du Centenaire repeater, Monquartz watch, and, that annual treat, another single jumphour tourbillon, all hand-made by Kiu Tai Yu in Hong Kong. Among the less conventional

watches being launched in Basel this year is Hublot's automatic Nénuphar, production of which has been limited to 60 pieces. The dial represents a water lilly, covered with enamelled frogs. Another unusual watch to look out for is Gérald Genta's Fantaisie. with a patented mechanical at featuring a jumping dial and retrograde minute hand, with the cartoon character Mickey Mouse pointing out



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NAVITIMER SPATIOGRAPHE

BREITLING has radically improved the legislatu of its Northmen softwarding chronograph. Its new Sparrographs futures for assume a munite totaliser with a mechanical digital display system that er until a maximum income aispain system one procedes direct short-time residents to up to ten minutes. Short-time measurements can total up to time hours. With circular slide rule for multiplica-



In 1996, the BREITLING ACADEMI will be providing highly advanced flight training to some of the world's most promising young aerobatics pilots. World champion and Brenting trophyrolder Xavier de Lapparent will supervise training sessions for them as they put the BRETTLING ACADEMY'S Sukhui 31, Cap 232 and Extra 300

INSTRUMENTS



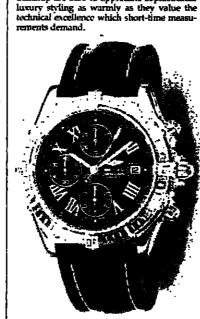
NAVITIMER MONTERILI ANT

Absolute harmony in steel marks the new case design mechanical chronograph, equipped today with the new NAUTIMER bracelet to form an instrument eatch inspired by the days when the original slide rule-capapped N witten's first took to the our.



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This access version of the Aerospace multifunction electronic chronograph provides an audible indication of the hours and minutes simply by pressing on the crown.



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contemporary design. Devotees of fine work-manship are sure to appreciate sophisticated

CROSSWIND Along with its exceptionally rebust see, BRETTERSE'S new Crosswere medianical chronograph features a markedly more classic design. The stylish "upmarket layout of its dial conforms the total refi-

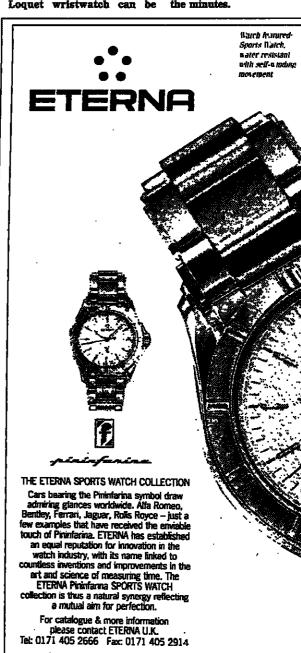


At the end of this year, when very high-altitude vinds will have stabilized, the Brentine Orente will head for the skies. Crewed by Bertrand Piccard and Wim Verstraeten, this specially designed balloon will rise into the stratosphere to attempt the first non-stop, round-the-world flight - the last of the great aeronautics adven-

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Charles Millon, president of the regional council of Rhône-Alpes

Important challenges

it has been a hard-working Saturday for Mr Charles Millon, writes Andrew Jack. Before discussing Rhône-Alpes, he has already taken part in a debate with students about the future of national service, visited Boverpo, the regional cattle fair, and helped inaugurate the Foire de Lyon, an annual ttade fair.

Mr Millon has been mayor since 1977 of the village of Belley where he was born in 1945. He worked his way through local and national politics to become minister of defence last year, reflecting his long-standing loyalty to President Jacques Chirac.

He has been president of the regional council of Rhône-Alpes since 1988.

"There is no evidence that Rhône-Alpes was a historical or geographical unity," he says. "We have had to work hard over the last 20 years to forge the region. Little by little, people have developed a pride of belonging."

He says its strong communication links, the concentration of businesses and educational institutions and the high quality of life all make it an attractive region for foreign investors.

increased co-operation between Lyon and other eading cities in the region has helped bind Rhône-Alpes together, he says. He cites a strong network linking Lyon with St Etienne, Grenoble, Annecy, Chambery and Valence which, he says, was "revitalised" after the election of Mr Raymond Barre as

mayor of Lyon last June. Not everything has been so positive recently. Rhone-Alpes suffered a blow when the French Olympics committee decided to opt for the rival city of Lille as its preferred candidate for the Olympic Games in 2004. Some critics argue that the decision reflected a lack of support from local people, and notably the refusal by Mr Michel Noir. the mayor of Lyon until last year, to endorse a project which had come from Mr Millon and the regional



Restructuring of the French military sector will affect the region

welfare reforms. Even Mr

minister, said he was willing

Alain Juppé, the prime

to discuss reductions in

move that raised some

eyebrows - Mr Millon

On the same day - in a

announced in the regional

pegged at the rate for 35

hours, with the cost of the

three supplementary hours

picked up jointly by the local

and national governments.

The details are only just

three pilot companies

tax deductions for the

participating groups.

We need a complete

modification of our way of

life," says Mr Millon. "It's a

move towards a much more

inequalities like the UK, or we

develop structures to ease the

Mr Millon stresses two other

tensions if we want a society

than is more pleasant to live

priorities that he has for the

infrastructure, notably the

need for more rail links - both

a faster connection between

the east and the west of the

region to help feed into the

"very very important" fight

Satolas airport - and the

for a TGV high-speed link

region. The first is

vast project, but we either

liberal system with strong

beginning to operate the

being finalised, with the first

scheme this month and a total

of 50 under study. The subsidy

is to take the form largely of

council in Rhône-Alpes his

He wanted local hasinesses

to reduce the 39-hour working

week to 32 hours but pay to be

working hours.

Mr Millon rejects the idea. He says that the fact that Rhône Alpes has already hosted Olympic events three times this century, most recently the 1992 winter Olympics at Albertville, was negative factor for the committee. He adds that Lille. the rival candidate, could arguably make a stronger case for needing a boost to help the

local economy. One of his priorities for the



Millon: worked his way through local and national politics

region - reflecting a growing debate at the national level - has been the issue of the reduction of working hours, as part of what he calls "the struggle for jobs" in a country with more than 3m people registered as officially unemployed.

Just before Christmas, the government held its "social summit" with the unions and employers' federation as part of the resolution of the strikes that had gripped the country

feasibility funding was last year approved by the European Community. He is rather more

from Lyon to Turin, for which

ambivalent about the Rhône-Rhine canal link, enabling legislation for which was passed last year. "The canal would be useful, but it is essential to take into account the economic and the ecological effects," he warns. "We have to remove the

emotion from the debate." His second priority is regional development, helpins to balance the varied levels of economic strength of Lyon and the central part of the region with the less-developed mountainous areas to the east and the more agricultural south. He says he wants to promote greater co-operation etween local communities to focus on key projects to aid their growth.

Mr Millon has been the focus of much attention recently because of his role - along with President Chirac restructuring of the French military sector, including plans to end compulsory military service in its current form, and to close many bases

Yet, despite the high concentration in the region of both soldiers and defence contractors likely to be affected by the reforms, he denies that there has been any local backlash against him so far. He stresses the long-term time scale over which the reforms will be brought about, and the importance to be placed on restructuring and aiding manufacturers to switch to other forms of production.

For the future, he says that one of the most important challenges for the region is for it to make itself better known and more tightly integrated internationally, "People in London know Paris, Geneva and the Alps," he says. "But they don't know Lyon, St Etienne and Grenoble.'

He emphasises that this June's G7 (Group of Seven) meeting of world leaders is an "excellent" step in the right direction.

Tough transition in progress

Tucked away in a small industrial estate in the suburbs of Lyon is a small ess often mentioned locally with a pride and a frequency far out of proportion to its size. The only cine to its identity from the outside of its nondescript building is the presence of several large satellite dishes on the roof.

Euronews – sometimes described as a European equivalent of the US-based CNN – may only employ about 160 people, but its product is widely broadcast around the continent in a mission to provide up-to-date news with a European focus, 20 hours a

Yet the organisation. founded at a time when the philosophy and practice of extremely different at the start of the 1990s, is now facing a tough transition which is far from over.

that Euronews would be owned by public television stations throughout continental Europe, aided by the European Community. "It was to provide a counter-balance to CNN, with a much more European focus, says Mr James Baer, the new chief executive appointed at the start of this year.

However, the BBC - already wrapped up in its own priorities and projects for international broadcasting decided early on not to participate. German public television initially expressed interest but then pulled out, citing the difficulty of getting accord between the Länder when Lyon won the contest to house the station ahead of

That left France - with its France 2 and 3 public channels - as the largest backer, accompanied by a further 15 other national broadcasters enlisted as shareholders, from which the rotating chairman is selected.

Euronews has access to all their news and analysis they are allowed to rebroadcast the company's

TV also contribute their images free of charge. In of its 21m cable television from the European Telecommunications Satellite

Organisation's satellite. "I think it's a great network is appreciated by information on the latest news, for perhaps 15 or 20

The idea from the start was

to refocus the group

channel, but Mr Baer stresses

programmes, and in exchange

addition, Euronews is supplied across the continent to many subscribers, and the 2m or so who can view images directly

product," says Mr Baer, "The those who watch it. You see it if you want quick, up-to-date



Serge Tchuruk: decided he wanted

ninutes." He says that while television networks often need one or two hours between receiving images and ebroadcasting them in a news slot. Euronews is ready to go on the air within four or five minutes of receiving images. There are currently services in five different languages - English, French, German Spanish and Italian, The images are identical on each

that the commentary is not simply a translation but a different text written by teams of journalists for each service. The group claims there is no political slant in the selection of images and news stories,

but there is one explicit editorial bias - to broadcast items which concern Europe and which help aid the construction of Europe. That reflects the identity of Europews's other backer. output. The BBC and German currently providing one-third

of the funds, the European Community itself.

The problem for Euronews is that its ownership structure and business philosophy has rendered its situation precarious at a time of tremendous change in the public sector. It does not publish accounts, although executives say it made losses of at least FFr50m last year, on a immover of FFr180m. That comes after assistance. including rent-free buildings. for the first 10 years of its existence.



Suard: forced to resign after being banned from contact

There has been relatively little billing of the national public sector broadcasters for use of its images, and it is currently supplied free of charge to cable operators throughout Europe. There is only scanty information available on the number of people who even watch the

Discussion appears to be only just beginning with digital television broadcasters for their new satellite services, likely to be launched across Europe later this year.

Equally, Euronews's commercial activities are under-developed. Until the start of this year, it was possible to buy advertising slots on the programmes for as little as FFr3,000 and Mr Bear says there was little attempt until recently to even solicit advertising. He says that there is

currently only an average of

advertising an hour – and much of that is by home shopping services which he wants to reduce - compared with the 12 minutes which is permissable under the French

perhaps six minutes of

which Euronews must comply. Against the backdrop of potentially growing financial difficulties, Euronews last vear managed to find some limited salvation through Générale Occidentale (GO), the media conglomerate previously owned by the financier Sir James Goldsmith and now part of the French Alcatel Alsthom engineering

broadcasting regulations with

and telecoms group. GO agreed to inject FFr115m in exchange for a 49 per cent stake in the Euronews holding company, with the rest retained by the public proadcasters. It was also given the power to nominate the chief executive – its first nomination being Mr Baer.

Rut after the recapitalisation last year, Mr Pierre Suard, the head of Alcatel and the man who had seen the growth of GO's media interests, was forced to resign after being banned from contact with his group by a French judge as part of an investigation into allegations of corruption and over-billing

of clients. Mr Serge Tchuruk, who replaced him. decided he wanted to refocus the group, and GO's future involvement with Euronews has since looked more open to agestion.

Future discussions about programming include the possibility of broadcasting in Dutch and in Arabic – a project which interests the EU given its proximity and the developing links with the region – as well as in Portuguese and perhaps, in the longer term, in Russian.

Mr Baer says he hopes to be able to broaden the number and type of viewers, as well as attract new advertisers. He also anticipates substantial management changes internally. All that, and a target to break even by the

Andrew Jack

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Campaign is hotting up

There are more than 50 historic houses and castles linked by a series of trails as part of the 'route des chateaux'

The campaign to turn Auvergne into an attractive tourist destination is hotting up. A new summer advertising campaign recently launched on French television shows a happy couple in swimwear relaxing in the sun next to a lake, rambling in open fields. exploring a chateau and rafting in river rapids.

The region might not be the first location to spring to mind when considering a holiday, but it is certainly doing its best to raise its profile and highlight some of its little-known strengths.

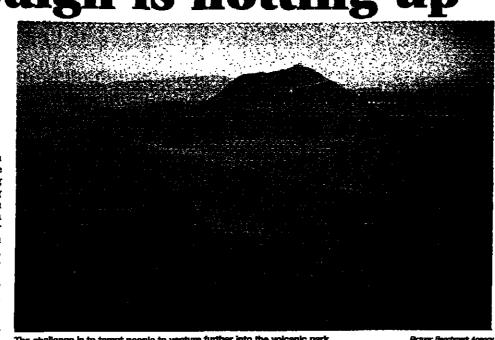
"1995 was a better season in Auvergne than elsewhere in France," says Ms Béatrice Rozier, head of promotion of the regional tourism commit-"People are rediscovering rural tourism. They no longer consider being by the seaside as the only object of a holiday. They are looking at culture, and discovering regions they do not know very well."

She says that Auvergne is

it has good weather while being less extremely hot than some southern parts of France. Equally, prices are relatively low - an important factor at a time when much of Europe is suffering from an economic

According to Mr Christopher Mignon, a geography professor at Clermont-Ferrand, until the 1980s the region attempted to capitalise on its volcanic landscape to build an image in winr for "mountain tourism". The result, he argues, was

"catastrophic" "Auvergne is not the Alps," he says. "The mountains are lower, there is less snow and sometimes none. It was very risky." Equally, in the summer, the stress was on a type of visitor of relatively modest means, who spent little. There was little infrastructure to encourage the opening of the region to other groups.



The challenge is to tempt people to venture further into the volcanic park

there has been a radical change, with the emphasis shifted to "nature and culture" and "the tourism of open spaces" in the summer, aided by the development of organised trails and the improvement of reception facilities.

winter, it means cross-country skiing as much as the downhill variety more suitable to the Alps. with centres such as Besse, Super Besse and Mont Dore offering considerable possibilities even when there is relatively little snow.

That does not mean that there are not still considerable challenges ahead. Even Mr Valery Giscard d'Estaing, president of the regional council, concedes that Auvergne lacks adequate tourist accommodation, particularly of top standard. Mr Mignon stresses that many of the visitors attracted to the region are still relatively modest spenders, bringing limited benefits to the economy.

Nevertheless, there is considerable potential. Puy de Dôme, the extinct volcano just to the west of Clermont-Ferrand, with impressive panoramic views on a clear day, is the second most frequently visited natural site in the country, with some 400,000 annual visits.

The challenge is to tempt people to venture further into the volcanic park to the south rather than simply taking a In the past 12 years, he says, short half-day trip from the city. The park itself - the largest in France at some 395,000 hectares - contains about 100 volcanoes of varying types.

including fishing, riding and

There are more than 50 his-

toric houses and castles, linked

by a series of trails as part of

the "route des chateaux" devel-

oned over the past few years.

Romanesque churches, built in

a specific style developed in

There is a "route des

métiers", which takes in work-

shops demonstrating crafts as

varied as crystal-engraving,

cheese-making, fruit bottling,

bee-keeping and the production

There are 10 thermal sta-

tions, including the best-

known at Vichy, offering a

range of health cures through

drinking and bathing in spa

water, as well as opportunities

There are cultural events,

including the festival of la

Chaise-Dieux, dedicated to

reproducing religious music,

and the medieval-style Bird

And finally there is gastron

trekking.

of fole gras.

to simply relax.

King celebrations.

For the future, one of Auvergne's great hopes lies with an idea from Mr Giscard d'Estaing. He arranged for the purchase of an old military exercise area to the west of Clermont-Ferrand on the northern perimeter of the Parc des Volcans, which he hopes to convert into a European vol-

The aim is to open the museum, costing some FFr400m, by 1999, and Mr d'Estaing believes that more than 500,000 visitors a year will be attracted to the park. The architect has been selected, a name - Volcania - approved as the result of a competition by local schoolchildren, and construction is expected to start in the next three months.

Three-quarters of the centre will be underground. There will be a large projection gallery, facilities to simulate eruptions, a huge artificial volcano, and a garden symbolising the fertility following an eruption.

But there is more to Auvergne than volcanoes. The region boasts a second natural park, of Livradois-Forez, as well as the oak forest of Tronçais, containing some trees reportedly more than 300 years old. It has placed increasing emphasis on sporting activities

his time – but Valéry Giscard d'Estaing has a passion in his eyes when he talks about his native Auvergne.

Long involved in national politics and part of the institutions based in the France's capital, "VGE" nevertheless gives the impression of remaining fiercely loyal to his family's long – and political - roots in the region, "I am completely local," he says. "My four grandparents are from the area. I'm

sumptuous mansion in central Paris

- the city where he spends a good deal of

After an early education at the lyose Blaise-Pascal in Clermont-Perrand, the egional capital, he moved to Paris to complete his schooling before attending the country's most well-known and prestigious elite training centres, the école polytechnique and the école nationale d'administration.

While he has occurred many national political positions, including President of president of the UDF centre-right political coalition, and minister of conomics and finance, he has not abandoned local politics.

He was first elected as a national deputy for the Pny-de-Dôme region of the Auvergne in 1956, became a municipal west of Clermont-Ferrand in the 1970s, and has been president of the Auvergne regional council since 1986.

More recently, last year he ran a highly-publicised campaign to oust the long-standing socialist mayor of Clermont-Ferrand, eventually losing by a tiny margin. "The town had been on the left since 1945, it has some very difficult suburbs, and has suffered from memployment," he says to explain his defeat. "I was rather impressed by the vote, it was a very encouraging sign of

But Mr Giscard d'Estaing prefers to linger on the history of the Auvergne, stressing its depth. He proudly cites its pre-Roman origins, Clermont-Ferrand's role as the place where the first crusade was launched in 1095, and the region's intellectual tradition, reflected in figures such as Blaise Pascal and the foundation of the austere, intellectual Jansenist

There are some regions in France

sudden, unexpected death from cancer. Napoleon was a frequent visitor to Clermont-Ferrand during the 19th

Fiercely loyal to his roots

He says the region was very poor, and abjected to substantial emigration during the second half of the last century. Many went to Paris, starting initially with shops selling coal and wood, then branching out to develop a strong grip on cales and restaurants. Today, he says that agriculture

ns one of the region's great strengths. "We have the good fortune of producing high quality, value-added products from the land," he says.

He also cites the attractions of tourism, given the region's climate, natural beauty and heritage including notable Romanesque churches and chateaux. Yet he concedes that there is a lack of facilities and insufficient modation – and a need to build a high quality infrastructure to support

Mr Giscard d'Estaing emphasises that unemployment remains lower than the national average, and that the region has a disproportionately large concentration



of industry at the expense of services, He also admits that foreign investment "has not so far worked in a very significant way" - something that his critics hold against him.

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Message

Others suggest that he has been less attentive to his region than he might have been during his national political career, turning his back on it and offering less help than the curren president, Mr Jacques Chirac, in his nearby native Correge, let alone François Mitterrand with his grand infrastructure projects in Paris and elsewhere.

Nevertheless, there are widespread local indications of Giscard's presence - including the tax inspectors' training school. Yet he prefers to emphasise his rather more down-to-earth contribution "My objective, which has marked my public life [in the Auvergne] was to open the region to the exterior." he says. "It was a mountainous island, and econo

big efforts for road and air connections, He cites the autoroute linking Clermont-Ferrand to Lyon, and another which will pass through the region connecting Paris with Bordeaux, due for completion by 2001.

development was not possible. I mude

Less positive has been the development of rail links with other parts of the ontry. The services remain relatively infrequent, long and uncomfortable. They have unfortunately been delayed," he says. "In my view Clermont has not done what was necessary to attract the TGV [high-speed trains]."

He says that among the policies of which he is most proud is an emphasis on education, arguing that Clermont-Ferrand has the highest density of post-baccalaureal students in France, including two universities and five grands écoles, as well as a number of research institutes. Equally, he highlights his efforts in more junior ols, providing them with modern facilities and the latest in computer chnology and fibre optics.

Yet he still has at least one large-scale personal project remaining: a museum of volcances just to the west of Clermont-Perrand and drawing on the rich natural beritage to the west of the Auvergne. He claims to be the father of the project, and has guided it through in his role as president of the regional council, insisting that schoolchildren monument to the region's most notable

It is well-proven that it is possible to work

and live (happily) surrounded by nature

As the other major European regions, the Auvergne can also lay claim to an international airport, motorways and a position of strategic importance, as this is the truth. Its universities, colleges and research laboratories are just some of the numerous assets which make the Auvergne a key region, and its leading edge industries (health, high technology materials and engineering, transport and logistics, etc.) mean that it is a vital link in many chains.

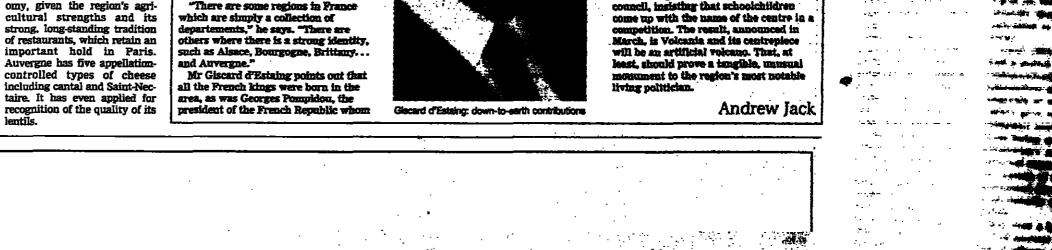
Furthermore, there is another advantage that no other region can offer you: so much open space and nature just a stone's throw away. An area where the emphasis is placed on culture and leisure. A place where it is pleasant to live, grow up, study and work.

After all, isn't that what's most important?



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Powerful potential lies dormant

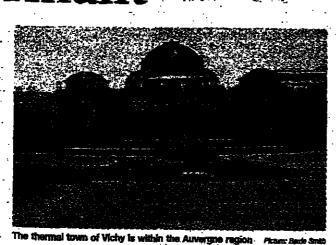
Auvergne has a network of small and medium-sized businesses as well as big industrial concerns such as Michelin, writes Andrew Jack

ike the volcanoes which dominate its western flank Auvergne in central France looks dormant in comparison with the powerful forces that forged its past, yet with the potential for renewed explosion in the future.

For many, the name of the region triggers up little more than the relatively bleak image of Clermont-Ferrand, the principal city which in turn stands above all for Michelin, the secretive tyre manufacturer that now holds nearly one fifth of the world market.

Yet Auvergne contains considerable variety economically as well as geographically, encompassing the thermal town of Vichy, the steel cutlery region around Thiers and the presence of big industrial concerns such as Rhône Poulenc and Giat, as well as Limagrain, the agro-food business, and Volvic, producer of the spring

its network of small and



sectors ranging from health to car sub-contracting, and advanced materials to nutrition, has helped it maintain a rate of unemployment nearly 1 point below the national aver-

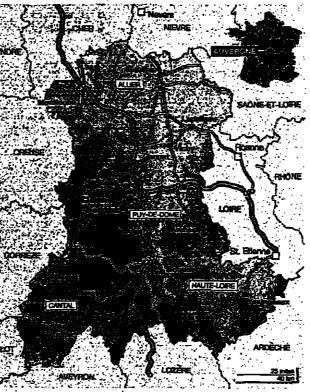
It is also an attractive tourist destination, offering visitors the chance to go skilling in winter, trekking or wandering around churches and castles in summer, and access all year round to a local gastronomy that includes five different types of appellation-controlled

However, it is the culinary link which hints at one of the traditional problems of the region. Tough economic condi tions, particularly in the rural areas, forced widespread

migration in the the 19th century to cities such as Paris. where the arrivals turned first to seiling coal and wood, then to opening hars and restaurants, a sector in which they still have an important hold.

Mr Christian Mignon, a pro-fessor of geography in Clermont-Ferrand, says that the region - which has a modest 1.8m population for its size - is still losing people, not only from its more mountainous rural areas, but even from its towns. "Some of the mountainous areas have reached the point of no return," he says. "It is too late to inject industry

One of the reasons for the lack of development has been the region's traditional isola-



صكدًا من الملاحل

tion. The steep hills encircling much of Auvergne for long provided an obstacle to contact even with neighbouring regions - and help to explain frequent comparisons drawn

with Scotland

There is now a modern - and often relatively empty - autoroute which connects Cler-mont-Ferrand with St Etienne in the neighbouring region of Rhone-Alpes to the east. A second route connecting Paris to Bordeaux is scheduled for completion by early in the next

are helping to create a logistics and distribution centre in

Nevertheless, many of the region's roads remain winding and slow, while there is little sign yet of regular daily railway connections east and west from the regional capital, let alone a commitment for the construction of any TGV high-speed link to Paris.

A second challenge Auvergne also linked to its historical pattern of emigration is that the population is againg fast. It is no coincidence that



Clermont-Ferrand hosts one of France's most advanced institutes for the study of the effects of nutrition on humans. specialising in the effects on the elderly.

Although the city itself has attracted five engineering schools and hosts two universi ties which have substantially boosted student numbers, it faces difficulties retaining many after they have graduated. That poses clear challenges for the future.

Mr Mignon also highlights the imbalances in the region, with still nearly twice the national average of people working in the agricultural sector, below average in services, and a poorly developed urban network, with relatively few strong links between Auvergne's settlements. For a long time, there is lit-

tle doubt that a single com-pany dominated Auvergne, drawing in rural and urban dwellers alike to help support its expansion over the past century. Michelin provided jobs, but also community, operating a model of industrial paternalism which ran to it constructing houses for its workers, sports facilities and even hospitals and schools.

But since the 1970s, all that has gone. "Michelin is no longer Father Christmas," as one observer puts it. While the group is still based locally, it has halved its local workforce of 30,000, and increasingly focused on expansion interna-

That is part of a more gen eral trend, reflecting fears that Auvergne's companies have far less autonomy than in the past. "One of our problems is that our businesses get bought up by companies from outside the region, who take control away," says a local industrialist. "We need more groups employing over 100 people.

tionally - including some of its

research facilities

Another factor which some see as hindering local development has been the domination of a few politicians for years, none more so than Mr Valery Giscard d'Estaing, an Auvergnat by birth who rose to become minister of finance, then president of France during 1974-1981, and is the long-standing head of the regional council.

There is a feeling that he, like several others, is a local personality with a national focus," says one observer When they go back to Auvergne, they put their slippers on, and they don't really

want the region to change." Mr Giscard d'Estaing himself says that his contributions to the region include helping to open it up with the construction of roads, as well as placing a high importance on develop ing top quality schools.

He has also been the force behind a new FFr400m volcanoes centre, due to open in 1999, which he hopes will attract more than 500,000 visitors a year (Tourism report, Page VI).

That may not be sufficient

on its own to help boost the local economy, but it will at least mark an eye-catching legacy to his grip on local power.

Message of discretion from the top

there."

Nothing could symbolise the philosophy of Michelin better than the rating its own tourist handbook gives to the city in which it is based: just a modest two stars or "worth a detour".

Clermont-Ferrand, the capital of the Auvergne, may have long-standing historic importance and some notable architecture, but it gets an assessment in the green guide typical of the tyre company's rigorous, low-key approach.

Over more than a century, Michelin developed into one of France's great success stories, and exerted a powerful influence on the development of

Clermont-Ferrand and the region – a fact acknowledged in the picture of a tyre alongside one of a cathedral on the tourist notice boards at the entrance to the city. Yet there is little sign of

extravagance in the group's headquarters, which remain firmly rooted in the city rather than in the more elamorous surroundings of Paris. The offices and reception areas are austere, the mood intense and serious, the top management dominated by technicians and

engineers. The message of discretion trickles down from the top. lts controlling shareholders - including François Michelin, grandson of the founder of the modern company, and his son Edouard – drive their own cars to work rather than using chauffeurs.

Getting information out of Michelin that it does not want

to reveal is far from easy. Its factories and research centres lie scattered across the Auvergne, but many have no signs on the outside to identify them and are tightly patrolled to keep visitors

Until 1991, the company had a policy of not communicating with journalists and financial analysts at all. The Michelins rarely give interviews. The company executives shy away from being quoted, and even elementary aspects of its internal organisation such as the names of the group's top divisional directors have traditionally never been made public.

But over a long period, this cult of secrecy had apparently few III effects. Founded in 1863, the group developed into the world's largest tyre manufacturer, with some 19 per cent of market share, a universally-recognised brand name and 69 factories in 13 countries. It pioneered the detachable

air-filled tyre for bicycles and diversified into tyres for horse carriages, cars, trains and aircraft as each new form of transport evolved. Michelin invented or swiftly

adapted to new developments in the industry: black tyres, tread, lower pressures and, even more recently, bullet-proof tyres. It patented the radial tyre just after the second world war, gnaranteeing it exclusive production rights for the next

20 years. Michelin's international focus was evident from early on: its rubber brake pads for horse carriages in the 1880s were marketed under an English name "The Simple" and by 1905 Michelin had opened an office in London

A year later, it launched its first foreign factory, in Turin. It never shied away from opportunities to raise its profile. It offered a FFr100,000 prize for the first aviator to fly from Paris to the Puy de Dôme peak outside



Clermont-Ferrand, More recently, it sponsored Formula 1 racing until it had established radial tyres as the norm, and it even supported nountain-bike rallies

Michelin promoted from early on the use of "Bibendum", its jovial man made of tyres, as a long-running corporate image, changing his style and appearance to fit the spirit of the age and of its custo From the turn of the entury, it started to

distribute its "red guide" to help encourage people to get on the road and use their tyres – an initiative that

mini-industry of guides, plans and navigation information making it the biggest tourist publisher in Europe today. Michelin launched a

petition to introduce a systematic mad numbering system in 1908 and, after claiming victory, it went on to accompanying traffic signs until 1975 – accompanied initially by its name in large letters until the government

forbade the practice. In a sign of its contribution to the broader French economy, Michelin hailed the Citroën car company out of its financial difficulties in the 1930s, and remains today an important shareholder in the Peugeot group.

In classic Victorian paternalistic style, it also built houses, schools, hospitals, shops and refectories for its workers. and cared for them in old age. Extending north-east from the centre of Clermont-Ferrand down Avenue Edouard Michelin, its tyre-testing tracks still dominate the

Such expansion could not go on for ever. After buying the Uniroyal Goodrich tyre company in 1989, Michelin dropped into heavy losses, and saw its debt levels rise

substantially.
Since then, it has moved into a period of consolidation, which is likely to be rewarded with a return to profits for 1995. From the early 1980s, it halved its workforce in Clermont-Ferrand from 30,000 to 15,000. Worldwide, the numbers have been cut from

140,000 to less than 115,000 in the past four years alone. Automation has increased, highlighted by the development of its C3M machine, shrouded in secrecy

but apparently capable of switching production between its different types of tyres although the group stresses that it will use it to complement existing factories' production rather than as a way to cut staff numbers.

There are recent signs of change in other ways. In a widely-heralded press release published in February this year, it announced the creation of a nine-member executive committee, revealing both their nam and backgrounds and their newly-assigned roles. At the same time, it unveiled details of a broader restructuring of its

organisation along ographical, product and functional lines – a plan which in characteristic fashion was organised from within rather than relying on external consultants. Even so, the objectives sound familiar: closer

integration of its activities in an effort to place ever greater priority on clients, staff and Meanwhile, Michelin is

continuing to eye new markets such as Asia and Africa, and to develop partnerships including ones in Poland and China announced in the past few

Andrew Jack

I Industry: by David Buchan

A long tradition

Foreign companies employ more than a tenth of the 115,000 local people working in industry

The fact that Auvergne's unemployment rate (10.2 per cent in December 1995) is lower than the national average (11.7 per cent) is tribute to the variety and density of the region's industry.

For a region that many outsiders consider to be "just cows and mountains", as the lady from Adimac, the regional development authority, tartly complains. Auverene has a surprisingly long industrial tradi-

It partly stems from the region's location in the centre of France, far from its borders and the threat of invasion. Before and during the two world wars, the government encouraged a number of defence and strategic industries to set up in the Auvergne. The big Pechiney plant at

Issoire switched from aluminium sheet for the car industry to aircraft fuselages and wings during the second world war for this reason, and today the region is home to several companies active in defence hightech, such as Sagem, while the French air force flies military aircraft into Clermont-Ferrand airport for servicing.

The presence of the region's one giant, Michelin, also seems to have attracted other companies in the same strategic sector of rubber, as in Montluçon, a town in the Allier with a long engineering industry based on coal and iron ore, where Dunlop, now owned by

Sumitomo of Japan, still employs more than 1,000 people making truck tyres and tennis balls. The plastics industry has developed not far away in Thiers and at St. Sigolène in the Haute Loire.

Engineering skills, increased by the creation of such bodies as Clermont-Ferrand's national institute for advanced mechanics, has also encouraged manufacture of car parts by companies such as Valeo, the French market leader. The pharmaceutical industry has developed fairly autonomously with the arrival of Merck & Co of the US, Roussel-Uclaf (now owned by Hoechst of Germany), and RETI (now owned by Akzo of the Netherlands). But the presence of a powerful agricultural sector has produced offshoots

into bio-medicine by companies such as Limagrain. In a more traditional vein, hides and trees provide the raw material in the Allier for Louis Vuitton's fancy suitcases and Bally shoes, while Berrywood, a Belgian company, is setting up parquet flooring manufacture to take advantage of oak from the Forêt de Troncais. The Montlucon wood auctions every October set the benchmark price for oak in

The Bank of France's Clermont-Ferrand printing works employs 1,800 people and is the region's second-biggest employer behind Michelin. Special printing in the region also extends to Oberthur which makes lottery tickets, bank savings books and passports.

Another big employer is Pechiney-Rhenalu at Issoire, where 1,500 people make flat rolled foil, coil and extrusion products. Its products have gone into Caravelles, Concordes, and now Airbus. About 25 per cent of the volume (amounting to 30 per cent of the value) of total output goes to the aircraft industry, and it is from Issoire that British Aerospace at Chester gets much of the metal that it uses to make Airbus wings.

Pechiney-Rhenalu at Issoire also makes aluminium for moulding plastics, for LNG carriers for Finland and Japan which uses aluminium reservoirs to carry gas, for road tankers, fire trucks, shelters

trucks, roofs of trucks and caravans and high-speed boats. Transport links could pose a

for field hospitals, refrigerated

problem for such a heavy industry. "The original choice of Issoire was more for historic and strategic reasons," admits Mr Bernard Jacquelin, director of the Issoire factory. "But we now have less need to move. because the region has new means of transport with good road links to Germany, Italy, Spain and to the north. Indeed, with regular flights from Clermont-Ferrand to European capitals, Pechiney's 40-strong commercial department at Issoire markets all of the factory's output.

Foreign companies employ more than a tenth of the 115,000 Auvergnats working in industry. But the limits on the attraction that Auvergne exerts on foreign investors are shown by the fact that threequarters of foreign investment in the region is in the form of acquisitions of existing busises, such as the recent takeover by Menvier Swain, the UK security and fire alarm equipment group, of Luminox, a local company which has proved itself by lighting up the

Channel Tunnel. New greenfield projects are relatively rare, although some are very successful such as that of Rockwool, which set up a decade ago to incorporate the indigenous volcanic rock into insulation materials. It now has a quarter of the French market in this sector.

One of the biggest takeovers was that of the local Chibret pharmaceutical company by Merck & Co, the US drugs giant, to form MSD-Chibret. with plants at Le Puy in the Haute Loire making chemicals. another in Clermont-Ferrand making sterile products and its main operation at Riom making tablets.

"In order to do the FFr4bn worth of business we do each year in France, we need a French plant," explains Mr acques Fauve, Merck's local director who employs a total of 1.180 people in the region.

"Merck has just decided to invest a further FFr140m here. which is a mark of its confidence in the operation," he

Agriculture: by David Buchan

Billion-dollar co-operative

Auvergne's agriculture and food processing sectors generate nearly 5 per cent of gross regional product

in France - has sprouted Lima-grain, a billion-dollar agriculturn) co-operative. Not up in 1942 to pool scarce wartime seeds among its maire-growing shareholders, Limagrain has since expanded its seed business into flowers and vegetables and branched out into the food processing and bhemedical industries. It predicts sales of some FFr5.3hm

this year, with more than half

its business abroad. It has sub-

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TO STANDANCE OF THE STA

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Out of the dark volcanic earth

of the Limagne plain east and

north of Clermont-Fer-

rand - probably the richest soil

sidiaries in every European Union country and the US, Canada, Chile, Japan and Australia.

Limagrain's raison d'être remains service to its 500 farmer-shoreholders who are rather choosy about letting new members in: bizarrely for a modern multinational, entry into the co-operative still mainly depends on the shareholder's ability to show him or herself a reliable grower of good maize seed. The co-operative gives its members a market for their seed, as well as a return on their investment.

HELPING DREAMS COME TRUE... Alloys and superalloys for advanced technologies

This return gives Limagrain's members a steady source of income that most other French farmers do not have, but not a princely one.

Expansion in seeds, with such UK acquisitions as Suttons and Nickerson, and diversification into agro-industry with last year's purchase of Jacquet, a leader in the fastgrowing French market of prepacked bread, and into biomedicine which the co-operative cutely calls "molecular pharming", has run ahead of profitability. Last year's turnover of FFr4.2bn (before the Jacquet purchase) produced profits of only FFr45m. "So we will probably concentrate on consolidating our business for a while," says Mr Renaud de Tastes, Limagrain's communi-

cations director.

A couple of clouds hang over Limagrain's business. The Prench government's attempted crackdown on public health spending could mean that some of Limagrain's customers might be denied state reimbursement of some of what they spend on the co-operative's homeopathic medicines. Farm acreage reductions, stemming from reform of the Common Agricultural Policy (of the EC), and the General Agreement on Tariffs and Trade, have also affected both the co-operative's shareholders and its clients. "So we are trying to get bet-ter output from our traditional seeds and to develop those for

industrial use such as rape-

seed for the rubber and paint sectors," says Mr de Tastes. But beyond the Limagrain 500, there are another 55,000 people employed in Anvergne's agriculture and food process ing sectors, an industry that generates nearly 5 per cent of gross regional product. About one fifth of this comes from crops, ranging from cereals and the Le Puy green lentils grown on the high volcanic plateaux of Velay, to tobacco. Most of the tobacco grown in

the area is of the unfashionable dark variety, but Seita, the newly privatised tobacco company, has a large modern manufacturing plant at Riom which, fortunately for local employment, makes the betterselling blond cigarettes. Wine, if it can be called a crop, is also making a comeback in the

Predominantly, however, the region's produce is based on its animals, chiefly on its large cattle herds of white Charolais and of the Salers, Aubrac and Limousin breeds, but also sheep, pork and poultry. Some

of the meat, such as hams and dry pork sausage, is cured using artisans' methods, but the need for more industrial processing has attracted the attention of foreign investors, such as Queally of Ireland which is establishing a new slaughterhouse in the Allier department with the creation of 160 new jobs.

ity is its five appellation d'or-igine contrôlé cheeses (out of a total of 32 AOC cheeses in the whole of France). They are Cantal (from the Cantal depart-Despite Gatt

The region's biggest special-

reforms, world demand for animal vitamins is rising

ment), Bleu d'Auvergne. Fourme d'Ambert (France's answer to English Stilton), St Nectaire and Salers (the latter has the distinction of being purely a farmhouse-made cheese).

But such is the variety of the region's agro-industry that, at the other extreme to the Salers cheese-makers, is Rhône-Poulenc's animal feed operation at Commentry, near Montluçon in Allier. This factory is the Prench chemical company's sole producer of vitamins for

Roche of Switzerland and BASE of Germany. The plant was started 50 years ago to make feed supplements out of cod liver oil.

Today, the 850 people who work at Rhône-Poulenc's Com-

mentry now make vitamins A

and E synthetically.

animal feed, putting it third in

the world behind Hoffman La

Mr Roland Goetz, the factory director, acknowledges that if he was making a high-volume product. Commentry might not he the ideal location for products, because 40 per cent of inputs are imported and 80 per cent of output is exported. But his products are low-volume (a few grams go into a tonne of feed) and high-value; the 4,000-5,000 tonnes of vitamins which Commentry produces each year are worth FFr3bn, making the Rhône-Poulenc factory

Auvergne's second-biggest exporter behind Michelin.

Despite European and Gatt reforms in farm trade, world demand for animal vitamins is rising on average at 5 per cent a year, reports Mr Goetz, His company already has animal feed operations in the US. Spain, Brazil and ambitions to expand in Russia and China. But the products are first tried out locally at Rhone-Poulenc's experimental farm at Commentry. "I am the only Rhône-Poulenc director responsible for 60 cows and assorted pigs and poultry," says Mr Goetz.

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ynergy is the key word

The multiplicity of electronics and computers in the region has made it a natural location for research into 'open systems'

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Synergy - a combination that produces something greater than its component parts - can be a pretty empty concept until you see it in action, in a place such as Grenoble. For in this mountain-locked city there is plenty of positive interaction in its high-tech world of micro-

First, there is the mix of the historic disciplines of mathematics and physics in Grenoble's universities with the region's early speciality in electricity, generated with the water tumbling off the hills - a combination rewarded by postwar French government decisions to locate much of the nuclear research effort around the city.

Pre-eminent among the city's international research centres is the doughnut-shaped European Synchrotron Radiation Facility, and among French national research centres is the Atomic Energy Commission (CEA) employing 2,600 people and the smaller Inria information technology and automation institute.

attraction that all this public research has evidently exerted on private companies, drawing in 15,000 private-sector jobs in electronics, computer software and hardware. Finally, there is the pulling power that private companies exert on each other. Many of the 140 foreign companies in Grenoble are electronic specialists, and many of them are American, such as recent arrivals Sun Micro Systems and SCI Systems.

SCI Systems was drawn in by the fact that it is a large subcontractor of Hewlett-Packard, a long-time resident of the Grenoble region. The multiplicity of electronics and computers in the region has made it a natural location for research into "open systems", the inter-connectability of rival computer systems. This is what Bull, the French computer group, specialises in at Gren-

At the heart of much of this synergistic activity is SGS-Thomson itself the result of

Semiconducteurs of France and SGS Microelettronica of Italy. SGS-Thomson, called by its employees simply 'ST' for short, is, after the Schneider Then there is the evident electrical group and Rhône Poulenc chemicals, the thirdlargest employer in the Grenoble region.

In the city itself, ST is still making chips on a relatively old site which would have been closed a couple of years ago if it were not for rapidly growing demand for products that are not yet in adequate supply from other, newer facilities. And even when it is shorn of

ST also has a separate joint research effort with CNET

manufacturing, the Grenoble site will still remain the management headquarters for video, telecoms, image process-ing, and programmable products, employing nearly 1,000

About the same number now

Crolles to the north of the city. Some 750 are ST employees, and among the rest there are permanent teams from CNET the research laboratory of France Telecom, and from Philips, the Dutch electronics group with which ST works permanently on process technology.

Its operations manager is Mr Mike Thompson, 39, a Scot recruited from Inmos which ST bought in 1989. Under Mr Thompson, the new Crolles plant - which cost about \$110m to build and which houses a further \$600m of equipment - is now turning out chips worth some \$1bn a year for computer, telecoms and multimedia use.

"At Crolles, we introduce on average one new prototype every day," says Mr Joel Monnier, ST's corporate vice-president for research. Using what he calls "concurrent engineering", Mr Monnier says, "we have to develop three or four generations at any one step" in a constant drive to get smaller, more advanced chips - "but at a cost affordable by the con-

In meeting this challenge, ST gets some local help from the

ST's plant at Croiles, north of Grenoble, cost about \$110m to build and houses a further \$600m of equipment

Grenoble Submicron Silicon Initiative, dubbed Gressi in clear imitation of the wider Joint European Submicron Silicon Initiative (Jessi) in which ST, like Philips and Stemens, is a leading participant. Gressi is a local joint venture, dating from 1991, between France Telecom's CNET research centre, and the Atomic Energy Commission's Leti (Laboratoire d'Electronique et de Technologie de l'Informatique) labora-

The latter has now gone far beyond its original nuclear-related brief and is now very

active, as Mr Joel Hartmann, one of its microelectronics form of a joint venture with the local part of Thomson Mulexperts explains, in advanced timedia, the consumer elecresearch. ST is striving to make its silicon wafers, at tronics part of the Thomson present about 0.5 of a micron. group. Together, the two have developed the MPEG, which as hair-thin as 0.18 of a micron and if it does, its success will has become the industry stanbe largely down to Leti's efforts. Further downstream, dard and whose immediate use is in digital set-up boxes to ST also has a separate joint receive digital satellite TV arch effort with CNET into With all the new alliances chins for telecoms, although when it comes to manufactur-

that international media groups are forming in digital But Grenoble provides ST satellite broadcasting, business with another striking form of is booming. "Our MPEG has 90 synergy, this time on the semiper cent of the market," says

Mr Guy Lauvergeon, head of ST's image processing. He admits "this cannot last, because others are coming into the market". But for the present, it has had the effect of making ST and Thomson Multimedia each other's biggest customer.

The Thomson group is scheduled for privatisation this year. But ST does not seem to be in the least tempted to bid. ST clawed its way into a profit of \$526.5m last year, but has its own enormously expensive expansion to fund, and there is the added complication that Thomson owns 17 per cent of

Besides, as Mr Philippe Geyres, ST's vice-president for programmable products, points out: "One of our strengths is that we do not compete with our customers", unlike the Japanese chipmakers and Motorola, Siemens and Philips which are also chip-users.

This concentration in chipmaking "could be a weakness if we were to become cut off from systems know-how". Mr Gevres admits

But, in fact, ST works extensively on systems through its extensive alliances with Alcatel Northern Telecom. Marelli of Italy, Seagate and Western Digital of the US, while in manufacturing it made alliances, first with Siemens and most recently with Samsung of Korea.

■ Grenoble's water supply: by David Buchan

Face-saving deal bucks the trend

Removal of the special water 'tax' will allow the price of water to be reduced from FFr13.60 per cubic metre to FFr12

Something unique has happened in Grenoble. The city has just renegotiated its water contract with Lyonnaise des Eaux to put majority control of the service back in municipal

This goes against the trend of recent years that has led an ever-increasing number of French cities to contract their water services out to France's private water utilities, such as the Lyonnaise, Generale des Eaux, and smaller subsidiaries of Bouygues and St Gobain.

The result is that 80 per cent of the French population now drink water cleansed and distributed by private companies. in sharp contrast to other services such as electricity and gas which remain solidly in state hands

The facts surrounding Grenoble's move are also unusual. Mr Alain Carignon, the former Gaullist mayor who gave Lyonnaise the water concession in 1989, has been found guilty of corruption and taking kickbacks, although he is still appealing against his threeyear prison sentence.

While maintaining that it did nothing wrong to get the 1989 concession, the Lyonnaise has accepted the complaint of the

local Cour des Comptes that Mr Carignon acted improperly in getting the Lyonnaise to add an extra FFr15m to the water rates, which was unrelated to water services and which went straight into the city budget. Mr Gerard Payen, head of Lyonnaise's water division,

water". The upshot is that Lyonnaise and Mr Michel Destot, the new socialist mayor, have come to a

admits "there was no real justi-

fication for this 'tax' on

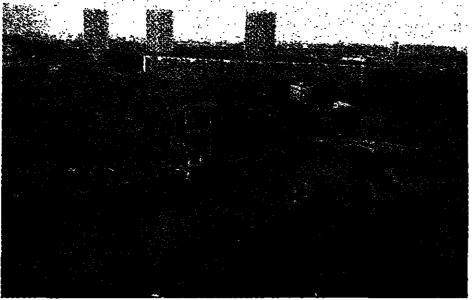
new arrangement. The city is to take 51 per cent of a new joint company (leaving Lyonnaise with 49 per cent) which will supervise the water concession that Lyon-

newly-created subsidiary. Removal of the special water "tax" will allow the price of water to be reduced from FFr13.60 per cubic metre to

naise will manage through a

Finally, a watchdog committee of water-users has been set · up to supervise the remaining 19 years of Lyonnaise's 25-year

those ideal face-saving arrang ments in which each side can claim to its own constituency that it got the better of the other side in the negotiation. Lyonnaise is clearly delighted to have ended the Grenoble controversy that threatened to blight its fastgrowing water business abroad. With an eye on his shareholders. Mr Paven notes that in recognition of Lyonnaise's investment in the Gren-



Grenoble: prior to 1989 the city was dumping untreated sewage and waste water straight into the lever river

stment. However, he does

not think Lyonnaise will mind.

Grenoble's FFr50m-a-vear

water business is "a drop in

the ocean for la Lyonnaise", he

dends on profits the company.

Equally, with an eye to placating ecologists on the city council who feel he has been too soft on the Lyonnaise, Mr Destot says that Lyonnaise may be getting 80 per cent of zero. The future price of Grenoble's water has been indexed on inflation and to compensate Lyoppaise for any shortfall in water consumption. But the mayor insists it will almost oble contract over the past six certainly not allow Lyonnaise

Will this case turn the tide in France and lead more cities to take back direct responsibility for their water? Probably not. Simply because most French cities do not have the resources available to the private utilities to meet the evergrowing challenges posed by tighter national and European regulations on clean water.

This was one reason why Grenoble's water was privatised, says Mr Payen. The city needed Lyonnaise's investments to put an end to its own practice, prior to 1989, of dumping some of its sewage and waste water untreated straight into the Isère river.

Equally, however, the next few years are likely to see a halt to further water "privatisations" and the introduction of water-users committees, which Lyonnaise claims to wel-

Meanwhile, Mr Destot, a youthful-looking 50-year-old, is keen to refurbish Grenoble's image abroad because foreign investment has always been important to the city. A former

The deal seems to be one of years, 80 per cent of the divi- to recoup much on its past nuclear engineer, he eventually branched out of public research to head a small private company specialising in simulators for operators to practise controlling nuclear power plants and TGV trains. He says he is conscious of the need to get more companies to establish themselves in the city. His margin of manoeuvre is narrow. "The city's debt is high, but we can't raise taxes

because they, too, are high".

So Mr Destot has other ideas

in mind to attract investment. In particular, he wants to see the TGV line extended from Lyon's Satolas airport to Grenoble, so that his city will be only half an hour by high-speed rail from a big air-port. "The third French airport should not be around Paris, but at Lyon, serving Grenoble", says Mr Destot, adding that he has the support of Mr Raymond Barre, the mayor of

Lyon, on this issue. The Grenoble mayor sees wider benefit in a closer relationship with Lyon, to marry that city's industrial and financial muscle with Grenoble's scientific and high-tech facilities. With the children of Grenoble's foreign microelectronics specialists in mind, Mr Destot also wants to see an international lycèe in Grenoble.

ing ST is on its own.

Focus on high-tech

Valence, the capita! of the Dròme department, always has plenty of people passing through. It lies on the north-south A7 highway, Europe's busiest, and is the starting point for the A49 for Grenoble, Switzerland and Italy and points further east and south.

Apart from its need for a second bridge over the Rhone and into the Ardeche department, Valence's transport links can almost be described as too good. They reinforce the city's image as a point de passage, a place on the way to somewhere else. . . and new links sometimes have perverse effects. The arrival, for example, of the TGV which puts Valence only 21/2 hours from Paris has also led to the end of the scheduled air service to Paris.

So Valence is mounting a big effort to pin down some of these passers-by and get them to sink roots and investment into the city and the thus help reduce the 14 per

ent anemployment rate. The city has an industrial tradition, based in the past on jewellery-making but now more on precision engineering, electronics, telecoms and paramedical equipment. It is this sort of clean high technology which Valence Major, the economic promotion agency for the eater Valence area of

120,000 people, hopes will come to its new science business park at Lautagne, a 120-hectare plateau on the city's southern rim. Valence is also trying to develop itself as a helicopter technology centre. This is certainly challenging, given

the poor state of both the civil and military helicopter market, but not completely The city is home to a

French air force helicopter test unit and is only 100km from Eurocopter's main assembly plant at Marignane Sextant Avionique, the leading French and Euro avionics company, has its "helivionics" division as well as many other activities based at Valence. Valence will host the "Heli-Prospective 96" conference on May 21-22.

Sextant is one of the rare examples of restructuring to have preceded the reforms now under way in the French nce industry. It is the result of the 1989 decision by

Thomson and Aérospatiale to put seven relatively small electronics companies which they owned into a joint company. At the outset it was split equally between the two parents, but in recognition of its greater affinity with the nature of Sextant's business, Thomson raised its stake in

Sextant to two-thirds two years ago. Last year. Sextant's sales were FFr4.8bn, most of it in avionics but about 20 per cent in automation systems due to the fact that one of the seven companies that made up Sextant was Crouzet, based in Valence, with an automation division. Sextant has 950 employees in Valence, accounting for nearly one-sixth of its total workforce. Apart from being responsible for belicopter and

space activities. Sextant at Valence also specialises in navigation and sensor Bombardier of Canada chose

alternatives equipment for the rest of the

Sextant over US

group.
Thus, Sextant is refitting the Franco-German Transall with navigation equipment, and providing the central navigation system for the Franco-German Tiger helicopter and for the Ariane 4 and 5 space rockets, while providing global positioning systems for Alitalia.

Mr Jean-Loic Galle, the head of Sextant at Valence, says that in sensor equipment at least, his company and the local authorities are mounting a big effort to get more local laboratories. universities and suppliers involved. Laboratories in nearby Grenoble know a great deal about the use of quartz and silicon in

The seven companies out of which Sextant was formed were "totally tied to the French aerospace and aircraft npanies like Aérospatiale and Dassault", says Mr Galle But today nearly 50 per cent of its production is exported. oviding competition to the two big US avionics upanies, Honeywell and Rockwell Collins

Most of Sextant's exports are still in the form of

Airbus aircraft or Eurocopter helicopters, but Mr Galle says exports will be direct to

foreign customers".

Among these "direct" foreign customers are Bombardier of Canada, which chose Sextant over US alternatives to be the prime contractor for the complete avionics system on its Dash-8 (Series 400) regional aircraft. This is the first time we have supplied a complete package," says Mr Galle. Putting new avionics into Soviet-era aircraft is also proving a fruitful market. Sextant is retrofitting avionics into India's MiG-21 aircraft and even into

Russia's MiG-AT trainer jet. Any foreign business is welcome, to offset the defence equipment squeeze at home, ordered by President Chirac partly to help meet the higher pay costs of recruiting volunteers for his future

all-professional army. the Future Large Aircraft military transport – has been cut out of the French defence budget, unless the industrialists such as Sextant can propose ways of making

it much more cheaply. Sextant is also heavily involved in the Rafale fighter and the Tieer and NH-90 helicopter programmes, but so far these have been spared from the government axe.

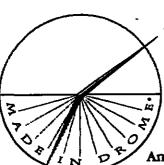
The forthcoming privatisation of its majority shareholder, Thomson, casts a note of doubt on Sextant's future. Two years ago. Sextant and the avionics division of Allied Signal of the US tried to pool their businesses into a mammoth joint venture. They failed. because in the end each side wanted some sort of control over the other.

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It is possible such a project might be revived, although the increasingly flerce nature of transatiantic defence competition is now even less propitious to such a Franco-American venture. Perhaps more likely is a bit of cross-border restructuring within European avionics. If discussions of an alliance between Thomson and GEC of the UK were to be revived during or after the former's privatisation, then GEC avionic display speciality might fit nicely into Sextant's

David Buchan

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WORLD WATCH AND CLOCK INDUSTRY

Fewer makers, more sales

Michael Balfour surveys the global wristwatch manufacturing industry, as the World Watch, Clock and Jewellery Show opens in Basel today

American social philosopher Lewis Mumford wrote: "The watch, almost more than the steam engine, was the real protagonist of the Industrial Revolution." Certainly, time is today of such importance to our lives that most who can afford to possess a wristwatch do so - 1,100m were sold last year around the world - and many people have more than one.

The practice of wearing wristwatches dates back only to the first world war when they were introduced for syn-chronisation in the trenches. They never left the wrist again. Before then the habit was considered foppish, and the writer Oscar Wilde did little to further the appeal of the early "wristlet" watches by strapping a pocket watch over

After the war manufacturers on both sides of the Atlantic combined the mass production techniques introduced during the war years with the creative virtues of the Art Deco style. Thus the wristwatch became both beautiful and useful and, as such, came to be seen as an acceptable jewellery item for men to wear.

Since then, the trade has contracted dramatically in terms of numbers of manufacturers, while unit output has continued to rise. Today there are no volume manufacturers in either the US or the UK. But large numbers of timepieces are still produced in Russia. and India, China, Hong Kong, Japan and Taiwan all make watches in vast numbers. almost all powered by quartz movements. Many of these countries are also the source of counterfeit products, a global problem that internationally ratified policies are attempting to combat.

Expansion is setting the tone at Basel '96, this year's World Watch, Clock and Jewellery Show, Europe's largest and most widely attended trade fair for the jewellery industry. The show, which runs from today until April 25, has plans to increase its space through a substantial rebuilding pro-

With this in view, president of this year's exhibitors' committee. Mr Jacques J. Duchène, director of external relations at

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Rolex, will no doubt be include watches, and Hong addressing himself in the Kong is the main conduit for months to come to that perennial problem for all top trade exhibition organisers: how to control the numbers and quality of exhibitors. Mr Duchne succeeds Mr Raymond Weil, from the company that takes his name.

Participating in this year's show are 2,271 exhibitors (watches and clocks 595; jewellery 1,324; related industries 352). Of these, 22 per cent of exhibitors are from Germany, 20 per cent from Italy, 18.5 per cent from Switzerland, 11 per cent from Hong Kong, 8 per cent from France, and 3.5 per cent from the Iberian peninsula. This year Australia, China and Mauritius are exhib-

iting for the first time. While the pattern of trade for 1995 remains largely unchanged from recent years, Switzerland - for centuries the traditional leader in watch-

> The value of Swiss watch exports fell in

making - has watched its margins coming under increasing pressure in its export markets. because of the strength of the

After 10 consecutive years of improvement, the value of Swiss watch exports, which account for 8 per cent by value of all Swiss goods sold abroad, fell by 3.6 per cent in 1995.

Similar pressures affecting other industries are one reason for a Swiss government forecast that the economy would grow by only 1.25 per cent in 1996, a figure already thought to be optimistic.

Nevertheless, according to estimates by the Japan Clock and Watch Association, for the first time in 20 years Switzerland overtook Japan in 1995 as a watch producer, with 38m complete units against 30m. But leadership in the highly automated manufacture of movements easily stays with Japan, with 411m against Swit-

zerland's output of 97m. The dominant centre for assembly, however, is Hong Kong, where approximately two-thirds of the watches produced worldwide in 1995 were put together.

Rapid growth in demand in neighbouring China can only help to consolidate this position. At the recent Asia-Pacific **Economic Co-operation summit** in Osaka, Chinese president Mr Jiang Zemin announced that China is reducing import tariffs by a minimum of 30 per cent on more than 4,000 items during this year. These items their entry into China's vast markets. Last vear some 120,000 wristwatches were sold there daily. Small wonder that China is exhibiting at Basel for the first time this year.

The "quartz revolution". engineered by Japan in the early 1970s, has meant that a watch can be bought for 21 which is as accurate as a model costing £10,000.

Nevertheless, as watchmakers know full well, most people perceive that they are judged by what they wear on their wrists. "The average selling price of watches has risen quite dramatically," says Mr Ian Dahl, the newly appointed group chief executive of the

Asprey Group.
"People are clearly purchasing watches both as an item of jewellery and as an investment from a collector's point of view. Specialist brands such as Ebel, Jacger-LeCoultre, Patek Philippe and Chopard are all doing particularly well. We also have good success with Rolex," Mr Dahl says.

"The industry in general is set to remain buoyant. There is a developing interest by the consumer in quality watches and there is a surge of demand for high-quality Swiss mechan-ical movements," he adds. "We are selling the 'Swiss

Made' label as a clear indication of quality and this appeal certainly impresses the customer who is looking for reliability, discreet fashion and not purely an innovative watch," says Mr Stuart Laing, managing director of Laing the Jeweller, with outlets in Glasgow and Edinburgh. The company acquired Parkhouse & Wyatt in Southampton last year and Mr Laing is also chairman of the Houlden Group, independent quality jewellers which, like independent hoteliers, have come together for joint buying, marketing and training services.

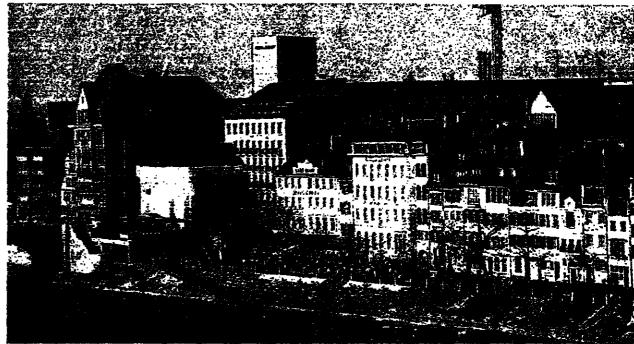
Mr Laing says that the sports watch is still favoured by the younger buyers. "We see Adidas and Ellesse filling price points as TAG Heuer jumps up the price league." He also reports that the all-steel product is enjoying grow-

ing popularity. This year in Basel, both polished and brushed stainless steel products are everywhere. Junghans and Rado, in different ways. make effective use of ceramic cases, and more will be seen of this durable metal substitute in the coming months.

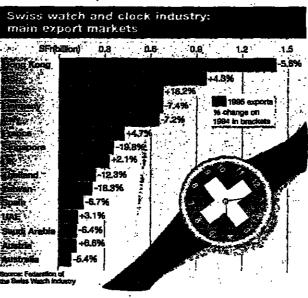
Branding is all in the watch trade. Just as, for example, LVMH, the luxury goods group, controls champagne labels such as Dom Perignon, Moet & Chandon, Veuve Chcquot, Pommery, Ruinart, Merthe quoted Vendome Group has watch brands as diverse as Alfred Dunbill, Baume & Mercier, Cartier and Piaget,

This diversity was demonstrated at its recent annual Salon International de la Haute Horlogerie in Geneva. Prominent features of the event were Alfred Dunhill's new versions of its successful Millennium chronograph, now in a combination of brushed and polished stainless steel, and the Londinium Collection, to which a polished stainless steel version has been added.

Michael Balfour researched and wrote all the articles in this survey. He is contributing editor of International WristWatch, and author of The Wristwatch Almanac (Eric Dobby Publishing Ltd, 12 Warnford Road, Orpington, Kent BR6 6LW; £6.99).



Basel skyline: the Basel '96 show, which opens today, is a key date in the international watch and clock industry's year



Swiss firms defend brand

The country's manufacturers are guarding their iong-established reputation fiercely

The phrase "Swiss Made" which appears on the dials of Swiss watches is one of the oldest examples of national branding. The two words comprise a registered and fiercelyprotected trade name which can be used only on watches and clocks containing at least 50 per cent Swiss-manufactured components by value. To qualify, the watches must have been assembled and started up in Switzerland. Their manufacturers are also subject to official technical inspection.

According to the Federation of the Swiss Watch Industry, the value of Swiss watch exports in 1995 amounted to SFr7.67bn (\$6.3bn). This figure - 8 per cent of the total ade watches Switzerland's third biggest export.

The country's watchmaking industry has a long history.

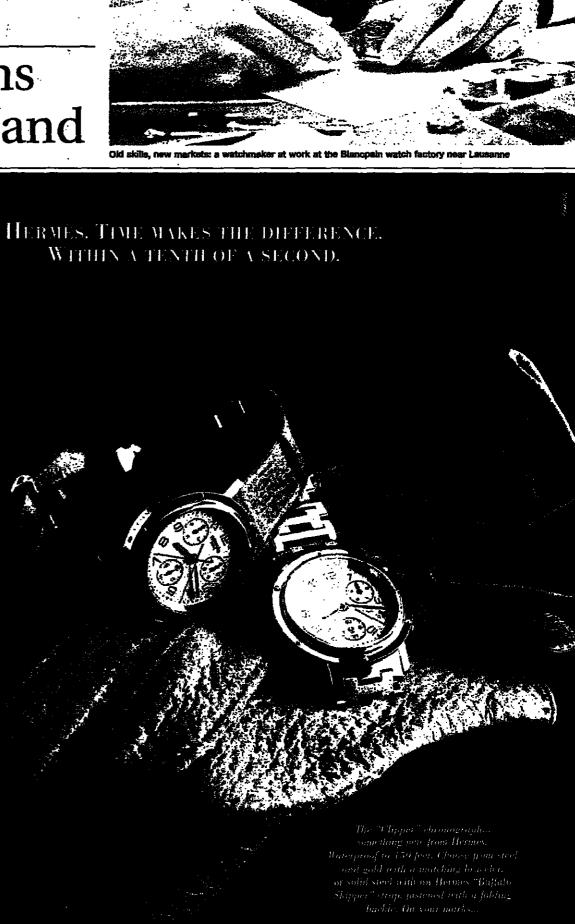
At one time more than a quarter of the population of Geneva were involved in watchmaking

The Watchmakers' Guild of Geneva was established on January 19, 1601, and was strictly governed by a set of rules called the Ordonnances et Reiglement sur l'Etat des Orlogiers. Following the revocation of the Edict of Nantes in 1685, Huguenots were forced into the Jura mountains, in and around La Chaux-de-Fonds. Geneva became a kind of of Protestant Rome where craftsmen forbidden to make jewelkery turned their skills to the Fabrique - watchmaking.

During the course of the last

half of the 17th century, the old practice of making one watch in a single workshop slowly died. In came individual casemakers, spring makers, key cutters, lapidaries, giass makers, balance cock decorators and, by 1679, makers of complete 'ebouches (raw watch movements, ready for specialist refinements). By 1786 Geneva was producing about 50,000 pocket watches a year. More than a quarter of the city's 16,000 inhabitants were engaged in some aspect

Continued on page 3



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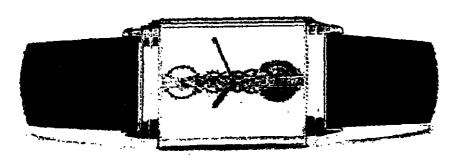
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HERMES

THE OPEN HEARTED WATCH



Golden Bridge a transparent watch. The 18 carat gold movement encased

in pure white supphire. Crafted and engraved entirely by hand.



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A network of

business links

watchmakers

shareholdings and

connects the great

Some of the world's most

famous and oldest watch

brands are still owned by pri-

vate companies. They include

Audemars Piguet, Chopard,

Corum. Girard-Perregaux.

Patek Philippe, Raymond Weil,

Ulysee Nardin, Vacheron Con-

stantin and Zenith. The mighty

Rolex enterprise, the biggest

maker of them all, is still con-

Eterna, which established its

brand of pocket watches in

1876 but was founded in Gren-

chen in 1856, has just been

acquired by Porsche, Eterna set up a production line in 1870

to turn out ébauches (incom-

plete movements ready for

additions of escapements.

mainsprings and timing

systems). Later the facility

became ETA, and is now one of

the largest movement makers

in the world, and is owned by

Société Suisse de Microélec-

tronique et d'Horlogèrie SA

SMH now controls the

world's biggest group of watch

brands, and such is the

strength of the individual

brands it can come as a sur-

prise to find that they belong

to the same owner. They

Blancpain, a manufacturer

of classic, mechanical wrist-

Certina, whose name,

adopted in 1948, is derived

Endura, which manufac-

• the children's brand Flik

• Hamilton, the maker of the

world's first electric wrist-

watch. Established in Pennsyl-

vania in 1892 it is being

relaunched this month with a

stress on its American origins:

Longines, the oldest Swiss

watch brand registered with

the World Intellectual Property

SMH's other brands are

Mido, Omega, Pierre Balmain,

The company's high-profile

chairman, Mr Nicolas Havek.

inspired the creation of its big-

gest selling line, the Swatch, in

Rado and Tissot.

from the Latin for "reliable";

watches founded in 1735;

tures private label pieces;

(SMH).

include:

trolled by family trusts.

pensive Japanese quartz

watches which entered the

world's markets in the 1970s.

More than 180m Swatches have

now been sold, and some of the

earliest have become collec-

tors' pieces. On sale in more

than 70 countries around the

world. Swatch will achieve

global attention this summer -

as the official timekeeper at

the Olympic Games in Atlanta.

Swatch buyers are attracted by

the cachet of constantly updat-

ing their timepiece, and by the

The ETA division is the

development centre for all new

Swatch products. It has pro-

duced the Swatch Scuba,

which features the new Loomi

electroluminescent glow dial.

and musical rhythms for the

MusiCall watches ETA SA

Fabriques d'Ebauches is now a

very large horological and

las Hayek: he pioneered the

microtechnical production

complex. It has factories in 12

Swiss locations, three in

France, and one each in Ger-

many, Malaysia and Thailand.

ments. Hong Kong is the

world's largest commercial

centre, but ETA is maintaining

its market share through its

offices in the colony, where it

faces strong local competition

SMH also owns the long-es-

tablished mechanical move-

ment manufacturer. Frédéric

Piguet, which supplies many of

the most prestigious watch

brands. It has produced the

world's smallest automatic

movement and is constantly

extending its power reserve

durations – a key selling point

and fierce price cutting.

For low-priced quartz move-

brand's youthful image.

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further, made to perform even better, more reliably. Packing yet more performance into already impressively multifunction electronic instruments. Giving impossibly sleek cases an extra touch of silken smoothness, a highly legible dial a bit more crispness... Never still, never content, BRETTLING relentlessly continues to improve its range of professional chronographs with the same dedication as the aeroutics industry upgrades its own products.



Century-old mechanical systems n-fined still

NAVITIMER SPATIOGRAPHE BREITLING has radically improved the legibility of its NAVITMER selfavinding chronograph. Its new SPATDERAPHE features for instance a minute totaliz-er with a mechanical digital display system that provides direct short-time readouts to up to ten minutes. Short-time measurements can total up to three hours. With circuits slide rule for multiplica-tions, divisions and unit conversions.



In 1996, the BRETTLING ACADEMY will be providing highly advanced flight training to some of the world's most promising young aerobatics pilots. World champion and BRETTLING trophy-holder Xavier de Lapparent will supervise training sessions for them as they put the BRETTLING ACADEMY'S Sukhoi 31, Cap 232 and Extra 300



INSTRUMENTS



Absolute harmony in steel marks the new case design of Brentung's high-performance Montenus mechanical chronograph, equipped today with the new NAVITIMER bracelet to form an instrument



The U.S. Navy's Top Gun air-combat school, the Blue Angels, the R.A.F.'s Red Arrans, the Patrouille de France, astronaut Scott Carpenter all aeronautics legends to whom BRETTLING is

This newest version of the AEROSPACE multi-

simply by pressing on the crown.



BREITLING

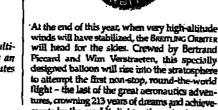


function electronic chronograph provides an audible indication of the hours and minutes





proud to dedicate its very limited edition instruments, available exclusively from the most qualified retail jewelers.



PROFESSIONALS

CROSSWIND

Along with its exceptionally robust size, Breen and's

new CROSSWIND mechanical chronograph features a markedly more classic design. The stylish "upmarket" layout of its dial confirms the total refi-



■ Basel '96 preview

Strong brands dominate Debutantes out in force

The show provides manufacturers with an international

retail market, as Asprey in turn owns the crown jeweller Garrard, Mappin and Webb, Hamilton and Inches, and 26 branches of Watches of Switzerland. The group says it plans to continue to develop the Watches of Switzerland stores as quality watch distributors in the UK, and may open in some selected overseas loca-

per cent stake for £243.5m.

Drawing on its capabilities

in the electronics and minia-

ture propulsion systems fields

Swatch has formed a joint ven-

ture with car maker Mercedes-

Benz to produce what it refers

to as the Micro Compact Car

some time next year. The

vehicle has already been

dubbed the Swatchmobile and

is intended to convey the

Swatch message - high qual-

ity, low price, joie de vivre.

challenge, original design, and

(LMH), another hig watch busi-

ness, is a subsidiary of the Ger-

man conglomerate Mannes-

mann. This company owns

International Watch Company

of Schaffhausen (TWC), which

is known for its Da Vinci and

pilots' timepieces, the long-es-

tablished A. Lange & Sohne of

Glashütte, and a big holding in

Jaeger-LeCoultre,, the Swiss

The powerful Hattori family

in Japan owns brands such as

Jean Lassale, Lorus, Pulsar.

More than 10,000 Gulf-based

investors own a 45.6 per cent

stake in Investoorp SA, a big

investor in the world of clocks.

watches and jewellery. It was

founded in 1982 and is quoted

on the Bahrain Stock Exchange. At the end of 1995

19.1 per cent of Investcorp's

assets were in luxury merchan-

dise. Previously it had acquired Tiffany, brought it

back to health and successfully

In 1993 investcorp bought 100

per cent of the Gucci Group.

Following reflotation in Octo-

ber 1995 the shares started

trading at US\$22 each; by the

end of the year the market

price had increased by 77.8 per

cent. Investcorp and its clients

now own 52 per cent of the

The investment company

also owns Breguet SA, one of

the greatest of all watch

names, as well as Société Nou-

velle Chaumet and Ebel. In due

course all of these companies

Ownership changes are also

taking place in distribution

and retailing. Control of the

UK retailer Asprey changed

hands in November of last

year, when Prince Jefri Bolk-

ish, a vounger brother of the

Sultan of Brunei, bought a 90

refloated it.

equity.

will be floated.

Seiko and Yema Paris.

watch and movement maker.

Les Manufactures Horlogères

constant innovation.

He now monopolises the top

end of the UK watch and clock

The long-established maker Girard-Perregaux (GP) is behind the highly successful Ferrari watches, which come complete with the famous Ferrari prancing horse emblem on their dials. GP's watches are distributed by Time Products (TK), which, under Mr Marcus Margulies, its chairman and a big shareholder, has built one of the leading portfolios of brand distributorships in the world. Watchmakers handled by Time Products include

Breguet, GP, Plaget and Vacheron Constantin: Time Products also represents two recently-established makers - Alain Silberstein and Franck Muller - and, lower down in the market place, Russia's Sekonda brand and Apollo Watch Products, a strap manu-

facturer. in March last year, Mr Margulies negotiated the purchase of 77.8 per cent of Audemars Piguet (Suisse) SA in what is regarded as a smart move in supply control, and, given his reserves, one that might well not be his last.

The sixth Salon International de la Haute Horlogérie opened five days ago, on April 13 in the Palexpo exhibition centre in Geneva. This is designed as an exclusive showcase for watchmakers in the Vendôme luxury goods group, which chooses not to exhibit at the annual World Watch, Clock and Jewellery Show opening today in Basel. The watchmakers involved are Alfred Dun-

hill, Baume and Mercier, Cartier and Piaget. Exhibition space in Palexpo has been greatly increased this year, with elegant new designs for the booths and meeting rooms. A big feature of the event was the new Française from Cartier.

Over a century's expertise with mechanical

chronographs is obviously no bar to topflight

manship are sure to appreciate sophisticated luxury styling as warmly as they value the technical excellence which short-time measu-

rements demand.

porary design. Devotees of fine work

venue at which to unveil new models

The Basel '96 trade show is a key event in the watch and clock industry's year. Behind closed doors, and generally by appointment only, many of the world's leading manufacturers will show their new products to their agents and key buyers. This, along with the opportunity to exhibit to a wider public, is why, starting today. Switzerland's oldest university town for eight days becomes the world capital of

A watch fair was first held in Basel in 1930. This year 595 companies and organisations involved in the watchmaking industry are exhibiting. Mr Neil Duckworth, founder and managing director of Audemars Piguet, Blancpain, Duval, exclusive distributor of TAG Heuer watches in the UK. comments: "Basel is the most

the watch and clock trade.

important watch fair for Swiss

manufacturers. It is truly

international. Every single

important person in the world

of watches attends the fair, be

they manufacturer, retailer or distributor. If they only visit one fair, this is it." Basel '96 attracts plenty of interest from foreign manufacturers. This year, for example, a group of watchmakers from long-established German centres, such as Glashütte and Piorzeim, have come together under the name "Watches of Germany* to co-promote their products. The brands involved

include Holborn, Laudier, Nomos, Otto Kern, and Schlenker. Old brands are sometimes revived at the Basel event. For example a group of investors has resurrected the name of Jacques Gevril, a legendary 18th-century Swiss watchmaker, and the new company has produced a full range of Gevril watches, comprising ladies', mid-sized, gentlemen's and chronograph versions, in both 18ct gold and stainless

was relamiched last year at Basel. This year, in honour of its original founder, it again launched a range of 72 automatic wristwatches. They include the Perrelet Dipteros I which has an unusually large ruby on its central upper This year Patek Philippe is showing the Quantième Annuel watch for the first

Similarly Perrelet, founded

in Switzerland back in 1777.

cate 30-31 day months on a yearly cycle. The dial, with its tritium-coated gold roman numerals and hands, indicates The event attracts a lot of

interest from

time. The watch's patented

foreign makers the day, month, and 24 hours. Audemars Piguet (AP) always has attractive new timepieces to show to its agents and buyers. This year at Basel it will show several commemorative models. The Millenary range celebrates the coming dawn of the third millennium. It has an onusual oval case, broadest on the 9-3 o'clock axis, which can house any of the brand's movements.

Even some of its subsidiary dials are in the same oval The Carnegie model, also from AP, honours Andrew Carnegie, the ironmaster who became one of the world's greatest entrepreneurs during the last century. It comes in a

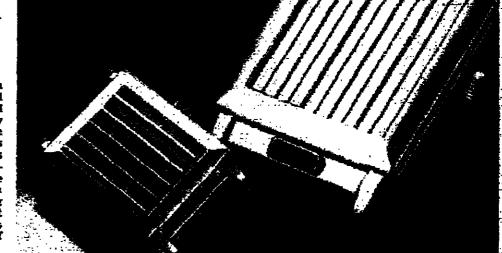
variety of models, ta 18ct yellow or white gold, diamond-set or plain. The recently-founded Daniel Roth, like AP, has also produced a watch with an unusual case shape - essen-tially circular, but with two straight sides - housing an automatic chronograph of great elegance in either gold or stainless steel. Its screwdown crown gives it water resistance to 30m, and its

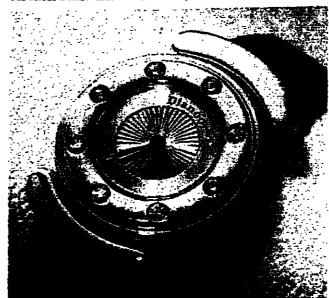
hand-crafted movement can be seen through its transparent sapphire back. Jalousle is the name given by Vacheron Constantin to its new mechanical watch in 18ct pink gold. It has a unique system of shutters, which can be opened to read the time of day, or closed for protection. The shutters, which are similar to Venetian blinds, are operated via a small slide set with a cabochon sapphire on the lug setting below 3 o'clock. This eye-catching piece belongs to Vacheron Constantin's Les

Historiques Collection, and echoes a 1930s' piece. This year Zenith is presenting its Chronomaster Elite at Basel. This is the widely respected 18ct yellow gold Chronomaster now fitted with Zenith's own ultra-thin move-

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the state of the second st





The Chamelson: turning the bezel reveals diamonds, emeralds or rubles

ment individually numbered, each watch comes with a fiveyear guarantee and a chronometer certificate. Its 18ct gold rotor can be admired through its sapphire caseback. Three other new watches to

sapphire over its dial and rounder lug treatment leading to a smoother bracelet than in · Girard-Perregaux's Pour Ferrari chronograph range, intended to follow up on its Ferrari F56 watch last year,

look out for at Basel '96 are:

Omega's new Constellation.

which has a slightly domed

which was limited to 349 pieces, just like the car; • Ehel's new automatic Modulor, a contender in the chronograph (stop-watch mechanism) market, which is also

certified as a chronometer. In terms of output Raymond sold last year, is very high in the numbers league. It produces high-quality wristwatches at affordable prices, including the well-known Parsifal range. It sells watches in over 70 countries.

The secret of Citizen's new Eco-Drive watch lies in its second battery, which stores the electricity generated by the solar panel in the dial. It comes in a wide variety of models, from simple function to multi-hand and alarm chronograph. The Eco-Drive system is so efficient that it needs only one minute of daylight or 15 minutes of electric light to power 24 hours of time-telling. Almost 30 per cent of TAG Heuer's sales are of ladies'

watches, in which the S/el series figures prominently. These are "sporty" watches positioned at the lower end of the market. In the mid-market are unusual timepieces such as DeLancau's Golden Dream, which has a shutter which slides open and shut over 54 ruby bearings (rather similar in conception to Vacheron Constantin's Jalousie), and Dianoor's Chameleon, in

which the revolving bezel can be used to select diamond, emerald or ruby surrounds. There are new models this year in Patek Philippe's Calatrava line. In one the bezel. with its four concentric rings of guilloché pattern, nicely underscores the Clou de Paris guilloché dial. Audemars Piguet is presenting an auto-matic Royal Oak Offshore for ladies with a date window at 3 o'clock. The Le Brassus-based

company also has a ladies' version of its new Carnegie Corum, of Admiral's Cup fame, is launching its new Arcus range of jewellery watches at Basel. These are distinctive for their oval shapes (down the 12 to 6 o'clock axis) and curved cases, with dials of mother-of-pearl

Ebel today unveils its completely new quartz Shanta curved ladies dress watch in 18ct yellow gold, It is notable for its open-work hinged cover and integrated open-work bracelet, and comes with a five-year guarantee.

Bulgari is the third largest

jeweller in the world, and is

still family-controlled. Its

watchmaking activities go

or red lacquer.

runs a sizeable operation in Neuchātel. The well known Bulgari-Bulgari arrived in 1977, and its range is further extended this year at Basel. There is also a new automatic Squelette in 18ct yellow gold

18ct gold. Hermès has been producing highly individual watch designs since the 1920s, such as the Arceau, with its italicised Arabic numbers wheeling around the dial, the Kelly, with the watch set in the padlock on its strap, and the covered Medor. The dial of its Loquet wristwatch can be

daine's Swiss Railway Station quartz watch, and, that annual and a Rattrapante chronograph, in either platinum or

watch distribution in the UK. This year Tiffany bringe three new complementary watches to its established Vannerie jewellery collection, with its basket-weave design metic. They are quarts, water-resis tant and feature sapphire. scratch-resistant crystals. white disis and roman numer-Jaeger-LeCoultre has brought one of the stort spectecular wristwatches to Basel. It is their new automatic Reverso Chronograph Retrograde in 18ct pink gold. This magnificent timepiece has been made. in a series limited to 500, and looks set to become a collec-

tors' item. Other limited odi-

tions include Omera's 18ct

pink gold De Ville automatic

chronometer, Kelek's Muntre

du Centenzire repeater. Man-

exposed in a trice. This month

Hermes takes over its own

Islatus d

treat, another single jumphour tourbillon, all hand-made by Kin Tai Yu in Hong Kong. Among the less conventional watches being launched in Bazel this year is Hublot's automatic Neuuphar, produc-tion of which has been limited. to 60 pieces. The dial represents a water lilly, covered with enamelied frogs. Another unusual watch to look out for is Gérald Gents's Fantaisle, with a putented mechanical movement featuring a jumping dial and retrograde minute hand, with the cartoon character Mickey Mouse pointing out the minutes.



Somlo Antiques

Specialists in selling vintage wrist watches and antique pocket watches are pleased to announce the expansion of our restoration department,

Opening May 1st, we can now service and restore all types of quality vintage, antique and modern watches. 7 Piccadilly Arcade, London, SW1Y 6NH Tel: 0171 499 6526 Fax: 0171 499 0603

Collecting and investing

Status drives demand

Collectors have to do thorough research to be sure of getting value for money

The best timepieces are beautiful, useful and portable. They are also increasingly popular as investments. The stage may soon be approaching when new issues of, for example, limited editions from leading watchmakers, will be snapped up immediately by dealers seeking reliable homes for medium-term cash.

The reputation of the manufacturer is vital to this kind of demand. They have to be Swiss, long-established makers of mechanical pieces, and sparing in their use of new issues of this kind. The issues are senerally tied to special events, for example, 25th, 50th or 100th anniversaries.

Commemorative watches, engraved appropriately, soon create their own markets. Sometimes watchmakers choose to celebrate, say, their 150th anniversary, by making 150 copies of the same watch in the three different colours of gold - pink, white and vellow. Or the watches can be in three different sizes in the same metal.

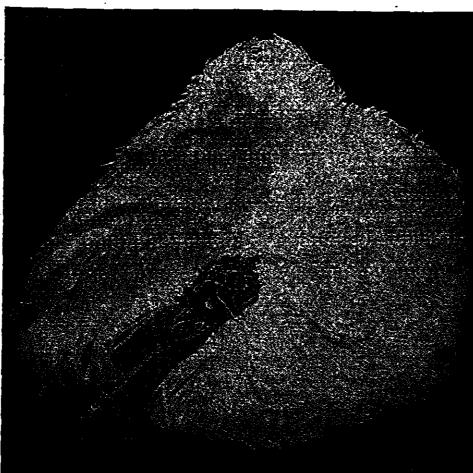
If each watch bears a unique number in the production run, then it can quickly - to borrow a piece of stock market terminology - trade at a premium to its original sale price.

The importance of the manufacturer's reputation to a watch's value is confirmed by the tendency of watchmakers to issue timepieces celebrating anniversaries of their own.

Cartier will celebrate the 150th anniversary of its foundation in this way next year. The company, one of the world's great luxury goods brands, has just announced the launch of the Tank Francaise watch. It is a new line, available in four versions, which distinctly and intentionally will derive its inspiration from the original Cartier Tank wristwatch, which first went on sale in 1919.

Dealers in classic watches and that their customers are often the original manufactur-

Landon W1



An antique estrich-feather fan, with a watch set into the handle, to be auctioned in Geneve by Antiquorum

ers of the pieces, as they strive to build up their own in-house museums. Patek Philippe, for example, devotes a considerable budget to buying the few missing pieces needed to complete its remarkable collection.

Would-be collectors and investors can do no better than to preview watches on offer in the salerooms of leading auction houses. Experts are on hand during previews who will give freely of their knowledge and advice. Small regional auction houses may also produce the occasional bargain for the dedicated collector. An inquiring mind is essen-

tial to the watch buyer. If a complicated timepiece seems attractive at its pre-sale estimate then it is important to request a demonstration of its various functions.

Sale catalogues are the text

books of a horological educa-tion, and the "viva" of attending an auction on the day can be an enlightening and often money-saving experience. Buyers' and sellers' premiums,

with their tax implications,

Dealers in classic watches find that their clients are often the original makers

must be taken into account when contemplating a purchase. Ultimately hammer prices reveal the market popularity of particular models.

Collectors and investors without access to good salerooms can instead make use of local second-hand watch dealers and one-day markets. These may produce some bargains, but it is essential to ask questions. If you do decide to proper receipt, complete with watch description, and the original box and certificate too, if possible, particularly if a limited edition is involved.

Specialist journals are a good source of information for aspiring collectors. The bi-monthly journal, International Wrist-Watch, publishes histories and profiles of leading watchmakers and their products.

Clock collectors often read the Horological Journal of the British Horological Institute, which has been published every month since 1858. The more recently-established Antiquarian Horological Society also produces a journal.

Surprisingly there is no association, club or society for wristwatch collectors in the UK, but their interests are well served in America by the National Association of Watch and Clock Collectors and its bimonthly Bulletin. What to collect? The best

bets, which act as hedges against even the slightest monetary inflation, are either individual brands - which must be admired and well-researched or a theme.

Limited editions are expensive to buy into, thanks to the strong demand they enjoy. Other popular themes to pursue, suiting pockets of all depths, include wristwatches that feature car radiator grilles and cartoon characters, early buy a timepiece, request a Swatches. 1970s LED pieces, Masonic and first world war military watches. Contact numbers: Antiquarian Horological Society - 01580

200155, British Horological Institute = 01636 813795/6, International WristWatch - 0171 736 8670. National Association of Watch and Clock Collectors Inc - 001 717 684 8261 (UK codes).

Quartz put paid to many old firms

Continued from page 1

of horology. A guild apprenticeship system existed which was not dissimilar to that of London's Worshipful Company of Clockmakers, which was founded in 1631. Watches and clocks were

soon being assembled by cabinotiers (outworkers), and, in this respect, not much has changed. Throughout the highsided valleys of north-west Switzerland, thousands of families maintain old skills, traditions and pride, and many of the original enterprises were set up then, as commemorated in the "depuis" dates proudly engraved on their products.

The so-called "quartz revolution" in the early 1970s badly disturbed the Swiss watch trade. Many makers did away with their old machinery and tools for mechanical watch manufacture, and, attempting

to compete with the quartzdriven timepieces from the Far

Bast, disappeared. The best of the survivors have preserved their markets and a number of them are members of the Association Interprofessionelle de la Haute

The industry in Switzerland has a well developed instinct for survival

Swiss-based, independent, nonprofit organisation, founded in 1993 under the guidance of its president, Mr Franco Cologni. Mr Cologni, a vice-president of Cartier International, explains why he believes a

Horlogerie (AIHH). This is a

defence of quality watchmaking through the AIHH is necessary: "Any close look at the market trends reveals the emergence of many disturbing factors, including a superabundance of supply, the frantic pursuit of profitability, unfair trading practices, such as the parallel market or unbridled discount offer, and the vanishing of sales skills specific to haute horlogerie."

The main focus of the Swiss watch industry's long-established instinct for self-preservation, the Federation of the Swiss Watch Industry (universally known after its French title, as the "FH") is the result of a merger in 1983 between the Swiss Watch Chamber and the Federation of Swiss Watch Mandiacturers.

Based in one of the great watchmaking centres, Bienne, the FH currently has about 550 members who together represent more than 90 per cent of all Swiss watch and component manufacturers.

time is running out

Counterfeiting of luxury watches may not go on flourishing for much longer

■ Counterfeiting

Good counterfeit wristwatches find buyers because they look like the genoine articles, show the time accurately and are very cheap. The counterfeiters are so successful that last year their sales accounted for about 10 per cent of the global value of the wristwatch trade.

Along Bangkok's Silom Road, in the Patpong area, three words ring out above the hubbub, day and night: Rolex, TAG, Cartier ... Rolex. TAG. Cartier". You need no Thai and only a few pounds to buy one. All you do is point to a model depicted in the legiti-mate manufacturer's own brochure, which is on display, and out comes a counterfeld version...no box, no certificate, no receipt ... but a purchase which will fool many and even last a year or two. Counterfeit wristwatches

generally feel lighter than the real thing. Even the best lack attributes of the originals, for example: the name "Cartier" embedded in the number VII on the dial of the octagonal Santos: Gucci's double GG logo on the crown of its 9000 models: the five-digit model number, which should be between the case lugs at 12 o'clock on a Rolex; or the words "T Swiss Made T" at 6 o'clock on a TAG Heuer.

Fakes are going upmarket, however. Counterfeiters are now producing high-quality genuine 18ct gold cases to house their movements. Mr Marc Frisanco, who heads Cartier's intellectual property division in Geneva, comments: They're getting more ambitions. It's a very serious prob-

His company has so far initiated more than 2,500 legal proceedings against fakers around the world. In 1995 it spent more than £3m protecting about 8,000 trademarks, 3,000 registered designs and 2.000 patents in some 125 Until recently counterfeiters

only produced copies of prodactually manufactured by the target company. But now



the unwitting or unscrupulous can welcome fake Cartier ties, toothbrushes, shoes and condoms into their lifestyles items which Cartier itself does not make

Piaget, like Cartier part of the Vendome group, discovered a complete fake Piaget shop in south China not long ago - resplendent in the company livery and well stocked with counterfeit fragrances, pens and watches.

Manufacturing jewellers exhibiting at the Basel '96 exhibition, which opens today, have been understandably reluctant to send out illustrations of their new lines in advance. They know that one picture in the wrong hands means instant forgeries from some far-off sweat shop.

It has been estimated that about 95 per cent of all counterfeit timepieces arriving in Europe do so through Bel-

gium. Antwerp jewellers carry varied stock. The counterfeits mainly come from China and South Korea, and are immediately sold on to backstreet engravers all over the conti-

The EU is going to have to face up to the uncomfortable fact that Italy and Spain also produce large numbers of convincing fake wristwatches. The frontiers of member states are falling just as demand for the fakes is growing, making life easier for smugglers of counterfeit watches.

In the UK the Anti-Counterfeiting Group is very active in combatting brand pirates. It has produced a handbook for trading standards officers and urges strong law enforcement whenever a proven case of the manufacture or sale of counterfeit watches is discovered. A large number of interna-

tional bodies is fighting the

tual Property Organisation, and the International Anti-Counterfeiting Coalition. The Bienne-based Federation of the Swiss Watchmaking Industry, long known internationally as the "FH", which represents the interests of about 90 per cent of all Swiss

fakers, too, including the

World Trade Organisation; the

Manufacturers' Association;

the International Association

for the Protection of Industrial

Property; the World Intellec-

watch manufacturers, also has an active anti-counterfeiting Mr Alain Dominique Perrin, president and chief executive officer of Cartier, spoke for all

manufacturers when he told delegates at a conference on brand piracy in London last September: "Counterfeiting is The tide appears gradually

to be turning against the fak-ers. The role of intellectual property rights within the world economic order was con-firmed in Marrakesh in April 1994, when 116 countries ratified the Uruguay Rounds

The registration of trademarks in China is growing rapidly, following successive implementations of its Trade-mark Law of 1983. The State Administration for Industry and Commerce (SAFIC) approved the registration of about 80,000 overseas trademarks from more than 80 countries last year: "The number is not very big", reports Mr Zhang Tianji, a SAFIC official, "but the annual registration of overseas trademarks has kept on soaring in recent years." Registrations in 1991-1995 almost equalied those in the previous 40 years.

The Hong Kong Watch Mannfacturers' Association was established in 1968 and operates a design directory intended to reduce counterfeiting. Hong Kong's many manufacturers believe that HK\$300 is not a high fee for protection against imposters. Even in Thailand, the ranks of the vendors of Silom Road are thinning. In 1988 there were some 7.000 such street retailers Now there are only around

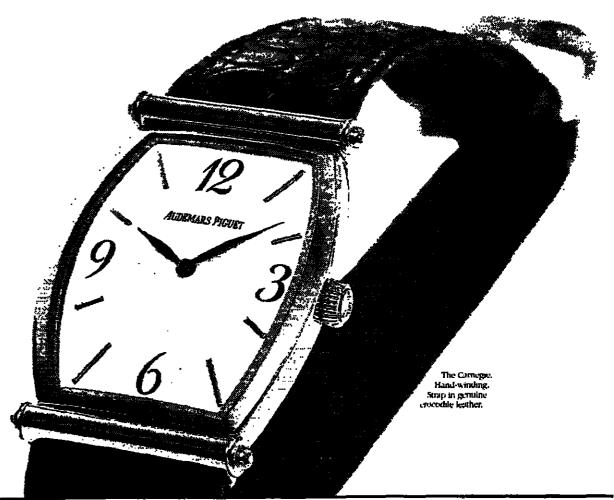
The UK's Anti-Counterfeiting Group can be contacted on 01494 449165

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Sports watches

Victors add kudos

Manufacturers are keen to give their products the appropriate sporting image

It is an Olympic Games year again. The world's greatest sporting occasion, which this year will be held in Atlanta in the US, has already produced a lot of marketing activity from Swatch, the brand that has been appointed official timekeeper to the games. Swatch belongs to the giant SMH group, and operates within its Swiss Timing division which also contains Longines and Omega. The latter companies have been timing sports events for decades, and Swiss Timing will attend over 170 big sporting events this year.

When the games begin in July, Swatch Timing, as the division will be renamed, will be using a video system called Scan 'O' Vision, with new digitised finish-line technology, to

activities. Casio's G-Shock racing is being televised, just Altimeter is targeted at climbers, as is Citizen's Altichron. Sailors have long been familiar with Corum's Admiral's Cup Marées stainless steel and 18ct gold automatic model. This uses subsidiary dials to give information on: the lunar cycle, tide coefficients, high and low tide, and has a date window at 3 o'clock. The nautical pennants used in the international maritime code act as time markers.

Corum is promoting its black dial version, in a range which accounts for some 54 per cent of Corum's annual output. Mr Jean-René Bannwart, chairman of the family-owned manufacturer, says; "Our creative philosophy assumes that watches are indispensable as instruments to measure time. So let them also be beautiful and remind us of good times." Atlantic, a recently-revived sporting watch brand, offers the Worldmaster range (with ladies' sizes), the Mariner Automatic Diver Chronograph,

Atlantic's logo, a pair of com-

esses, at or near 12 o'clock.

The Catamaran brand of

Montres Consul is marketing

itself heavily in association

with motor, snow and water

sports. Golfers are meanwhile

the target market for Cartier's 18ct yellow gold Pasha de Car-

tier, which can keep and dis-

play four separate scores at the

The recently refinanced TAG

Heuer wristwatch company

represents a successful mar-

riage of the old and the new.

Its progenitor, Techniques

d'Avant-Garde, a technology

investment company started in

1977, took the old 1860 Edouard

Heuer watchmaking concern in

hand in 1986, and the marque

has now become the world

leader in professional sports

The brand name is con-

stantly on-screen when For-

same time.

tions. These are: a stainless steel Red Arrows chronograph, a total of 1,965 pieces of which have been made commemorating the year the Royal Air Force dis-

 the Breitling Aerospace, which honours France's equivalent of the Red Arrows, the Patrouille de France – there memorating the year of estab-

 the pink gold Navitimer Montbrillant, endorsed by the US Navy's Blue Angels aerohatica te the Navitimer 92, chosen by

the US Navy's Fighter Weapan issue of 1,000 hand-

Cosmonaute watches identical to the one worn by the famous astronaut Commander Scott The Yuri A. Gagarin Cosmo-

meanwhile selected the Official Cosmonauts Chronograph by Fortis as the official timekeeper for the Alpha 2001 space station project being developed by Russia, the US, Canada and ten European countries. Closer to earth, Revue Thommen's new Airspeed Collection

is designed for use by aircraft pilots, boasting a quartz movement inside a titanium case. Gucci's 5500, meanwhile, is designed to appeal to the equestrian world with its two interlinked horseshoes on the bezel and case fastenings. It is quartz driven, with a date window at 3 o'clock. Hermès is unveiling its Har-

nais watch at Basel '96. Its most distinctive feature is a r strap right around the case. The watch is water resistant to 30 mula One Grand Prix motor metres.



Gentlewomen prefer diamonds

Events like Basel' '96, which opens 📝 today, prove that the watch, clock and jewellery trades are just separate parts of a whole retail scene. This year there are 1.824 exhibitors in the jewellery halls, of whom 353 come from Italy. There are 348 representatives from Germany, 98 from Hong Kong and 47 from the UK.

According to recently-published World Gold Council statistics the UK has become the largest Europ market in volume terms for plain gold jewellery, at 40m articles, well in front of Italy, which absorbed 27.5m pieces. Almost 29 per cent of UK adults purchased plain gold jewellery in 1995 - the same percentage as in the two previous years. These statistics break up as follows: earrings 35 per cent, neckwear 22 per cent, rings 20 per cent, wristwear 10 per

cent, and "other" 13 per cent. National buying habits vary. In Greece, for example, earrings make up less than 10 per cent of its annual jewellery sales. In France and

Germany rings take the lion's share of the market, while in Italy, that most scious of nations, "other," ttems have the higgest share.

Consumer attitudes to iswellery in ... the UK are revealing. About 63 per cent of women would like to own more jewellery than they possess - a far higher figure than in other European itries. UK women also feel that gold jewellery is one of the easiest rifts to buy, and rate it more highly than other Europeans. They also think jewellery is associated with personal memories to a greater extent than

In the UK the interests of the jewellery trade have been guarded by the National Association of Goldsmiths since 1894, and its grant of arms can be seen in more than 3.000 shop windows. Mr Jack Ogden, its chief executive officer, says: "Anybody can become a jeweller, but not every leweller can become a member of the

The annual UK sale of 40m plain

gold items is far greater than the figure for gem-set pieces which is 9m but ultimately the glamour lies with the latter. Exhibitors in the jewellery halls in Basel '96 include suppliers of stones, parts and tools, and are an integral part of watchmaking at panies such as Bulgari, Tiffany

and Pieget. Most exhibitors are

showing complete pieces.

Pforzheim, in the Black Forest, has been a jewellery centre for many centuries. Chopard, noted for its Happy Diamonds line of watches and jewellery, has a big presence there. Companies such as Eugen Schofer, showing in Basel, has made knitted mesh and silk mesh chains in gold, platinum and stainless steel since 1904. This year throat torques in stainless steel are groving to be

oodle and Dunthorne, which celebrates its bicentenary in 1998 and remains a jamily company, is sically a jeweller at the top end of the market but now feature

quality-brand watches in its catalogues as well.

Mr Ian Dahl, the recently appointed group chief executive at Asprey, indicated the company would take a fresh approach to its traditional markets: "The new management team will be increesingly developing the range of high-quality jewellery in the £1,000-£4,000 bracket," he said, "We believe this price range is a growing market – for jewellery purchased repeatedly as an investment by today's independent women."

Asprey has commissioned the top Italian designer Mr Stefano Ricci to produce a special collection of jewellery for the coming Christmas season. Mr Dahl knows that consumers spent about £212m on fashion jewellery in 1995 - and he probably knows that many women agree with the line in Anita Loos' Gentlemen Prefer Blondes: "(A man) kissing your hand may make you feel very, very good, but a diamond and sapphire bracelet lasts for ever."



TAG Hauer's latest addition to its 2000 series, in stainless steel

transmit colour images directly and the Skipper Automatic to giant screens in the stadia Regatta Chronograph. All have and to television sets all

around the world. Among the wristwatches produced by Swatch to commemorate the Games is the Olympic Legends range. These have been designed in close association with ten famous athletes. including the runners Said Aouita and Sebastian Coe, and the swimmer Mark Spitz.

Many other wristwatch manufacturers are expanding their sports ranges. They have also caught on to the fact that chronographs and other multifunction gentlemen's watches are increasingly appealing to the ladies sector. Smaller ladies watches and the rarer mid-sizes do not often carry the added functions of gentlemen's watches.

Basel '96, the exhibition that there are timepieces with added functions for most outdoor leisure and competitive one manifestation of the company's annual \$100m marketing and advertising budget. TAG Heuer spends \$15m alone

on sports sponsorship. The company's new 2000 series, a refinement of the original 1982 model with its 12sided bezel, has the dubious distinction of being the second most counterfeited watch after Rolex variants. Still on the motor sport theme in Basel this year. TAG Heuer is presenting its Carrera B chronograph, with its prominent push buttons and black dial. Breitling's watchmaking ped-

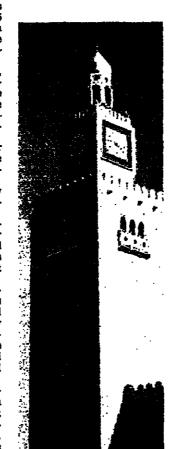
igree has been involved with the great outdoors since 1884. Its famous 1952 Navitimer put the brand on the horological map. Last year at the Basel Show, the Breitling Emergency was one of the undoubted stars. This year the world's largest makers of mechanical chronographs has rolled out no fewer than five limited edi-

play team was set up;

are 1,953 pieces, again com-

wound mechanical Navitimer

nauts Training Centre has



A turnet clock by Smith of Derby,

■ Clockmakers

Small band survives in

British makers are rare in a sector dominated by Germany and the Far East

Almost a quarter of the exhibitors at Basie '96 are from Germany, and many of these are clockmakers, part of a innestanding national industry traditionally centred in the Black Forest region.

Alongside China, Hong Kong, Japan and South Korea, Germany has a healthy export business in quartz movements, cases and other parts, in sharp contrast with the UK or the US, where there is no clockmaking trade of any size. The companies in those countries are simply assemblers and wholesalers.

There will, however, he a British clock group at Basle, sponsored by the British Horological Federation and the Department of Trade and Industry. The federation works closely with the long-established British Horological Institute in encouraging and furthering education in the trade, which is crucial to keeping alive what is left of the clock manufacturing industry in the UK. Watchmaking was once a thriving business based in London's Clerkenwell district. What is left is mainly devoted to the repair, care and maintenance of "previously-owned"

clocks.

flourishing everywhere, how-ever. The Geneva based auction house Antiquorum has never been husler in its 22 year history. Its Art of British Horology sale last November was a hig success and a timely reminder of Britain's past emi-nence in the field of clockmak-

As a token of the importance of the trade in antique clocks. today in New York Christie's is auctioning a remarkable clock made by Fabergé to celebrate the silver wedding of the Russian Tsar Alexander III and Empress Maria Feodorovna. It is expected to realise between \$500,000 and \$1m.

Clocks are often seen as appropriate gifts for new homes. In times of recession fewer people are inclined to move, and the bounce goes out of the market. Rapport is one clockmaking company exhibiting in Basel which knows all

about this. The Rapport family has owned the business since its inception in 1898. From its Cardiff headquarters it has built up a fine catalogue of traditional clocks. These include the ingenious Congreve Rolling Ball Clock, and other intricate time pieces such as the Orrery, The Planetary, the Inclined Plane and the Pendulum Skeleton Clock.

his best sellers are brass carriage clocks, for which demand never seems to flag. In general,

Antiquarian horology is however, he believes that "the world market is shrinking". In Basel, Rapport is launching a new carriage clock which represents, these days, an unusual achievement. It is simply an all-English made

> except for the spring, is One of the biggest clock distributors in the UK is the London Clock Company. Most of its pieces are badged Japanese products. Meanwhile the family-owned FA Gluck, in South London, produces clocks for others to sell at the top end of the market; the escapements are imported but it makes its

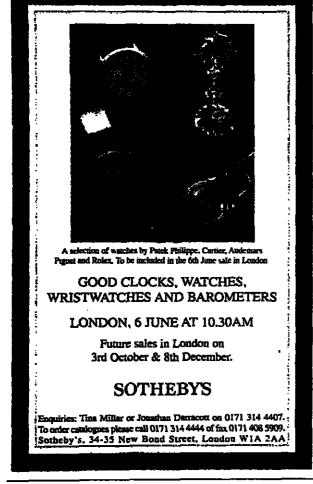
wind-up clock. No part of it,

highly-engineered leader in the production of outdoor clocks. This is yet another family-controlled concern. It was founded in 1856. Its activities are divided between its elegant, complicated clocks, repairs and maintenance and and this year will also be presthe supply or replacement of ent at the Basel event.

clocks constructed to survive all types of weather on public

Mr Nicholas Smith, the chairman, reports: "New pro-jects have developed enormously in size and complexity in recent years. Our use of in-house computers aids ign, speeds up manufacture, and improves our presentations for big contracts around the globe." The company has produced clocks for Glaxo; EuroDisney Paris and beautiful and complicated large automata for a new opera house in

Stuttmart. This year in Basel the Swiss clockmaker Matthew Norman is presenting its 8-day domed Renaissance, Luxor and Swiza Smith of Derby is a world are again both showing elegant new clocks with clear, crisp dials in refined cases. The English maker Sinclair-Harding has long been known for

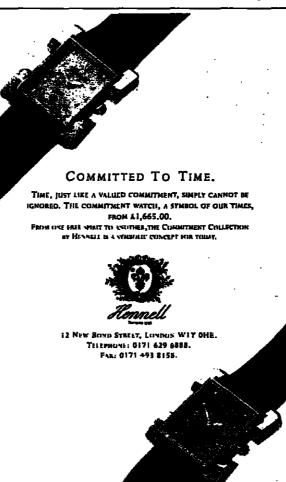


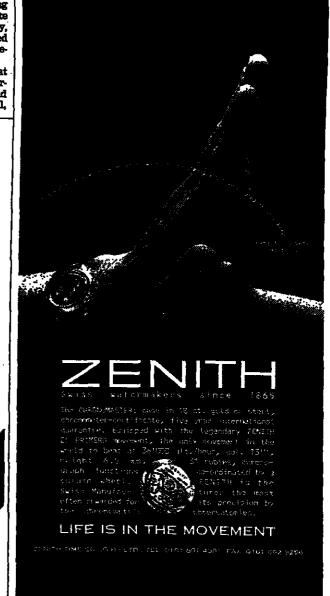


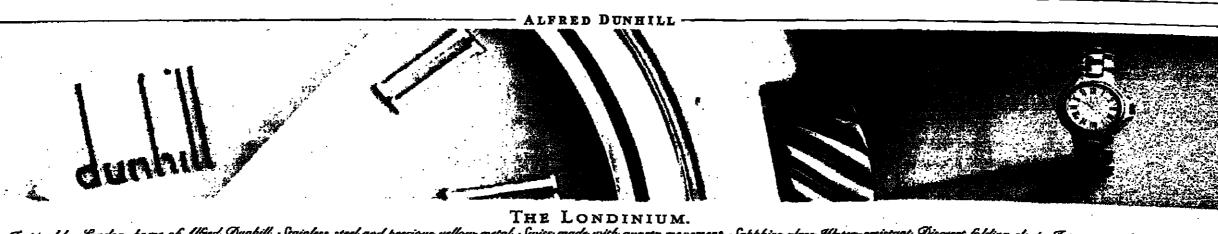


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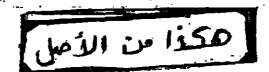
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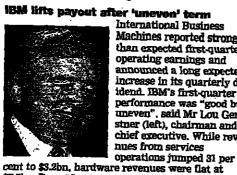
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Telford.

SAP, the German business software group, sought to end the confusion about its business outlook with a forecast that net profits would rise at least 40 per cent this year. On Monday, a senior company executive created confusion by rejecting some analysts' forecast of a 50 per cent profit growth for this year as too optimistic. Page 17



Machines reported stronger than expected first-quarter operating earnings and announced a long expected increase in its quarterly dividend. IBM's first-quarter performance was "good but uneven", said Mr Lou Gerstner (left), chairman and nues from services

L'Oréal produces 11th year of growth L'Oréal, the French cosmetics group, reported 1995 net earnings, excluding capital gains and losses, up 8.3 per cent at FFr3.4bn (\$660m). Profits before tax and profit-sharing rose 10 per cent to FFr5.9bn, the 11th consecutive year of double-digit growth.

Thomson agrees Credit Lyonnais stake sale The Thomson electronics group announced that the French government had agreed to pay a minimum FFr3.3bn for its 21.93 per cent stake in Crédit Lyonnais, the French banking group, Page 16

GAN cuts losses to FFr1.8bn GAN, the state-owned French insurance group,

reported 1995 losses down substantially to FFr1.8bn (\$350m) from FFr5.7bn while predicting a return to break-even this year. In spite of a sharp recovery last year in GAN's insurance activities, property losses dragged the group into a deficit. Page 16

AT&T head attacked at AGM over pay Mr Robert Allen, chairman of AT&T, came under fire over his pay at an occasionally hostile annual meeting. However, a motion which opposed the election of directors as a mark of disapproval was easily defeated. Page 18

San Miguel shares fall sharply on warning San Miguel, the Philippines' largest beer and consumer goods company, saw its shares dive almost 10 per cent yesterday after senior executives warned of a deteriorating profits outlook.

Prudential, the UK's largest life assurance and investment group, expressed optimism about prospects for 1996 as it announced increased sales for the first quarter of this year compared with the

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OTHE FINANCIAL TIMES LIMITED 1996

they would be tougher with non-Russian borrowers following the collapse of AIOC, a US-based metals trader with large debts to

AIOC, which was once a dominant group in the lucrative Russian metals market, was forced

Russian banks, who are owed \$35m-\$40m by the US company. said AlOC's failure could provoke a sea-change in Russian attitudes towards Western companies.

Mansfield

to leave

Fairfax

months

By Nikki Tait in Sydney

Mr Bob Mansfield, head-hunted to be the chief executive of John

Pairfax, Australia's leading

newspaper group, last year,

announced yesterday that he was quitting the company after just four-and-a-half months.

Speculation about Mr Mans-

field's possible departure began

to circulate on Tuesday, and yes-

terday morning Fairfax admitted

he would meet Sir Laurence

Street, non-executive chairman,

As a result of that meeting, Fairfax said an "amicable agree-

ment" for Mr Mansfield, 44, to

added he would stay for three months to provide continuity.

No formal explanation for Mr

Mansfield's abrupt departure

was given, but he is thought to

have been at odds with represen-tatives of Mr Conrad Black, the

Canadian media promietor who

Anstralian publishing group and is its largest shareholder. Mr Mausfield came into the

newspaper business with no

experience of the industry, hav-

ing previously been head of

Optus, the Australian telecom-

munications group, and before

that of the Australian arm of

McDonald's. He was head-hunted

by Mr Stephen Mulholland, for-

Within weeks of Mr Mans-

field's arrival, senior Fairfax

mer chief executive.

"retire" had been reached. It

later in the day.

after $4^{1/2}$

Tokobank, one of AIOC's three

terday that in the wake of the episode "our conditions for lending to foreign companies, which operate on the Russian market, will be stiffened".

bank said the collapse was likely to shatter the Russian assump-

underscored the perils of metals trading in Russia, one of the most savage sectors of the Russian economy. However, Mr Alan Clingman,

fident the group could be smoothly unravelled and he emphasised that AIOC would take an even-handed approach to its Western and Russian creditors. "We treat all the banks

The downside

of restructuring

Olivetti's largest shareholders

As a proportion of turnover,

IBM and Digital Equipment of

all spent more over the same

period, according to Olivetti's fig-

ures. But the Italian group has

earned itself a notoriety with the

market for drawing a line under

its extraordinary charges and

then unexpectedly adding to

Mr De Benedetti claims the

restructuring process was drawn out for "social and cultural" rea-

sons, or, to put it more bluntly: "If I had said in 1989 that I

wanted to make 50 per cent [of

the workforce] redundant, people

In 1996, he claims there will be

no further significant restructur

ing costs. The L1.123bn extraordi-

nary charge for 1995 - about a

quarter of which was probably

included provisions for L418bn to be spent this year. "We have destroyed a lot of [shareholder]

value, through the losses and

restructuring costs," he admits. But he adds that the group has

created new value in telecommunications and multimedia, activi-

ties which he believes will now

restore the group to prosperity.

non-PC activities, including its

large stake in Omnitel Pronto

Italia, the Italian digital mobile phone operator, is far greater

Olivetti is now working on

expanding its involvement in the telecoms sector. France Télécom

kom and Sprint are due to enter

Olivetti's Infostrada telecoms joint venture with Bell Atlantic

of the US. Infostrada is one of

several possible bidders for the

than the current share price.

Most analysts estimate that the break-up value of Olivetti's

spent on the PC business

would have killed me."

them, as it did in January.

Following 1995 rights issue

lehman Brothers

the breakdown of its relationship with a leading Russian aluminium producer. But he said the fatal blow came in February, after partnership talks with Marc Rich, the commodity trading group now known as Glencore

"Once it became known that tion there were a lot of rumours in the market," Mr Clingman said. "A lot of our creditors then became more aggressive in dealing with us."
He said that AIOC sought more

Restructuring

Carlo De Benedetti,

national telecoms infrastructure

built by Italy's state railways.

And Mr De Benedetti is relishing

the prospect of leading Olivetti

The new structure of the group

(a holding company with subsid-

iaries rather than integrated divi-

sions), wider ownership of its

shares, and the dismantling of

Olivetti's shareholder syndicate

after the rights issue, have also

fuelled market speculation that

the Italian group may be think-

ing of more far-reaching ways of

securing its future. The markets

have identified Bull, the French

state computer group, and

France Telecom as potential part-

ners for the group.

controlled telecoms operators.

14.52%

the US, and Bull of France have for a few more years yet in "guer-all spent more over the same rilla warfare" with Italy's state-

International, collapsed.

Mr Clingman said AIOC and some of its creditors had sought to avoid a Chapter 11 filing, preferring "an orderly liquidation of assets", but Western brokers had pushed the company into bank-

in the central Asian republic of Kazakhstan, where the national privatisation programme freed new owners from responsibility for old debts. AIOC had lost money advanced to Kazakh companies and was still negotiating with the government of Kazakhstan for a recovery of its funds.

surpasses first-term **forecasts**

Ford Motor's overhaul of a large part of its product line proved less expensive in the first three months of this year than the stock market had feared. This raised hopes that the depressed profits at the US's second-biggest carmaker will rebound faster than had been expected.

The heavy cost of introducing new models of some of its big-gest-selling vehicles led Ford to report yesterday a 58 per cent fall in after-tax profits from a year before, to \$653m. The intro-duction of a new F-series pick-up truck, which accounts for a fifth of its US vehicle sales, and a new Fiesta in Europe, accounted for much of the decline.

overs stem from lost production and higher discounts offered to

expecting Ford to report earn-ings per share of about 33 cents. was impressed by the 53 cents it reported, extending the recent gains in the company's stock. Ford was trading at \$36% at lunchtime in New York, a rise of

after-tax profits, 25 per cent

The group's automotive businesses, on the other hand, registered net income of \$142m, almost exactly \$1bn less than the

Mr Alex Trotman, chairman, issued a further defence yester-day of Ford's decision to introduce a number of high-volume vehicles at once. The changeovers were best done at a time when Ford was financially strong, and the new product line

Ford reported continued strong demand in the US for light trucks, but an intensification of competition in the market for cars. The average incentive offered on each new vehicle fell to \$870, from \$900 in the previous three months, but was likely to rise back above \$900 in the current quarter, said Mr Dave McCammon, chief financial

This in part reflected tougher competition from Japanese man ufacturers, which were better able to increase incentives to US car buyers due to the recent Andrew Hill decline of the yen against the dollar, he added.

Russian banks get tough with West

Russian banks said yesterday

into Chapter 11 bankruptcy hearings last week by some of its Western creditors.

An official at another Russian

tion that foreign groups were always more solid than local ones. 'I think that all Russian banks will be much more cau-tious about extending credits to foreign companies working on the Russian market," he said. "It is ironic because we are accustomed to our Russian clients going broke but not our Western ones."

Olivetti

target

strives to

hit profits

the Italian computer group's larg-est shareholders today in the US,

he is likely to go easy on the

This is the third successive

year in which Mr De Benedetti

and his managers have set them-selves the goal of ending net

losses at the group, and they

What is more, even though Oli-

vetti's shares have recently

bounced back from their low of

L735, they are still stuck below

the L1,000 price at which Mr De

Benedetti persuaded many US

investors to subscribe to last

year's record 1.2,257bn (\$1.4bn)

rights issue aimed at relaunching

That is one good reason why

fund managers and analysts will seek a detailed explanation of

Olivetti's 1995 results, published

on Tuesday. Last year, Olivetti

finally returned to annual operat-

ing profit, but, for the fifth con-

secutive year, restructuring

charges left the company deep in

net loss. The full-year consoli-dated loss of L1,598hn had been

More surprising was Tuesday's news that in February and

March, Olivetti's personal com-puter unit had made a tiny profit

and was increasing shipments in Europe faster than the market

was growing. Mr De Benedetti is

still cautious about the prospects

heralded in January.

the company.

bave not yet hit the target.

vetti, talks to some of

AIOC chairman, said he was con-

equally. Some of our Russian banks are secured, some are not secured. Some of the Western banks are secured, others are not

He said the company had been weakened in part by heavy trad-

our discussions with Marc Rich would not amount to a transac-

financial support from its bank-

ruptcy hearings.
AIOC had also suffered losses

Italian computer group sees end of big restructuring costs in 1996

The costs of model-change-Wall Street, which had been

Ford's performance was underpinned by its highly profitable financial services operations. These contributed \$511m of

more than a year before.

and cost-cutting would "soon begin to pay off", he said.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

Mr De Benedetti savs there are

no negotiations under way with

the French companies, apart

from the talks with France Télé-

com on Infostrada. He concedes an alliance with Bull would make

sense for the French manufac-

turer, but he is uncharacteristi-

cally cagey about the future

shape of Olivetti: "We have struc-

tured the company so we could

make partnerships or even break

up the company, but I'm not going to tell you what we are

Whatever he decides should be

the next step for Olivetti, Mr De

Benedetti will only earn the thanks of shareholders if he does

going to do."

it cheaply, and soon.

BTR plc

has disposed of

Tilcon Limited

to Minorco in a transaction valued at £330,000,000

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AMR considers spinning off Sabre reservations system

biggest US airline, yesterday confirmed it was considering a spin-off of Sabre, one of the world's biggest computer reserva-

tion systems. As a first step, it said it was reorganising Sabre by turning it into a separate subsidiary, a transaction it expected to complete in this year's third quarter. Beyond that, AMR said, it would study options that could include strategic partnerships and an initial public offering of a partion of Sabre's stock, but no

decisions had yet been taken. Sabre is unusual among computer reservation systems in being wholly owned by one airline. Its main ravals are Amadeus

consortiums of international air-

Mr Michael Durham, Sabre president and chief executive, said the explosion of information technology and its impact on the travel industry had created new opportunities for Sabre. "In order to take advantage of these opporrunities, and to form the kinds of partnerships and alliances that will help us grow, we need to be

an independent organisation that is, legally separate from the Mr Robert Crandall, AMR chairman and chief executive, said separation would enable the

airline and Sabre to concentrate on improvement and expansion. The move would also have the effect of cutting the airline's costs by between \$120m and

partly by putting its relationship with Sabre on a more commercial footing, and partly because Sabre would take on about \$850m of airline debt.

Last year, Sabre earned pre-tax profits of \$371m on revenues of \$1.6bn. In contrast, restructuring charges helped take the airline into pre-tax losses of \$31m on revenues of \$15.5bn.

AMR's first-quarter results yesterday showed increased net earnings of \$157m, or \$2.02 a share, from \$37m, or 48 cents a share. Mr Crandall said improved load factors and stronger yields had belped lift the results, outweighing higher fuel prices, a new jet fuel tax severe winter weather, and some costs arising from a new labour agreement.

executives – including Mr Michael Hoy, deputy chief executive, Mr Doug Halley, finance direcfor 1996, the first year of operations since the PC business was formed into a separate subsidiary. Interviewed yesterday before flying to the US, he said: tor, and Mr Stnart Simson, managing director of the David Syme unit - had departed. [The PC result] is more emblem-Asked earlier this year if this atic than substantial in my mind. had led to tensions with Mr Dan Colson, Fairfax's deputy chair-It is very important that in Feb-ruary and March the PC comman and chief executive of Mr pany was breaking even, but that loesn't mean we will be success-Black's UK Telegraph group, Mr Mansfield said: "In the board of ful for the full year." any major company you're going to have people expressing differ-ent views as part of a healthy In any case, Olivetti executives believe the importance of the PC business has been overestimated board environment." by shareholders. They point out Meanwhile, Fairfax was sufferthat PC sales account for only 22 ing problems - the general slow-down in the Australian economy coupled with higher paper costs per cent of overall group turn-over. But before dismissing their 16 Trafelger House fears about the impact of the PC caused it to post a 23.2 per cent business on the group results. Market Statistics analysts will need further evi-dence that Olivetti has avoided drop in net profits for the six months to December 31, and warn that full-year result would the fall-out from a sector in which even market leaders such be down on last time. It was unclear yesterday who might succeed Mr Mansfield, as IBM and Compaq have been suffering this year. although one mooted possibility
- Mr John Reynolds, the new Their other main concern has been the long-running restructurhead of Fairfax's Melbourneing of the Ivrea-based group. based subsidiary David Syme - said that he had not been in dis-Since 1989. Olivetti has spent a total of L2,270bn, or 4.3 per cent of revenues, restructuring the Chief price changes yesterday By Richard Tomkins in New York and Galileo, which are owned by \$140m a year, Mr Crandall said AMR, parent company of American Airlines, the secondObvious really.

and me.

Maybe not. The unsavoury-looking

character you're looking at is more

likely to be your average neighbour-

And the real refugee could just as

You see, refugees are just like you

easily be the clean-cut fellow on his left.

hood slob with a grubby vest and a

weekend's stubble on his chin.

Except for one thing.

COMPANIES AND FINANCE: EUROPE

Thomson agrees sale price of Crédit Lyonnais stake

By David Buchan in Paris

The Thomson electronics group yesterday announced that the French government had agreed to pay a minimum FFr3.3bn (\$644m) for its 21.93 per cent stake in Credit Lyonnais, in a move that will make Thomson more attractive to buyers when it is privatised

later this year. The deal involves a substantial write-off of the value of Crédit Lyonnais shares and investment certificates on Thomson's books, and will therefore entail a substantial downward revision of the 1995 results which Thomson SA, the state holding company, and its professional electronics subsidiary, Thomson-CSF, have provisionally published.

But by removing the uncertainty attached to owning one-fifth of the troubled Crédit Lyonnais. Thomson yesterday said the operation constituted "the first act" of its planned

Under the terms of the agreement, the government will pay Thomson-CSF a minimum of FFr2.859bn for its 18.9 per cent in Crédit Lyomais and Thomson SA FFr484m for its 3.01 per cent holding in the state-controlled bank.

The share sale is to take place at the time of Thomson's privatisation, and in any event by December 20 this year at

the latest.

The main part of Thomson's stake in Credit Lyonnais — the 18.9 per cent held by Thom-son-CSF - dates from the lat-ter's cession of its Althus financial business to Crédit Lyonnais, in return for which

it took shares in the bank.

Based on the government rescue plan for Crédit Lyonnais, these shares have been valued at FFr4.79bn on Thomson-CSF's books, but the com-

per cent owned by private investors, said yesterday its proposed 1995 dividend of FFr2.50 per share remained subject to a re-evaluation of

these shares. Because of the difference between the higher book value and the lower minimum share now agreed with the state. Thomson-CSF and Thomson SA are to take extra provisions of, respectively, FFr1.802bn

and FFr279m for 1995. Thomson-CSF will no longe have to underwrite its share of the guarantees underpinning the Credit Lyonnais assets hived off into the CDR, the government created vehicle for the bank's rescue. But the state is charging Thomson-CSF FFr477m for getting quick release from this long-term obligation, and it will deduct this amount from what it is to pay for the shares.

But Thomson-CSF said it would still get enough for the shares to wipe out its current net debt of FFr2.3bn. Thomson-CSF shares closed up Thomson-CSF, which is 42 pany took the precaution of FFr5.90 at FFr134.40 yesterday.

GAN cuts deficit and sees return to break-even

By Andrew Jack in Paris

GAN, the state-owned French insurance group, yesterday reported 1995 losses down substantially to FFr1.8bn (\$351m) while predicting a return to break-even this year.

The figure followed losses in 1994 of FFr5.7hn, which were accompanied by a restructuring of its property investments and a refinancing by the

French government. Mr Jean-Jacques Bonnaud, chairman, said yesterday that the group's recovery was well under way, and he expected it to return to profit in 1997 with an objective of a 10 per cent

return on equity. In spite of a sharp positive swing in the performance of the group's insurance activities, which switched from a loss of FFr310m in 1994 to a profit of FFr1.1bn in 1995, property losses dragged GAN

into a deficit for the year. Life assurance in France was up strongly, with an increase of net income of 39 per cent on its 1994 level to FFri.2bn.

The losses in non-life in France fell from FFr1.3bn to FFr566m, and net income from insurance outside France rose from FFr140m last time to

CIC, its banking subsidiary, reported net income up from FFr534m to FFr732m, which was partially offset by losses of FF196m from its other subsidiaries, which had generated net income of FFr135m in 1994.

A deterioration in the French property market forced the group to make additional

That led to losses of FFrl.9bn against losses of FFr2.1bn in 1994 - in UIC, the property division formerly controlled by CIC, and of FFr1.7bn, compared with FFr3.7bn previously, in its holding and

ring-fenced other property

investments The group provided detailed information yesterday on the results of CIC, which is set to be partly sold off over the coming months as part of a refinancing and restructuring plan for GAN.

Mr Bonnaud said GAN aimed to receive a minimum of FFr9bn from the partial sale of CIC and of Compagnie Tran-scontinent de Réassurance, its reinsurance subsidiary.

CIC had net assets at the end of 1995 of FFr14.1bn. He said he wanted GAN to retain a blocking minority stake in CIC to ensure the bank would continue to sell the insurer's products, and said that discussions on the sale were under way with possible French and European purchasers. He suggested the process was unlikely to be completed before the end of this year.

SPOT THE REFUGEE Everything they once had has been We're not even asking for money There he is. Fourth row, second from (though every cent certainly helps). left behind. Home, family, possessions, the left. The one with the moustache.

all gone. They have nothing. And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



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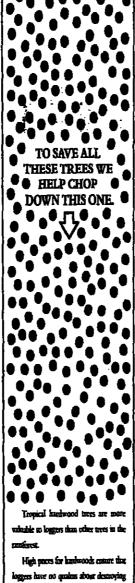
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OBITUARY: STAVROS NIARCHOS

Golden Greek' who saw potential in shipping

Stavros Niarchos, who has died at the age of 36, was one of the "Golden Greeks"; a small group of shipowners whose success in operating super-tankers and diversitying into property development, finance and banking put them on the Fortune 500 list of the interna-

tionally wealthy.

A cool, distant figure even to his closest associates, Niarchos eschewed nublicity, in contrast to Mr Aristotle Onassis, his business rival for more than 20 years. But he enjoyed a simi-larly flamboyant lifestyle, marked by lavish hospitality and conspicuous spending on female companions, luxury yachts and a private Greek island.

Stavros Spyros Niarchos was born, the son of a merchant, on July 3 1909. He left school at 14 because of his father's bankruptcy, but at the peak of his career Niarchos controlled the biggest Greek-owned merchant fleet, numbering almost 80 ships. He leaves one of the largest private fortunes, esti-mated at more than \$5bn, which, in addition to 27 tankers, includes a fabled yacht, the Atlantis, and renowned collections of Impressionist and classical Greek art.

"Niarchos shared with Onassis a strategic vision of the shipping industry's potential and boundless personal ambi-tion. Both had an edge on other Greeks in the industry because they acquired an international outlook early on," one former associate said.

Niarchos joined his uncle's shipping business in Piraeus before the second world war. After the first vessel he owned was sunk in a German air raid, he left for New York with an insurance payment of \$1m. He joined the Greek navy and was honorary naval attaché at the Greek legation in Washington for three years after the war.

Niarchos's early career was shadowed by the sinkings in suspicious circumstances of several elderly vessels, registered in Panama to avoid pay-ing US taxes. Nonetheless. he qualified for one of the 200 "Liberty" ships purchased by the Greek government from the US Maritime Commission after the war and distributed to Greek owners who lost vessels as a result of enemy

Niarchos and Onassis at first. - activities, including stud farms competed to buy additional , in Kentucky and Normandy, "Liberty" ships laid up by US , and collections of jewellery. authorities. But freight rates rose strongly through the 1950s, as a result of the Korean War and the Suez crisis, enabling both men to start

ordering new ships. They moved into tankers partly through the influence of Stavros Livanos, Greece's first large tanker-owner and father-in-law to both. Marchos married Edgenie Livanos and Onassis her younger sister

Niarchos and Onassis pioneered the supertanker, which introduced economies of scale to oil-transporting, borrowing heavily to build ships at gov-ernment subsidised Asian yards. "Supertankers were immensely profitable at first. You could recoup your entire investment in just three or four voyages," said a former Niarchos executive.

Persuaded to invest in Greece by the pro-business prime minister, Konstantinos Karamanlis, Niarchos established Hellenic Shipyards near Athens in 1956, to repair and build ships for himself and other Greek owners. The colonels' junta continued the practice of courting shipowners: Niarchos took control of the state-owned Aspropyrgos refinery in 1970 under a concession that included the long-term supply of crude oil to other Greek refineries and the right to sell refined products

on the domestic market. However, Niarchos was forced to sell the refinery back to the Greek state after the return of democracy.

The damage to Niarchos's reputation caused by his close association with the junta was reinforced by the mysterious death in 1970 of his wife Eugenie on Spetsopoula, his private island. Manslaughter charges against Niarchos were dropped, reported to be as a result of political pressure. Soon afterwards Niarchos announced a \$45m new investment in his shipyard and refi-

The death of his arch-rival Onassis in 1975 deprived Niarchos of direct competition at a time of deep recession in the shipping market. Niarchos allowed his fleet to shrink, devoting more time to other

antiques and paintings among them eight by Renoir. six by Gauguin and 13 by Van

Gogh. Niarchos's property holdings say much about his business style. Apart from Spetsopoula. where he entertained business associates and the international jet-set, they include an office block in Monte Carlo, several chalets and an hotel in St Moritz, and homes in Normandy, Antibes and the

Caribbean. However, Niarchos sold Hellenic Shipyards, the largest of four yards set up in Greece by expatriate shipowners, to the Greek state after a socialist government took power. Profits declined as the Niarchos fleet dwindled, while labour disputes encouraged other shipowners to repair their ves-

Niarchos's generosity to loyal employees - he once rewarded three executives by handing over one of his ships -was matched by extravagant formal hospitality. His preferred companions were European aristocrats, although he also formed a firm friendship with the ballet dancer Rudolf Nureyev

Niarchos grew reclusive after back surgery in 1991 made walking difficult, but stayed in close touch with his business affairs. His interest in shipping recovered with the purchase of a double-hulled supertanker and discussions last year on building two new supertankers at the Daewoo yards in Korea.

Unlike many Greek shipowners, Niarchos was willing to delegate the day-to-day running of his fleet and other activities, while retaining control of strategic decisionmaking. Recently his three sons from the marriage to Eugenie - Philippos. Spyros and Constantine - have been playing a larger role in managing the Niarchos holdings from St Moritz and London Maria, the daughter from the same marriage, runs the horse breeding business. Constantine, the youngest son, is expected to take over the shipping opera-

Kerin Hope

COMPANIES AND FINANCE: EUROPE

Normais stake SAP sees 40% profits rise as 'realistic'

By Wolfgeng Münchau In Frankfurt

SAP, the German business software group, yesterday sought to end the confusion about its business outlook with a forecast that net profits would rise at least 40 per cent

The forecast followed yesterday's release of the first quarter results for 1996, which showed a 40 per cent rise in turnover to DM690m (\$457m) and pre-tax profits up 62 per cent to DM117m.

L'Oréal, the French cosmetics

group, yesterday reported 1995 net earnings, excluding capital gains and losses, up 8.3 per

cent at FFr3.4bn (\$388.4m).
Profits before tax and profitsharing rose 10 per cent to
FFr5.9bn, the eleventh consec-

utive year of double-digit

growth at the group. The board recommended a bonus share

for every 10 shares held, and

proposed a dividend of FF13.30 for the year, up 9 per

Mr Lindsay Owen-Jones,

chairman, writing in the

annual report also released

yesterday, said the growth reflected efforts to improve

financial management and

came despite intense price

turnover, SAP is among the highest valued German companies, with a market capitalisation of more than DM20bn. larger than Dresdner Bank, Volkswagen and BMW. International investors, in particular, have taken a strong inter-

est in the company. On Monday a senior company executive created confusion by rejecting some analysts' forecasts of a 50 per cent profit growth for this year as too optimistic. Mr Dietmar Hopp, chairman, yesterday

L'Oréal raises dividend as

earnings rise to FFr3.4bn

He also stressed the impor-tance of continuing L'Oréal's

policy of spending substantial

sums on internal research as

the key to its future success. Sales rose 12.1 per cent to

FFr53.4bn, largely reflecting the consolidation during 1996 for the first time of its North

American agents, Cosmair Inc of the US and Cosmair Canada.

Excluding exchange rate differ-

ences, the increase would have

been 16 per cent, and in compa-

cent came from cosmetics,

A further 17.4 per cent (16.9 per cent) came from its 56 per

cent-controlled Synthélabo

pharmaceuticals business, and

1.5 per cent from dermatology

and other products, unchanged

on the previous year.

compared with 81.6 per cent

Of total turnover, 81.7 per

rable terms, 6.4 per cent.

reaffirmed that assessment the first quarter and almost 50 while giving a figure of 40 per cent, thus leaving himself only a small margin of error.

Mr Hopp said "one cannot expect that SAP will achieve a. profit increase of 50 per cent. But we work on the assumption that 40 per cent or more is realistic". The share price, which fell 7 per cent on Monday, yesterday gained DM8.50 to close at DM196.50.

Mr Hopp said that based on the experience of previous years, about 9 per cent of pre-tax profits tended to arise in

France accounted for 23.1 per cent of its cosmetics products,

against 26.1 per cent previ-

ously, and 41.2 per cent, against 43.8 per cent, of Synthelabo's sales.

L'Oréal estimated that the

world cosmetics market was

worth FFr362bn in 1995, which

represented a decline of 3.7 per cent over the previous year. However, expressed in dollar

terms, it reflected an increase

of 5 per cent.

In the US, the market grew 3 per cent to FFr91bn, in western Europe by 1.2 per cent to

FFr130bn, and in the rest of the

world by 7.1 per cent to FFr74bn. Demand in Japan fell

The group reported net

losses of FFr71m on the dis-

posal of a series of investments

during the year, FFr155m in

restructuring costs including

0.5 per cent to FFr68bn.

per cent in the last quarter. Underlining a policy of conservative forecasting, Mr Hopp warned against a weighted extrapolation of first-quarter figures, which would have yielded a pre-tax profit forecast of between DML.1bn and

SAP earned DM674m pre-tax. Doubts about SAP's prospects were raised by Forrester Research, the US consultancy. which warned this month that SAP's main product could be outdated by the end of the

DMI.2bn for 1996. Last year

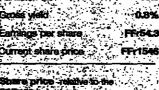
rejected the conclusions of the report, pledging to spend DM3bn over the next five years on research and development. He said categorically there

would be no successor product to R/8, the company's highly successful client-server business software product. R/3 is the world market

leader for client-server integrated business software, and constitutes a large part of total sales, which came to DM2.69bn

COMPANY PROFILE L'Oréal

Historic P/E Gross yield



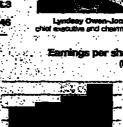




the full write-down of its losses of FFr5m during the

fourth quarter from Jade Germany, a cosmetics busin

\$19.0bn 30.0



1994 95 96 17

TF1 expects profit from satellite venture by 2001

By Andrew Jack

cent on 1994.

The head of France's leading commercial television station yesterday estimated that a new digital satellite service it would help launch over the coming months should be profitable within the next five years.

Mr Patrick Le Lay, chairman of TF1, which is controlled by Bouygues, the French construction group, also confirmed that he was set to be named head of the new organisation. Speaking to a meeting of

range of details which have emerged over the past few days concerning a rival satellite service to the one to be launched at the end of this month by Canal Plus, the pay television

He estimated there would be an audience of 200,000 within the next two years, rising to Im over the next five years. The investment required during the first 18 months of the project should be FFr1.5bn (\$293m), with a final total in

the range of FFr2bn to FFr2.5bn. TF1 will hold 25 per cent of

the shares in the new venture, with other stakes held by France 2 and France 3, the two state-owned channels, as well as by the privately-held M6 station, Lyonnaise des Baux. the construction and utilities group, and Compagnie Luxembourgeoise de Télévision.

Mr Le Lay also expressed confidence that there would be sufficient material to broadcast on the satellite channel.

state owned channels accounted for a high proportion of all French language television output.

Executives said that the service, which could be launched as soon as the end of this year, would initially have about 30 channels. The basic service will be provided free of charge apart from the rental costs of a decoder from an external

tives of the different shareholders are currently discussing a range of details about how the new organisation will be

They also said they hoped to be able to broadcast French films about one year after their release in the cinema.

This is considerably sooner than is permitted under legislation for terrestrial broadcastsupplier. ing and in line with the rights
The choice of a design of currently granted to Canal satellite decoder is yet to be
Plus.

Air France sees further sharp cut

By David Buchan In Paris

in losses

Air France reduced net losses before restructuring costs to less than FFr1.2bn (\$234m) in 1995-96 and hoped to cut this loss to FFr115m in 1996-97, the state-owned carrier yesterday informed its employees in an internal news-

The exact improvement is hard to gauge, because in 1994 Air France switched its accounting period from a calendar year to one ending on March 31 and is not due to finalise its 1995-96 accounts until the end of June. Air France had earlier reported a FFr2.38hn net loss for the 15 months from January I 1994 to March 31 1995.

According to the partial fig-ures released yesterday, which refer only to Air France itself and exclude its Air France Europe (formerly Air Inter) subsidiary, the airline increased gross operating profit to FFr3.7bn, up from FFr2.7bn in calendar 1994.

But it fell short of its FFr4bn gross operating profit target for 1995-96, largely because of last December's oublic-sector strikes. On a net operational basis – after depreciation and before finan-cial charges - the airline said it broke even last year, while after financial charges, the net loss was less than FFr1.2bn The overall net loss for 1995-96 is expected to include a FFr630m charge for reducing

cabin crews. Air France has received FFr15bn in state aid since 1994, and is due to receive a final FFr5bn tranche under a plan agreed with the European Commission. This restricts the airline from increasing capacity, in effect prevents it from undercutting its competitors' prices, and requires it to return to overall profit.

The airline put no figure on its total annual turnover in 1995-96, which amounted to FFr20.5bn for the first half of this period. But, indicating turnover was stable, the airline said it hoped in 1996-97 to produce a FFr5bn gross operating profit and a FFr115m net loss, on sales of FFr41.3bn.

Kvaerner completes Trafalgar House deal

Kvaerner, the Norwegian engineering and shipbuilding group yesterday in effect completed its takeover of Trafalgar House, of the UK, announcing it had won acceptance of its £904m (\$1.37bn) bid from shareholders representing more than 90 per cent of the company's capital. The deal was also given the green light by the European Commission competition

Harsh winter lifts EVN

An unusually harsh winter lifted pre-tax profit of the Austrian utility Energie-Versorgung Niederoesterreich (EVN) by 46 per cent in the six months to February 29. Pre-tax profit jumped from Sch1.25bn to Sch1.73bn (\$163m), and sales were up 11 per cent from Sch6.24bn to Sch6.95bn.

Kühne & Nagel advances

Kühne & Nagel, the Swiss transport group, yesterday reported 1995 net earnings of SFr104m (\$84.55m), 12 per cent up on a year earlier, and said it would further expand its operations this year despite what it called "disappointing forecasts" for the transport market. Sales fell 3.7 per cent last year to SFr5.1bn, hit mainly by a slow-down in Europe and the US and by the Swiss franc's strength.

Dassault Aviation ahead

Dassault Aviation, which the French government is trying to steer into a marriage with Aérospatiale, yesterday reported an increase in net group profit from FFr429m in 1994 to FFr526m (\$102.64m) last year, despite a 8 per cent sales decline over the same period. The group said last year had brought in FFr14.2bn in new orders, and prospects were for an increase in turnover, given that over the past five years orders had

Puma posts 9% rise

Puma, the German sports goods maker, yesterday reported pre-tax profits of DM24.9m (\$16.49m) in the three months ending March, a rise of 9 per cent over the same period last year. Sales rose 9 per cent to DM161m. Proventus, the Swedish investment company which holds 82.4 per cent of Puma, also said it would reduce its stake to below 50 per cent as part of an effort to make the company more attractive to private investors. For the first time since the company was listed 10 years ago, the annual general meeting decided to pay a dividend of DM6 and DM19 on its preference stock, depending

 Audi, the executive cars subsidiary of Germany's Volkswagen group, said sales climbed 20.5 per cent to a provisional DM4.7bn (\$3.11bn) in the first quarter of the current year from DM3.9bn a year earlier. Pre-tax profits were DM588.7m, up from DM187.5m. Net profit was DM111m, up from DM22m a year earlier. AFX News, Munich

 Navigation Mixte, the French holding company, said its 1995 net losses fell from FFr164m to FFr64m (\$16.39m). The 1995 loss was after a charge of FFr52m for restructuring costs. It said it was targeting a return to breakeven in the current year, if the upturn in oil prices continued. Debt fell FFr362m to FFr1.47bn.

AFX News, Paris

SGS-Thomson Microelectronics said net profit in the three months to March rose from \$106.9m to \$175m (\$34.14m). Sales rose from \$778.6m to \$1.03bm.

rek who shipping

deficit and seg

*eak-even

KPN sustained good performance in 1995.

Sales increased by RB% to NLG 19,855 million and profits rose by 10.9% to NLG 2.257 million. Operating income west up by 11.1% to NLG 3,537 million, increasing the cernings per shere in 1995 to MLG 4,23 (1994: NLG 4.42).

increased volumes and moderate increases in costs. The growth of sales was driven by increased volumes in virtually all areas of the company's business, especially mobile relecommunications, national telephone services and national mail. The effect of price reductions was more than compensated by volume growth. Costs rose only moderately and contributed to the company's increased profitability.

Efficiency and expansion. KPN devoted continued attention The KPN Board of Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will submit a proposal for a dividend option at the general meeting of shareholders on Management will be submitted at the meeting of shareholders on the meeting of share The company also sharpened its focus on national and international expansion, as can be seen by its rapidly growing list of acquisitions in

the Netherlands and abroad. Dividend and payment. The State of the Netherlands sold a second tranche of KPN shares in 1995 and now has a minority interest of around 45%. In addition, KPN obtained a listing on the New York Stock Exchange in 1995. The company plans to pay a dividend of NLG 2.60 over 1995 (1994: NLG 2.30). After deduction of the interim dividend already paid out in 1995, the final dividend will be NLG 1,70 per ordinary share.

PIT Post. PTT Post recorded sales of NLG 6,080 million in 1995, 6.2% higher than in 1994. National mail sales went up by 4.0%. A 9.0% increase in sales was achieved by PTT Post Media Service, thanks partly to a higher volume of printed matters. A special parcel stamp introduced in 1995 has proved a success. EMS, PTT Post's courier company, increased its sales significantly through acquisitions.

Encuings per share	3.85	£4.89	fi 4.42	10,6%
Brown squared to	1,51	14.54	13.441	3.2%
Not income	1,408	2,257	2,035	10.5%
Coursing Series	2,055	3,997	1543	11.1%
Total operating revenues	12,382	19,855	18,592	6.8%
in authors, except earnings per shore.	1995 (\$1	1995 (NLG)	1994 (NES)	្ត Grawta

PTT Telecom's sales went up by 7.4% to NLG 13,623 million. The company acquired a stake in SPT Telecom of the Czech Republic and signed an agreement to participate in the Indonesian GSM operator Telkomsel, PTT Telecom announced its entry into the market for multifunctional chipcards in cooperation with Postbank NV Intensified marketing increased the number of mobile communications connections in 1995 by 192,000 to more than half a million.

EPH Multimedia and EPH Kahel. KPN Multimedia operates in new media, such as Planet Internet. The company achieved sales of NLG 53 million in 1995.

There was a strong growth of KPN Kabel's activities in 1995 through acquisitions and the expansion of cable networks in the United Kingdom, the Czech Republic and Poland. The company achieved sales of NLG 262 million in 1995.

Capital expenditure. KPN spent NLG 3,863 million on property, plant and equipment in 1995. PTT Post invested primarily in sorting

centers for letters and parcels and PTT Telecom's capital expanditure was directed primairly towards expansion of the infrastructure, the mobile network and ISDN.

Publication of 1995 annual report and more information. KPN will publish its 1995 annual report in the second half of April 1996. The general meeting of shareholders will be held in Groningen on May 9, 1996. Copies of the 1995 KPN annual report are obtainable free of charge. Return the coupon or send a

YES, I would like to receive the 1995 KPN annual	report (svalishic from April 17).
Name:	(Mr/Mrs.)
Company:	
Address:	
Country:	
Please return this coupon in a sealed envelope to: RPN, Antwoordmummer 585, 7400VB Deveator, The	Netberlands (no stamp required).

fax on +31 6 099 77 94 (toll free).



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Financial Highlights

Saudi American Bank (البنك السعودي الامريكي المريكي

Talk to the Leader.

Bend Officer P.O. Ban 1844. Republi (142). Let 1966 (1) 1 🛨 4770. Samba London: Nijdringske Hause, 65 Carnon Se. London: Very 7PE, Tel: (14) (17) 394-441.

Piorie 600 ich Avenue, New York, NY 10108, Tel. (1) (212) 307 N274, Samba Geneva: Nauha Finance NA, 3 S. " Rae du Commerce, 1204 Geneva, Tel. (41) (22) 310 24 05, to Arenae, New York, VI William International Test (90) (11) (00 284 7 Sanaha Packs 51 Arenae Herbe, Paris 75024 Test (53) (1) (28 0000).

the seventh successive year."

"Samba achieves record results for

1995 saw Saudi American Bank's profits increase for the seventh consecutive year reflecting continued success in our strategy of emphasising a process of product and technology innovation focusing on providing superior customer service.

Cash and Due from Banks

Louis and Advances (net)

Liabilities and Shareholders' Funds

Total Liabilities and Shareholders' Funds 40,848,460

Bonds and Securities

CUSTOBER Departies

Other Labitus

TOTAL ASSETS

Net income for 1995 equals SR 1.072 million (1994; SR 1.014) million: 1994 SR 942 million). The Bunk's growth in profits is a realisation of our goal of managing cost growth without sacrificing expansion into those market and product niches abere we believe that SAMBA processes an inherent advantage. This resulted in growth in both our gross revenues as well as not revenue from funds during the

We continue to hold a conservative even on managing risks and this approach is immored in the increased charge for potential loan lusses of SR 127.7 million (1994: SR 72.4 million; 1994: SR 5.1 million) which we consider printent in line with our expansion into neaest hismess areas and to eater for the present economic entrronment. However, the quality of our credit partfolio remains sound and we feel that the level of our reserves is adequate to absorb the impact of any unforeseen adverse event in this portfolio.

The Bank's total assets at the year end of SR 40.8 hillton (1994: SR 43.6 billion: 1993. SR 39.8 billion) bare been relatively stable over the past three years reflecting the Bank's increased focus on fee based products. Customer deposits of SR 30.9 billion (1994: SR 31.6 billion; 1993: SK 30 1 billion) were slightly lower than in previous years while the loan portfolio stoud at SR 17.4 billion (1994: SR 17.0 billion: 1993: SR 13.1 hillion). The Bank's investment portfolto of SR 15.4 hillion at the year end (1994: SR 178 hillion, 1993: SR 173 hillion) continues to reflect our has towards investing in Saudi Government securities and high quality OECD government investment grade bonds.

Our bey financial indicators remain excellent, with return on equite of 28% (1994-29% 1994: 32%) which is one of the highest in the region and currengs per share of SR 44.7 (1994; SR 42.3: 1993.

After taking into account the Bank's performance during the year and after returning adequate funds for juture expansion requirements, the Board of Directors recommend a gress dividend of SR 628 million for the year 1995. After deduction of Zakat, this will yield a net dividend of SR 25 per sbure to the Sandi sbareholders.

1995

17,013,375

LUNALHIN

45,004,711

\$1,624,993 6,726,559

3.611.093

54, LOO), 184

17,381,077

1,441,264

40,848,460

30,892,145

4.279.457

4,076,776

50.355,318

Mr Ed Feigen, of the Team-sters' Union pension fund. opposed the re-election of directors on the grounds that they had over-compensated Mr

AT&T chief under fire over pay

He blamed Mr Allen for the failed acquisition of the computer company NCR - now being spun off - and the 40,000 job losses, and claimed AT&T's stock had underperformed the market for the past three

Shareholders applauded Mr Feigen when he told them "our board of directors has failed us". However, the subsequent vote, including proxies, was some 94 per cent in favour of

Mr Allen said the increase in

AT&T's market value last year of \$23bn was larger than for any other US company. "Last year I made essentially what I was paid the year before," he

Mr Allen's cash compensation last year, including bonuses, was \$5.2m compared with \$5.8m the previous year. However, he also received options with a notional present

value of \$10.8m, of which \$9.7m worth were tied to the performance of the share price in a 3-4 year period after the restructuring.
Mr Allen said: "The options

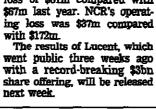
today are not worth the paper they are written on. If you as shareholders don't benefit, I don't benefit.'

per cent rise in first-quarter earnings to \$1.36bn, or 85 cents

COMPANIES AND FINANCE: THE AMERICAS

Excluding the businesses being spun off, the new AT&T phone services company raised earnings 14 per cent to \$1.44bn, or 90 cents a share.

The businesses being divested, comprising the equipment business Lucent, NCR and AT&T Capital, made a net loss of \$81m compared with \$67m last year. NCR's operating loss was \$37m compared with \$172m.





Robert Allen: con package of \$16m criticised

IBM lifts payout after 'good but uneven' term

International Business Machines yesterday reported stronger than expected firstquarter operating earnings and announced a long anticipated increase in its quarterly divi-

Mr Robert Allen, chairman of

AT&T, came under fire over

his pay at an occasionally hos-

tile annual meeting yesterday.

However, a motion which

opposed the election of direc-

tors as a mark of disapproval

Mr Allen's compensation

package, worth up to \$16m, has

been criticised for being

largely tied to the impending

break-up of the company and

the resulting loss of some

He was awarded options.

notionally worth almost \$10m.

when the break-up plan was

was easily defeated.

After jumping \$4% to \$120% the computer company's shares came under pressure as analysts expressed concerns about flat revenues in IBM's core hardware businesses and difficult earnings comparisons in coming quarters. By midday IBM was down to \$110%.

IBM's first-quarter performance was "good but uneven" said Mr Lou Gerstner, IBM chairman and chief executive. While revenues from services operations jumped 31 per cent to \$3.2bn, hardware revenues were flat at \$7.7bn.

Total revenues for the quarter increased 5 per cent to \$16.6bn, from \$15.7bn in the first quarter of 1995. Excluding special charges, net earnings were \$1.4bn, or \$2.48 a share, against \$1.3bn, or \$2.12 a share in the same period last year. IBM recorded a charge of \$435m, or 80 cents a share,

Object Technology International, two software companies. In addition, IBM took a charge of \$236m, or 27 cents a share, for workforce reductions, primarily outside the US. Net earnings for the quarter after charges were \$774m, or

\$1.41 a share. Investors were heartened by a 10 cent increase in the quarterly dividend, to 35 cents, but the company acknowledged some negative trends that had an impact on first-quarter performance and are likely to influence earnings throughout related to its recent acquisithe rest of the year.

Unfavourable currency translations, particularly between the US dollar and the Japanese yen, shaved about 2 cents a share off first-quarter earnings, but are expected to hit second-quarter earnings much harder, by about 25 cents a share, said Mr Rick Thoman, IBM chief financial officer.

Moreover, IBM's core mainframe and mid-range computer businesses are in the midst of long-term transitions to new technology. As new models are introduced, sales of existing products decline. Reduced sales of IBM's older bipolar mainframe computers in the

one of the "primary drivers" of lower revenues in that sector, Mr Thoman said. The effects of this transition are expected to last until 1997.

First-quarter revenues were also down for mid-range com-puters and data storage prodacts, IBM said, while semicon ductor revenues were decreased by a sharp drop in

memory chip prices. In the personal computer sector, growth in Europe and Asia partially offset weakness in the US market, IBM said. Overall revenues increased but

Higher sales volumes help Merck increase 14%

By Richard Waters in New York

A jump in sales volumes helped Merck, the US pharmaceuticals company, register a 14 per cent increase in after-tax earnings in the first quarter, although pressure on prices and a greater contribution from its lower-margin Medco business led to a decrease in profit margins.

Merck reported net income of \$864m, or 70 cents a share. The results were underpinned by a 17 per cent advance in volumes, which contributed to a 19 per cent rise in revenues,

Among the company's fastest-growing products was First-quarter US sales of Losec lift Astra shares

Shares in Astra, the Swedish pharmaceutical group, were lifted yesterday by news that sales of Losec, its fast-growing anti-ulcer drug, continued to surge in the US in the first quarter, writes Hugh Carnegy in Stockholm.

Astra Merck, the joint venture with the US group which markets Losec in the US, said sales of the drug leapt to \$415m in the period, an increase of 57 per cent over the same period last year, when sales reached \$265m. The increase was partly due to heavy inventory strengthening of the Swedish krona.

per cent to \$550m. That made it Merck's secondbiggest selling product, behind

lying sales growth was about 40 per cent as Losec repeated the advance in US markets that it has made in Europe. Astra's A shares rose SKr2.50 on the news to close at SKr292.50 in Stockholm.

During the financial year 1995, Saudi American Bank allocated

Directors' remuneration for 1995 totals SR 1,260,000. Attendance

fees for Board and Executive Committee meetings equal SR 81,000

and SR 111,000 respectively. Expenses including travel, board and

lodging incurred by Directors for attending meetings of the Board

and Executive Committee amount to SR 256,160. Compensation of

Directors in their capacity as Executive Directors of the Bank amounts

overseas subsidiaries amounted to SR 206.217.

Net income for the year

Proposed Dividend

registered bead office or any of its branches.

Statement of Earnings

December 31, 1995

Operating Revenue Less: Operating Expenses

Provision for Lean Lesses

Net Income for the year ended

Transfer to Statutory Reserve

Transfer to General Reserve

Transfer to Retained Earnings

Appropriation of Income

appropriated distributed as follows:

In addition to the above, Directors' fees and expenses for SAMBA's

The Board of Directors recommends that net income for the year be

Dividends shall be available for distribution immediately after

At the Annual Ordinary General Meeting of the Bank's

sharebolders, beld during March 1995, Messrs, Whinney Murray & Co. and Al Juraid & Co. were appointed as joint auditors for the

fiscal year ending 31 December 1995. The forthcoming Annual

Ordinary General Meeting of shareholders shall re-appoint the

existing auditors or appoint other auditors and determine their

remuneration for the audit of the Bank for the year ending

1995 SR'000

1,928,725

(729,380)

1,199,345

(127,662)

1,071,683

1994 SR'000

1,752,671

1,096,310

1,013,944

(666,361)

(72,366)

approval by the shareholders at their Annual Ordinary General

Meeting. Duidend claims may be presented for settlement at the Bank's

SR 2.042.082 as donations to various charitable, educational and other

The Swedish company is expected to show slower profits growth this year after 1995's 25 per cent rise in pre-tax earnings to SKr12bn (\$1.78bn). This is chiefly due to the recent

per cent increase in revenues to \$605m. Among other big-sell-Zocor, a cholesterol-lowering agent, sales of which soared 55

ing drugs, Prinivil saw sales of \$120m. up 20 per cent: Mevacor sales rose 11 per cent to \$260m Vasotec, which registered a 6 and revenues from Proscar

were 9 per cent higher at \$120m. Sales of Pepcid fell 2 per cent to \$255m.

Merck also reported a sharp rise in volumes handled by Medco, its prescription benefits

SR'000

1,071,683

(270,009)

(170,000)

(628,000)

also sells other companies' drags. The number of acescriptions handled by Medco rose to build-up by wholesalers. But Astra said under-56m from 41m a year before, and 47m in the fourth quarter

With higher prices contributing only 2 per cent of the revenue growth, and with the increased activity at Medco, Merck's pre-tax profit margin slipped from 28.7 per cent a year before to 27.3 per cent.

Mr Raymond Gilmartin, chairman, indicated that the pressure on margins from the low level of price increases had been offset in part by cost controls in both the manufacturing and the selling and admin-

Coca-Cola ahead 12% in opening quarter

By Richard Tomkins

Coca-Cola, the US soft drinks company, yesterday reported a 12 per cent increase in net profits to \$713m in the first quarter, despite economic difficulties in two important markets, Mexico and Argentina.

Karnings per share, boosted hy stock repurchases, rose by 14 per cent to 57 cents, but the result fell just short of the expected 58 cents and the shares slipped \$1% to \$80 in sarly trading.

Until recently Coca-Cola's shares had risen strongly on cotimism about the company's international growth pros-pects. Recently, however, some of that optimism has been replaced by worries about the strength of the dollar and its effects on the translation of verseas earnings.

Coca-Cola reported firstquarter volume growth of 7 per cent world-wide. Mr Robert Goizneta, chairman and chief executive, said: "This kind of growth is right in line with our long-term goals, and is a very solid start for what we expect to be another extremely successful year." Some of the strongest

growth came from the group's North American operations, where volume rose by 8 per cent. Coca-Cola attributed this to innovative marketing, a boost from its sponsorship of this year's Olympics, and new products such as Barq's, Fruitopia and Powerade.

Outside the US, good performances came from the Middle and Far East division, which increased volume by 14 per cent, and from Greater Europe, which increased volume by 9 per cent. However Latin America

held back by Mexico and Argentina, increased volume by just 2 per cent, and Africa, hit by unsessonably cold and rainy weather in South Africa, increased volume by only 1

At Coca-Cola Foods, new advertising, packaging and products for Minute Maid, Hi-C and Five Alive helped produce a volume increase of 9

Televisa plans big reshape following PanAmSat sale

By Daniel Dombey in Mexico City

Televisa, the media group that has 80 per cent of Mexico's television market and 70 per cent of its magazine sector, is planning a big reorientation after its planned sale of its 40.5 per cent stake in PanAmSat, a private satellite operator.

The sale could raise up to \$1.3bn, from an initial investment of \$200m.

The company, which is also thought to be looking to divest other assets such as cable TV, plans to invest between \$100m and \$160m in a Direct To Home (DTH) satellite TV venture covering most of Latin America, and is looking to build a net-work of border stations to broadcast English language services to the US.

"It's a great opportunity to go back to our core business. which is programming," said Mr Guillermo Cañedo White, Televisa's executive vicepresident and chief financial

However, soap operas, tradi-tionally Televisa's biggest money-spinner, will remain at the heart of its business. The plans to reshape the

ompany follow a year of crisis management. Following Mexico's currency devaluation and economic slump, Televisa steadied sales in the advance payment scheme that accounts for most of the company's tele-vision revenues, though sales for the group as a whole fell 9.8 per cent to 8.8bn pesos (\$1.2bn)

"We had to deal with a very difficult situation," Mr Canedo said. "But at the end of 1995 we had a chance to rethink strategy according to the new environment."

Investors have already pushed Televisa's shares up 12 per cent since its announcement on April 2 that it was contemplating selling its stake in PanAmSat. However, there are indications that a cable television joint venture with Teléfonos de Mexico (Telmex). the country's dominant telephone company, may not be prospering, which could dampen enthusiasm.

The company's \$1bn debt has been a burden. Televisa wants

debt-equity ratio from 87 per cent to 54 per cent, according to ING Barings' estimates. It recently refinanced \$200m with a bridging loan.

However, the company has not firmly established its plans for a 3.4bn peso loan extended by Banamex, Mexico's largest bank, which subjects it to Mexico's high interest rates but may carry a fine to dis-

courage prepayment.
"The main objective of the company by disposing of these assets is to deleverage the company and to support our project with DTH," said Mr

Other possible disposals include Televisa's paging concern, SkyTel, which might raise up to \$30m, and its 30 per cent stake in the US Spanish language cable service, Univi-sion, which could raise a further \$300m.

However, a proposal to sell its remaining 51 per cent stake in cable operator Cablevisión may arouse more concern. Last year, Televisa raised \$131m by selling 49 per cent of Cablevision to Tehnex, the likely purchaser of the remaining stake. Cablevisión has not been per-

forming particularly well: revenues fell 23 per cent in 1995. Telmex and Televisa were upset by accusations of a monopolistic deal; and Televisa's relationship with Grupo Carso, Telmex's controlling group, has altered as Carso has increased its investment in other media companies.

However, a parting of the ways between the two companies would leave Televisa with less access to Telmex's enormous client data base - an asset which would be of great use in Televisa's firture plans.

"If Telmex and Televisa were to go their separate ways, it would be had news for the DTH programme, because Televisa would know less about the market," said Mr Shayne McGuire, an analyst with ING Barings in Mexico City.

The DTH project, which is in conjunction with Mr Rupert Mundoch's NewsCorp, O Globo of Brazil, and TCI, the US cable operator, would provide Latin · America with a service similar to pay off a surobond debt of to BSkyB in Europe and should

Bancomer in red

NEWS DIGEST

after provisions Grupo Financiero Bancomer yesterday became the first financial group in Mexico's troubled banking system to set aside provisions which cover the full amount of its bad icans. Bancomer announced it had created extraordinary reserves of 2.76bn pesos (\$372m) against non-performing leans in the first quarter of 1996. As a result, the financial group reported a L865bn peso loss for the quarter. Before provisioning,

however, Bancomer posted net earnings of 897m peacs, against a 188m peso loss in the last quarter of 1995. Mr Javier Fernandez, chief financial officer, said his aggressive provisioning policy aimed to prepare the bank for stricter accounting practices, which Mexico's bank regulators

plan to introduce later this year. pian to introduce meer this year.

Bancomer's non-performing loans totalled 11-thn peace, or
9.2 per cent of its total loan portfolio, about half the level of
bad debts in Mexico's banking system as a whole. The bank sold 15.6bn pesos of non-performing loans to the government last December in exchange for a commitment to strengthen its Leslie Crawford, Mexico City capital and reserves.

Strong gains at US brokers

Two US securities houses. Bear Stearns and Donaldson, Lufkin & Jenrette, reported strong earnings for the first three months of 1996, following the trend set by other groups. Bear Stearns earned \$129m in the third quarter to March 29, compared with earnings of \$82.7m a year earlier and of \$105m in the group's second quarter. Earnings per share rose from 60 cents in the comparable quarter and % cents in the second quarter to 95 cents. Earnings for the nine months more than doubled from \$151m to \$328m, with earnings per share rising from \$1.05 to

DLJ, which was floated last October but is still 80 per cent owned by The Equitable insurance group, reported net income of \$65.1m in the quarter, up from \$37.5m in the same period of 1995, and from \$57.6m in the last three months of 1995. Earnings per share increased from a pro forma 63 cents in the

first quarter of 1995, and 93 cents in the last quarter, to \$1.01. Both firms reported a fall in compensation costs as a percentage of net revenues, although the high level of activity triggered increases in pay. Bear Steams said compensation and benefits fell from 51 per cent to 49.5 per cent of net revenues for the quarter. At DLJ, the percentage fell from 60.1 Maggie Urry, New York per cent to 57.3 per cent.

RJR chief welcomes vote

Mr Steven Goldstone, RJR Nabisco chief executive officer, said the food and tobacco company could return to running its daily businesses, following a vote in which shareholders overwhelmingly defeated Brooke Group's bid to take control of the company. "It's a great day for the company and a great day for shareholders," Mr Goldstone said after the company's annual meeting.

Reuter, North Carolina

Cost cuts lift BankAmerica

Echoing the recent headway made by other US banks in improving their operating efficiency, BankAmerica yesterday reported that its costs were virtually unchanged in the first three months of 1996 from a year before. Income of \$720m, or \$1.79 a share – a rise of 18 per cent – exceeded analysis' expectations. Lower staff numbers were in part behind the improvement. BankAmerica employed 94,100 at the end of March. 3.400 fewer than it had a year before.

The bank also benefited from a jump in trading and venture capital profits, and from a \$50m gain on the sale of a business unit. These factors were behind a 17 per cent increase in non-interest income to \$1.3bb. Net interest income advanced 5 per cent to \$2.1bm, despite a small decline in lending margins as the bank borrowed more in the wholesale markets to support lending growth. Richard Waters, New York

Lower prices bit Methanex

Methanex, the world's biggest methanol producer, was hit by sharply lower product prices in the first quarter, posting net profit of US\$14.4m, or 8 cents a share, down from \$160.3m, or 83 cents, a year earlier, on revenues of \$218m against \$542m. World methanol prices, hurt by over-supply, averaged \$141 a tonne in the quarter against \$444 a year earlier. Prices have firmed slightly in the US in recent weeks, said Methanex. Robert Gibbens, Montreal

US groups quiet on merger talk

Bell Atlantic and Nynex, two of the largest US regional telephone service companies, declined to comment yesterday on reports that they are close to agreement on a \$22bn merger. The companies, which have adjoining territories in the north-eastern portion of the US, have been rumoured to be in

alliance discussions for several months.

Renewed reports of a Bell Atlantic-Nynex merger followed the announcement earlier this month of the merger of Pacific Telesis of California and SBC Communications, formerly known as Southwestern Bell, based in Texas. The trend toward mergers in the US telecoms industry follows the recent passage of legislation which liberalises the industry and allows local and long-distance operators to compete in each

Both Nynex and Bell Atlantic have recently announced aggressive plans to offer long distance telephone services in markets outside their established regions. They have previously merged their cellular telephone operations. If Nynex and Bell Atlantic did merge, the combined company would have annual revenues of \$27bn, making it the second-largest US telecom company, after AT&T. Louise Kehoe, San Francisco

Severe winter hurts Allstate

The severe winter weather in the US earlier this year dented earnings at Allstate, the country's biggest provider of home and car insurance. A 22 per cent fall in after tax profits to \$424m, or 94 cents a share, came despite a pick-up in revenues in its property-liability operations. Revenues in the business rose 9 per cent to \$5.1bn in the period. The weather-related losses during the period looked particularly severe when compared with the exceptionally mild conditions of a year before, the company said.

Operating income in the property-liability unit was 32 percent lower, at \$259m. Alistate's overall performance was strengthened by an 8 per cent improvement in operating income from its life insurance business, to \$94m, and after tax capital gains of \$76m, up from \$56m a year before.

7 7

third quarter this year. Televisa has a 30 per cent stake in the venture.

However, debt repayment and the DTH venture may account for only half of the prospective PanAmSat pro-

Other proposals under consideration may include a share buy-back programme, and investments in television stations on Mexico's northern bor-der, which would broadcast English language soap operas

to the southern US. Televisa has been trying to break into the English-language soap opera market for at least a year, and may spend between \$160m and \$170m later this year to buy a station in \$400m, which should cut its come into full operation in the the northern city of Tijuana.

GBP 10,000,000 YORKSHIRE

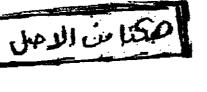
Floating Rate Subordinated Notes due 1999

BUILDING

SOCIETY

Interest Rate Interest Period April 15th, 1996 July 15th, 1996 Interest Amount due on July 15th, 1996 per

GBP 100,000 GBP 1.693.82 BANQUE GÉNÉRALE DU LUXEMBOURG



FINANCIAL TIMES THURSDAY APRIL 18 1996

Bancomer in ref after provision

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All of these securities having been sold, this announcement appears as a matter of record only U.S. \$3,025,000,000

Lucent Technologies



112,037,037 Shares

Common Stock

Joint Global Coordinators

GOLDMAN, SACHS & CO. 14,000,000 Shares

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HSBC INVESTMENT BANKING **SCHRODERS** SOCIETE GENERALE

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COMPANIES AND FINANCE: ASIA-PACIFIC/INTERNATIONAL

0.7%

San Miguel shares drop sharply on profit warning

San Miguel, the Philippines' largest beer and consumer goods company, saw its shares tumble almost 10 per cent yesterday after senior executives warned of a deteriorating prof-

The company said that rising interest payments on international investments and flat sales of beer would depress

San Miguel's B shares, which are open to foreign buyers, fell 7.5 pesos to 78.5 pesos at yesterday's close, as the markets reacted to the company's fore-cast. The company has lost 22 per cent of its share value since January, leading to a sharp drop in its market capitalisation from 133bn pesos to 105bn pesos (\$4bn). It has also dropped from first to third in

other blue chips have benefited from the Philippine stock exchange's overall buoyancy.

"We are recommending for the first time ever that our cli-ents sell San Miguel shares." said Mr Ramon Borja, a researcher at Dharmala Securities in Manila. "The company has built up quite steep interest payments and is likely to suffer more from depressed demand for beer and other products among agricultural

San Miguel, which posted net earnings of 5.38bn pesos last year, 9 per cent up on 1994, is expected to see a net profit drop for the first three months of 1996. Analysts' forecasts vary between a 5 per cent and 15 per cent decline.

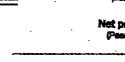
In a market where corporate earnings are growing by an is being punished heavily.

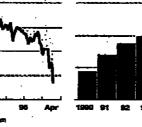
At a debt-equity ratio of 1:1.15, San Miguel's interest liabilities are steep and rising. The company, which last year embarked on a five-year, 40bn peso international expansion plan, including new breweries in China, Indonesia and Vietnam, says its medium-term outlook is nevertheless bright.

However, with rising input prices for its beer and consumer goods products, and flat or marginal rises in rural consumption owing to zero growth in the agricultural sector in the last 18 months, the outlook for the remainder of 1996 is bleak. Analysts said the company's 1996 earnings would probably be flat.
The company is also ham-

strung by a longstanding dis-







Mr Eduardo Cojuangeo, over ownership of a large stake in San Miguel. Miguel from fresh rights issues and forced the company to rely on the debt markets for raising

Seiyu earnings doubled on cost and staff cuts

By Emike Terazono in Tokyo

Selyu, a leading Japanese supermarket operator, announced strong earnings growth for the 12 months to February, helped by an extensive restructuring programme. The retailer posted unconso-

lidated recurring profits before extraordinary items and tax - of Y8.1bn (\$74.9m), up 96.9 per cent on the year, although its revenues fell 0.9 per cent to Y1,023.4bn. Net profits rose 75.6 per cent to

The company reduced the number of sales outlets and cut personnel costs, while the improvement of the balance on financial items also helped boost profits. The retailer managed to cancel out most of its extraordinary losses of Y45.3bn - including special allowances for retirees and financial support for Tokyo City Finance,

its finance subsidiary - with special profits of Y41.4bn secured from asset sales. Clothing sales fell 1.5 per cent to Y222bn and household

cent to Y422.5bn. On a consolidated basis, the company's recurring profit fell

> 48.7 per cent to Y9.1bn on a 2.7 per cent drop in revenues to Y1.292.7bn. The company saw a net loss of Y6.3bn. For the year to next February, Seiyu plans to close five to seven existing stores and open

three new outlets. Non-consolidated current earnings are expected to rise 47.8 per cent to Y12bn because of a rise in gross margins and further cuts

to Y175.3bn. Revenue in its in personnel and operation foods department rose 1.5 per costs while sales are expected to rise 0.6 per cent to Y1,030bn. Consolidated current profits are expected to rise 64.8 per cent to Yl5bn on a 2.1 per cent increase in revenues to Y1.320bn. Meanwhile FamilyMart, a

COMPANY PROFILE: San Miguel

Main listing

☐ Historic P/E

Gross yield

Share price relative to the

Earnings per share 3.5 pesos*

convenience store operator and a Selyu subsidiary, reported increases in sales and profits as a result of strong performance in prepared foods and increased sales of its own brand products.

The retailer saw an 11 per

recurring profits to Y20.1bn on an 11.7 per cent rise in sales to Y543bn. Net profits rose 27.2 per cent to Y11bn. On a consolidated basis, FamilyMart posted a 10.8 per cent rise in recurring profits to Y20bn on a

For the full year to February, dated recurring profits to rise 8.3 per cent to Y22.3bn on a 15 per cent rise in sales to Y624.3bn.

50.8 per cent rise in sales to Y128.5bn. Net profits rose 28.3 per cent to Y11.1bn. the retailer expects unconsoli-

Anglovaal **Minerals** ahead 59% in quarter

By Mark Ashurst in Johannesburg

Anglovasi Minerals, the South African gold mining finance house, yesterday posted a 59 per cent rise in total after-tax profit to R55.4m (\$13.1m) for the quarter ended December

The improvement was the result of a higher bullion price and a strong performance at

Analysts said that the benefits of cost reduction programmes introduced last year were reflected in lower working costs at the group's Hartheesifontein mine, which reported an after-tax profit up from R27.8m to R48.6m.

The average production cost per kg fell to R38,888 from R40,100, while the average gold price received rallied to R48,295, compared with R44,727.

Capital expenditure fell to R6.2m, from R8.3m, in line

with the industry trend. "They are holding back [on spending] because they need to show returns and give inves-tors some relief. A shift towards more capital expenditure will come if the [gold] price holds," said Mr David Hall, head of research at ING

Loraine mine returned to profitability after a loss of RL8m in the previous quarter. Profit after tax was R2.5m, as the average yield increased to 4.5g a ton from 4.3g.

A fall in overall production to 1,563kg from 1,681kg, due to a two-day strike in early January, was offset by the higher price received. This resulted in a working profit of R2.2m, after a loss of R3.8m in the December quarter, and a rise in capital expenditure to R1.5m from R1.3m.

Analysis expected the mine's performance to improve in subsequent quarters, subject to the outcome of wage negotiations. But production costs, which fell from R48,148 to R47,612 per kg were still con-

sidered high.
Mr Rob Wilson, chairman, confirmed that spending forecasts for exploration were flat at between R16m and R20m a

The ore body near Loraine is expected to provide Anglovaal's staple income when reserves at Hartbeestfontein are exhausted after 2005. Eastern Transvaal Consolidated Mines reported a 41 per cent drop in after-tax profit

from R7m to R4.1m, as heavy rains and power failures caused tonnage milled to fall from 893kg to 760kg.

NEWS DIGEST

Lend Lease set to buy 25% of Mirvac

Lend Lease, the Australian property and financial services group, has agreed to buy shares and options which will eventually give it a 25 per cent stake in Mirvac, another local property development group. The deal is a triendly one, with the shares coming from Mircac's founding chairman. Mr Henry Poliack, and Lend Lease being invited to appoint a director on the Mirvac board. Lend Lease has piedged not the raise its stake above 25 per cent unless a third party makes a bid for Mirvac, or an existing shareholder, with more than 14 per cent of the equity, goes above 15 per cent.

The two companies have co-operated on a number of developments, including residential projects in Auckland and Melbourne, and are collaborating on a bid for the Sydney Olympic Village project.

Lend Lease is buying 28m shares at A\$1.15 each, and subscribing for up to 11.6 convertible notes, which can convert at A\$1.30 a share. Total expenditure on the deal will not exceed A\$18m (US\$37.8m). Mirvar shares closed unchanged on the day at A\$1.45, having reached a high of A\$1.61.

Comalco near decision on unit

Comalco, the Australian-listed aluminium group controlled by RTZ-CRA of the UK, said it would decide next month on its preferred location for a new alumina refinery, estimated to cost more than Asibn (US\$787m) to develop. A full frasibility study would then be conducted.

The company has large bauxite resources at Weipa, in the far north of Queensland, and either Gladstone, on the state's east coast, or Weipa have been viewed as the most likely sites, although overseas locations have also been considered. The facility would probably have an initial capacity of around Im

Speaking at the company's annual meeting in Melbourne, Mr Leigh Clifford, Comalco's new chairman, said he saw only modest growth in demand for aluminium for the rest of the year, but added that the longer-term outlook appeared "more favourable", with demand underpinned by economic growth in

North Flinders ahead in term

North Flinders Mines, part of Mr Robert Champion de Crespigny's Normandy group, yesterday announced a profit after tax of A\$27.3m (US\$21.5m) in the nine months to end-March, up from A\$22.5m a year earlier.

Spicers buys fine paper group

Spicers Paper, the Australian paper group in which Ameor holds a 42 per cent interest, is to buy Intercontinental Forest Products, a group of fine paper distribution companies in Singapore, Malaysia and Hong Kong, for S\$70m (A\$63m). The seller is the Singapore-listed Inno-Pacific group. Nikki Ta

Kyocera upbeat for year

Kyocera, the Japanese ceramic maker, said it expected its parent company revenue and pre-tax profit to rise strongly during the current financial year on the back of buoyant sales of personal handy phones and a favourable yen rate.

Kyocera declined to confirm figures reported earlier by the Nihon Keizai newspaper, which said the company expected to post a parent pre-tax profit of Y105bn (\$971m), on revenue of about Y520bn. The company is soon to report its financial results for the 12 months to March 1996. It said it expected to post a parent pre-tax profit of Y92.0bn, on revenue of Y472bn. AFX Asia, Tokyo

CBA sets date for vote

Shareholders in Commonwealth Bank of Australia will be asked to decide on May 14 on the bank's proposed ASIbn share buy-back plan - to be conducted in conjunction with the federal government planned stock market flotation of its remaining 50.4 per cent holding in CBA. If all the government's remaining shares are sold in one tranche, it will Nikki Tau

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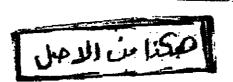
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COMPANIES AND FINANCE: UK

Prudential strikes upbeat note as sales rise

By Alison Smith, Investment Correspondent

M. PACIFICAL

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EUSSAG

Prudential, the UK's largest life assurance and investment group, expressed optimism about prospects for 1996 as it announced increased sales for the first quarter of this year compared with the same period

The Pru's upturn is likely to be a sign that UK life compa-nies should see some rise in tive, was particularly pleased

sales when first-quarter figures that sales of lump sum prod-for the sector are published in ucts were at their highest the next month or so.

Within the overall increase at the Pru there was a trend towards a greater emphasis on lump sum policies and away from products where the customer has to make a commitment to pay set amounts regularly over several

years.
Mr Peter Davis, chief execu-

quarterly level for more than two years. "We are increasingly optimistic about sales for the rest of the year."

In the UK, the Pru's sales of lump sum life, pension and investment policies rose by just over one-third to £866m, more than making up for a slight drop in sales of regular premium policies, which

Worldwide, its sales of lump sum products rose 12 per cent to £1.61bn, while sales of regular contribution policies rose 4 per cent to £127m.

Mr Jonathan Bloomer, finance director, said the shift towards single contribution products was structural, although it was too early to say whether it was permanent. He said that one possible reason for it was that customers felt uncertain about the future,

mit themselves to long-term

The Pru's positive comments on its prospects were generally shared by analysts, although there was slight concern that the greatest areas of growth appeared to be in policies such as annuities and Peps which have lower margins than some other products.

Mr Roman Cizdyn, insurance analyst at Merrill Lynch, said: up at 454p.

"There is a strong impression that there is a head of steam behind these figures. UK sale probably need to pick up a bit more, but they have the single premium business doing well."

Mr David Nisbet, insurance analyst at NatWest Markets. said the rise in the Pru's sales would probably be in line with the rise in sales across the life

Pru shares rose closed 8p to

Signet advance bodes well for disposal plan

Signet, the jeweller, yesterday increased its negotiating hand in talks to sell its UK chains when it reported better than expected group profits for the year to February and 24 per cent sales growth at its Ernest Jones stores since the year

Signet put its UK arm - the H Samuel and Ernest Jones chains - up for sale in January. Argos, the catalogue retailer and Goldsmiths, the jeweller, are among the bidders. Signet is believed to be seeking £300m (\$456m) for the chains, and analysts said yesterday's figures would have made this price more feasible. Some said the sale price would benefit from the recent upgrading of retail stocks as consumers had begun shop-

Group pre-tax profits for the year to February 3 tripled to £25m, although the previous year's £8.1m was depressed by a £6.3m loss on the disposal of the Salisburys handbag chain. Sales fell 3 per cent to 5894.7m. UK operating profits on con-

and other costs rose 12 per cent to £18.1m. Operating margins in the UK rose from 6.9 to 8 per cent, but like for like sales fell 1.5 per cent to £336.8m. The decline came at the H Samuel chain, while sales at the premium Ernest Jones stores rose

The sales rise at Ernest Jones in the current financial year followed a modernisation of its stores. Mr James McAdam, Signet chairman, said this boded well for a similar revamp planned at H Samnel

this year. One analyst said that with UK operating margins likely to "nudge double digits" this year, a buyer of the chains could add little value. "You are not buying something that is bombed out and has an amazing recovery process ahead of

Signet's net debt at the year end was £308.2m, compared with £333.5m. The group also owes preference shareholders £135m in unpaid dividends, up £42m on the year, while redeeming their shares would

Smiths Industries ahead

Smiths Industries, the aerospace, medical equipment and industrial group, yesterday vowed to continue its four year acquisition programme after contributions from new subsidiaries helped lift first-half profits by 19 per cent.

The company - which makes advanced avionics, drug delivery systems and products for the construction industry saw pre-tax profits increase from £58.2m to £69.5m (\$105.64m) on sales of £466.2m (£413.6m) in the six months to

About half the increase was contributed by recent acquisitions such as FRB, the manufacturer of specialised electriwhich makes medical equip-

Sir Roger Hurn, chairman and chief executive, said the group would seek further bolt-on deals, likely to be financed from cash flow and borrowings.

Smiths' firepower should be increased in the second half by a £14m exceptional gain on the sale, last year, of its non-core housing portfolio, wiping out its £13.5m first-half borrowings. The sharpest first-half growth was recorded by the industrial division, which defied sluggish conditions in the construction industry to lift profits by a third from

£16.2m to £21.6m Sir Roger said that Mr Einar

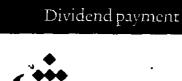
cal connectors, and Level 1, Lindh, appointed chairman of the division in February, was seeking further gains through rationalising its European operations and integrating some manufacturing plants.

Aerospace showed a modest

rise from £16.4m to £17.2m. Smiths yesterday said its aerospace division had won orders worth more than \$100m from Raytheon, the US aircraft manufacturer.

Under the initial contract worth \$23m - Smiths will supply cockpit equipment for 141 Raytheon Beech MkII primary trainer aircraft (right) ordered by the US Air Force and US Navy. The total programme involves 711 aircraft over 20

See Lex, page 22



rs held on April 17, 1986, the dividend for the del year 1895 was fixed at NLG 1.28 for each ordinary share (pur value NLG 2). As an interim dividend of NLG 0.32 was already made payable, the final dividend will be NLG 0.96.

The undersigned hereby states that payment of the final dividend of NLG 0.96 per NLG 2 share on the Bearer Depository Receipts (BDR's) issued by the undersigned will be made as from April 29.

of NLG 0 64 per NLG 2 share, less dividend tex at 25%;

Dividend coupons may be tendered for payment or conversion at the offices of the ABN AMRO Bank N.V., MeesPierson N.V.

Davidend coupons must beer the stamp of the office through

The dividend pertaining to BDR's of the CF-type will be paid via the body by whom the dividend shoet was held on April 17. 1996 in act ardance with the conditions of administration.

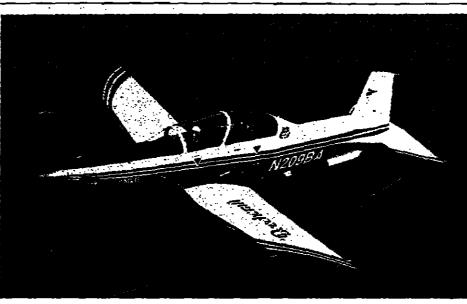
If haddens of BDR's por for the dividend of NLG 0.88 in cash. payment less dendered tax at 25% will be made upon the surrender of dividend coupons no. 8 and 9.

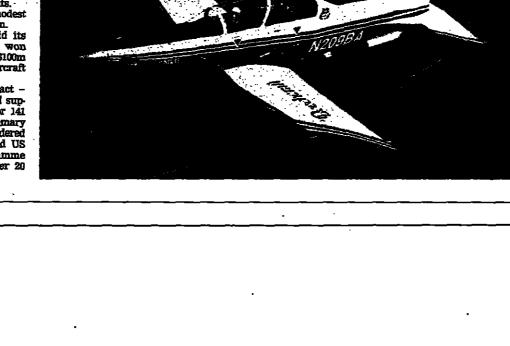
chargeable to the paid-in surplus, the surrender of dividend ons no 9 and relating to 1100 ordinary shares will enable the holder to receive one new BDR for one share, bearing dividend us numbored from 10 onwards end a talon.

If any dividend coupons no 9 are not tendered for conversion into BOR's by June 11, 1996, the SDR's to which they relate will be sold and the net proceeds of the sale be held at the disposal of

to members of the Amsterdam Stock Exchange Association in connection with the conversion of dividend coupons no. 9 into now (UDR s., this implies that holders will not incur commission

ı an Austrien Kannskirke BalsWesspren, Amsterdam, April 18, 1996





of NLG 0 32 per NLG 2 share or 1% in BDR's chargestile to the paid-in surplus (qualifying for the 1998 dividend).

edom, the Notherlands.

which they are landered.

In all list as holders of BDR's opt for the dividend of 1% in BDR's

the helders of these BDR's in proportion to their holding. Commussion in accordance with the scales laid down will be paid

Snehung Administratiekann

At BZW we have never lost sight of one overriding business principle. Unless we continue to be brighter and better than our competition, we have little future. So, from advice to we firmly believe implementation, clients are the that as no two two answers same, then no why we prefer to should be. That's bring together the brains and brawn of our global network to fit your particular requirement. Which is what we call using our intelligence.

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FT Surveys

INVESTMENT BANKING. FROM

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United Microelectronics Corporation U.S.\$160,000,000

1.25 per cent. Bonds due 2004 (the "Bonds")

NOTICE IS HEREBY GIVEN that United Microelectronics Corporation (the "Company") is pleased to inform you that as of April 20, 1996, holders of the Bonds (the "Bondholders") are eligible to exercise the conversion right attaching to the Bonds (the "Conversion Right") following the emendment to the Regulations Governing the Securities Investment and Procedures for Remittance by Overseas Chinese and Foreign Nationals (the "Remittance Regulations") and the revision of relevant regulations required to implement the said Remittance Regulations by the Republic of China ("ROC") government in April, 1996. This notice is given pursuant to Condition 6(A)(f) of the Terms and Conditions of the Bonds and Clause 5(C) of the Trust Deed (the "Trust Deed") between the Trustee and the Company, dated June 8, 1994, Bondholders may review a copy of the Trust Deed at the Trustee's office.

Rombinishers intending to exercise the Conversion Flight are requested to comply with the following requirements and note

Bondholders intending to exercise the Conversion Flight are requested to comply with the following requirements and note the information given below 1. Exercise Period

ers may exercise the Conversion Right prior to the close of business at the place where the Bonds are dep controllows may express the Conversion Highlighton to the close of business at the place where the curvas are separated on May 29, 2004, subject to the Company's exercise of redemption privilege against the Bonds prior to May 29, 2004; In such event the conversion period will end on the date which is ten days prior to a date fixed by the Company for redemption thereof. Bondholders are further subject to the limitation that the Conversion Right may not be exercised during the period when the register of shareholders on the Shareholders Roster of the Company is closed (please refer to the Section: "Description of the Common Shares" on page 89 of the Offering Circular for detailed explanations).

Emittement Certificates

The Company is subject to the regulatory requirements (i.e., the Guidelines for Offering and Issuance of Offshore Securities by Issuers and the Guidelines for Administration of Offering and Issuers of Securities) of the FICC to Initially Issue Cartificates Exchangeable for Common Shares "(the "Entitlement Certificates") to Bondholders who exercised the Conversion Flight, and will subsequently exchange the Entitlement Certificates with Common Shares as explained in

Listing of Entitlement Certificates

All tissued Entitlement Certificates will be listed on the Taiwan Stock Exchange for trading to facilitate Bendirolders' disposal of the Entitlement Certificates. Upon the Company's issuence of Common Shares to replace the Entitlement Certificates, the Company will apply to remove the Entitlement Certificates from being listed.

Conversion Price

The conversion price is NT\$49 per Entitlement Certificate, effective from August 7, 1995 until adjustment is made

Sective from August 7, 1995 until adjustment is made by the Company upon occurrence of any of the events specified in Condition 6(C) of the Terms and Conditions of the Bonds and in the manner described in Clause 7 of the Trust Deed.

Bonds and in the manner described in Clause 7 of the Trust Deed.

Procedures for Conversion

Bondholders in exercising the Conversion Right should appoint an agent in the ROC as required under the Remittance
Regulations (please refer to Point 8 hereof), send a notice of conversion to any Agent outside the ROC (as defined in
Paragraph 2 of the Terms and Conditions of the Bonds on Page 9 of the Offering Circular) and comply with the procedural requirements under Condition 6(8) of the Terms and Conditions of the Bonds.

Rights Attachting to the Entitlement Certificates
The rights attachting to the Entitlement Certificates are described below:

[1] Right to Reserve Cash Dividend

[a) Bondholders who exercised their Conversion Right during the period from January 1 through December 27 in any year (the "Conversion Year") will not be entitled to receive cash dividend declared in that year by the Company, but

year (the "Conversion Year") will not be entitled to receive cash dividend declared in that year by the Company, but will receive cash dividend declared and paid by the Company in all years subsequent to the Conversion Year.

(b) Bondholders who exercised their Conversion Right during the period from December 28 through December 31 in the Conversion Year will not be entitled to receive cash dividend declared by the Company in the Conversion Year and in its immediately succeeding year, but will receive cash dividend declared and paid by the Company in all years

Bildn'to Receive Interest Payment
When the Company declares cash dividend, it will pay interest accrued from the preceding interest Payment Date to
the Conversion Date as described in Conditions 5(A), 6(B)(B) and 6(B)(vB) of the Terms and Conditions of the Bonds,
within 30 days after the Cash Dividend Record Date (as defined in Point 6.(2) hereof), to Bondholders who exercised
Conversion Right during the period commencing from the Regular Exchange Record Date (as defined in Point 7 here
of) to a date which is five days prior to the record date ("Cash Dividend Record Date") fixed by the Company for distributing cash dividend in the year subsequent to the said Regular Exchange Record Date. Bondholders who exercised Conversion Right after the said Cash Dividend Record Date will not be entitled to receive interest.

(3) Right to Receive Stock Dividend

Holders of Entitlement Certificates ("Holders", and individually, a "Holder") will not be entitled to receive additional Entitiement Certificates as explained in Point 6(4) hereof.

cerno, our war de emined to receive accusoral Emilianes Certificates as explained in Point 6(4) hereof. Fibrit to Receive Additional Emiliament Certificates. The Company will, within twenty days after the Company effects a price decrease (the "New Conversion Price") pursuant to Clause 7 of the Trust Deed from any conversion price at which a Bondholder exercised the Conversion Right, issue to each person whose name has been recorded on the Company's Shareholders Roster as a Holder at the time of the seld price decrease, such number of Entitlement Certificates as determined and announced by the Company

In the power factor.

(5) Preemptive Right to Subscribe for New Shares in the Company's Rights Issue.

Holders will not have preemptive right to subscribe for new shares in the Company's rights issue, but will be entitled to exercise the preemptive right in the Company's rights issue after the Company has notified Holders that the Common Shares in registered form are available for delivery to Holders to replace the Entitlement Certificates with Common Shares.

Replacement of Entitlement Certificates with Common Shares.

For the purpose of effecting the exchange of Entitlement Certificates with Common Shares in the manner described to the purpose of effecting the exchange of Entitlement Certificates.

Replacement Determined Shares in the manner described to the purpose of effecting the exchange of Entitlement Certificates.

below, the Company has fixed December 28 of each year as the Regular Exchange Record Date; and if in any year the Company declares stock dividend to its shareholders, the Company will fix an Additional Exchange Record Date which is the record date for distribution of stock dividend (as defined in the Section: "Description of Common Shares" on page

89 of the Offering Circular).

The Company will replace one Entitlement Certificate with one Common Share. The Company will respect to the common share of the company will replace one Entitlement Certificate with one Common Share. The Company will issue its Common share of the company will replace one Entitlement Certificate with one Common Share. Shares to replace the Entitlement Cartificates held by Holders who exercised the Conversion Flight prior to (but excluding) the Regular Exchange Record Date (or the Additional Exchange Record Date, if any) after obtaining the relevant ROC government approval for the Issuance of new shares and completion of the relevant corporate registration emendment, which will usually take place approximately within two to two and a half months after the Regular Exchange Record Date, as the case may be.

Each Bondholder in exercising the Conversion Right is required under Article 27 of the Remittance Regulations to appoint an agent in the ROC (the "ROC Agent") to perform the following activities in the conversion of the Bonds and the relevant post-conversion matters in the ROC (the appointing Bondholder is hereinafter, a "Client"):

(a) to assist in the conversion of Bonds, (b) to act as a custodian of the Entitlement Certifica

(c) to open securities trading account with securities broker on behalf of a Client, (d) to confirm the securities trading instructions received from a Client, (e) to conduct securities trading settlement on behalf of a Client,

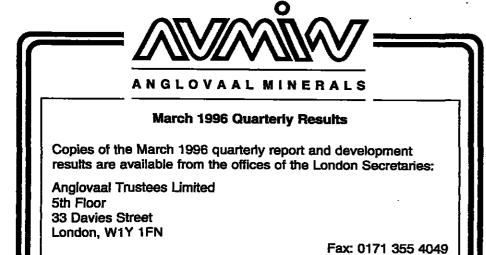
(g) to the applications for outward remittance of the proceeds from the sale of the Entitlement Certificates/Com-Shares, and invard remittance of investment funds (if any) on behalf of a Client,
(g) to pay any and all applicable taxes on behalf of a Client, and
(h) to exercise the shareholder's rights on behalf of a Client.

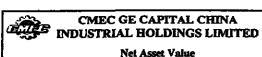
A set of institutions which may act as the ROC Agent is available upon request from the Depository Trust Company (DTC) in New York, the Principal Paying, Transfer and Conversion Agent and the Trustee, but does not constitute the recommandation of the Company. Bondholders are requested to make their own decisions in selecting the ROC Agent. As required by the ROC Securities and Exchange, the Company will place the name of the ROC Agent along with the Holder's name on the Entitlement Certificates (the "SEC"), the Common Share Certificates, and the

S. Special Note to PRC Persons

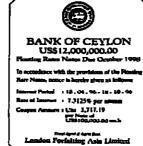
Under the current ROC government policies, PRC persons (as defined in Condition 6(A)(v) of the Terms and Conditions of the Bonds) may not be shareholders of ROC companies, therefore, PRC persons are prohibited from exarcising the Conversion Right.

18 April 1996





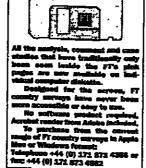
CMEC GE Capital China Industrial Holdings Limited announces that as of 31st March, 1996, the unaudited net asset value per share of the Company was US \$1.042. CMEC GE Capital China Industrial Holdings Limited



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COUNTRY

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COMPANIES AND FINANCE: UK

BT and C&W may announce merger deal before approval

British Telecommunications and Cable and Wireless may announce their intention to merge before every aspect of what is proving to be a very complex deal has been settled. The suggestion that the two UK telecoms companies might be prepared to announce a merger in principle before regulatory and other permissions had been obtained makes an early conclusion to the talks

slightly more likely.

The two parties could not go across to Brussels or wherever and say 'Please agree to this now' before the terms had been set out," one observer said. "The natural process is to get to the point of deciding what it is you want to tell the world, then tell it and then you go off to put the final consents and agreements in place. Some of those agreements might require the two companies to modify their agreement." Sources close to the talks yesterday compared the situa-

kom, France Télécom and Sprint of the US. This deal, which resulted in a supercarrier called Global One, was announced two years before approvals were obtained from

There has been no animosity towards the deal from any of the governments

the US regulatory authorities and the European Com-

While BT and C&W are refusing to comment on the progress of the negotiations, which now involve the chairman and chief executives of both compa-nies as well as their financial advisers, those close to the talks said an announcement was unlikely for some weeks: "There are a myriad of probtion to the progress of the allilems to be solved," one said.

just getting to know one

Progress has been helped by the fact that BT chief executive Sir Peter Bonfield and his C&W counterpart, Mr Rod Olsen, knew each other before the talks began and get on well together.

It is understood that both sides have been encouraged by the fact that there seems to be no animosity towards the deal from any of the governments of the countries whose approval will be needed if the deal is to go ahead The reaction of the Chinese

authorities is not yet clear although reports of "concern" from leading officials are now accepted as misquotations. C&W is delaying plans to

announce a new chief executive to replace Mr James Ross who left the company late last year. It is understood that Dr Brian Smith, C&W chairman, has selected a candidate from a shortlist, but no action will be taken until the possibility of a

LEX COMMENT

Smiths Inds

Smiths Industries has pros-pered mightly in the past four years, despite the worst aerospace recession in living FT-SE-A M-Share index memory. The group cut costs early and hard in its aerospace division and used its formidable cash flow to expand its medical and industrial operations. Since 1991 it has made over \$300m worth of bolt-on acquisitions, all of them for cash.

The effect has been to transform relatively pedestrian organic growth - yesterday's results showed a like-for-like sales increase of only 6 per cent – into annual earnings

to buy a generator and inte-

grate it with Sweb in prepara-

tion for 1998, when the domes

tic supply market was opened

up to competition and genera-tors would face an evan tougher fight to retain market

Southern Company chose

National Power over PowerGen

primarily because the former

looked a better buy. The US

group believed the stock mar-

ket was undervaluing National

Power, which left it more room

to make a competitive bid and

still strike a good deal for its

shareholders. It also felt

National Power would be a bet-

ter fit operationally and mana-

Whether Southern Company

will ever get to make that fit

work, and pull off its ambitions

attempt to vertically integrate

a sizeable chunk of the UK

electricity industry, remains to

It must persuade National

Power of the merits of a

merger - and the US group is

said to be reluctant, although

prepared, to launch a hostile bid for the generator - but first

it will have to wait for the gov-

ernment's judgment on the

share.

be seen.

growth of 15 per cent and more. This strategy propelled Smiths into the FT-SE 100 index last December and its shares now sit on 19 times earnings for this financial year - a 20 per cent premium to the market average. With a rating like that, Smiths cannot afford to slip up. Its

cash generation is as strong as ever: after tax, interest, dividends and capital spending, free cash regularly amounts to half of pre-tax profits. So far the group has found a ready supply of suitably priced targets to soak up that cash. Sooner or later, however, the group's increasing size and the fact that margins at its existing businesses are already high at 15 per

cent, will probably tempt it into a big purchase.

That would increase the group's risk profile and require a share issue. But if Smiths can take part in the consolidation of the defence and aerospace industries, it could also bring opportunities. The idea of Smiths' proven management getting its hands on one of Europe's underperforming, state-run defence enterprises is certainly attractive.

Bent on vertical integration

pany of Atlanta was the first foreign company to buy a UK electricity supplier and now the US-based utility is breaking new ground again by making a play for Britain's largest power generator.

Southern's announcement yesterday that it would consider a merger with National Power, the larger of the two electricity generators, was not entirely unexpected - shares in National Power had risen sharply the day before on speculation of a US bid - but it is likely to have caught the government on the hop.

Mr Ian Lang, president of the Board of Trade, is in the process of considering whether to agree with the reported recommendation of the Monopolies and Mergers Commission to allow National Power to take over Southern Electric, the regional electricity supplier. If Mr Lang did not have

enough on his plate already,

the prospect of Southern Company merging its existing regional UK electricity supplier Sweb - which it acquired last year for Ellbn - with a second supplier and the country's biggest power generator should give further pause for thought. Certainly part of the reason for the stock market's somewhat guarded response to the news of Southern Company's interest in National Power yesterday was due to doubts over whether the government would allow such a concentration of Southern's approach to National Power anticipates freeing the supply market, says Patrick Harverson

electricity industry power in single, let alone foreign, hands. As one industry insider said yesterday: "Any attempt to combine Sweb, National Power and a second rec (regional electricity company] is a definite MMC referral." A referral is something Southern Company would want to avoid at all

Consequently, the Georgiabased group is expected to try to talk National Power out of proceeding with its agreed \$2.8bn bid for Southern Electric. The US utility believes a combination of National Power and Sweb would be as good a generator-supplier fit as National Power and Southern Electric, or National Power and Sweb and Southern Elec-

ever. Some analysis believe the US group would be better off a growing presence in power integrating Southern Electric with National Power. One said: 'The main attraction Southern Company is that the Latin America and the Carib-UK market is about to become vertically integrated and National Power has got its position in that market established through Southern Elec-

A senior industry executive yesterday went further, arguing that Southern Company and the generator under the same roof. He said: From their point of view, it makes much more sense to put National Power together with both Southern and Sweb. On its own, Sweb is too small to give them leverage with National Power. But because they were forced to make a statement now, they know they face more regulatory obstacles."

While the financial, industrial and political complexities involved in Southern Company merging with National Power are considerable, the US group is determined to expand its overseas generating operations. Already the largest utility in

the US - where it serves customers in most of Georgia and Alabama, the panhandle of Florida and south-eastern Mississippi - Southern Company has generation well outside its domestic market. It owns generating canacity throu

It started looking at acquiring generating capacity in the UK in late 1994, but Southern Company quickly rejected the idea of acquiring individual power plants (too ineffectual) or moving into the nuclear power industry (too risky).

Its subsequent acquisition of

Reuters launches 3000 Sweb intensified its interest in range the generators. Knowing that its market share was falling steadily, the US group wanted

By Christopher Price

Reuters yesterday launched its new 3000 range of data products which have taken three. years developing and cost in excess of \$100m (£65.7m).

The range was unveiled at the media and information group's biannual European forum in Geneva. More than 2,000 customers, investors and analysts are expected to attend the 7-day event.

Mr Peter Job, chief executive, said that the 3000 series was needed to "galvanize" sales and to maintain the group's record of achieving double-digit revenue growth. The wave of mergers and takeovers in the banking and securities industries has held back the group's sales.

Mr Job said: "We responding to a demand from people in the financial community for real-time data combined with historical analysis. People are increasingly needing to analyse data in different ways."

The 3000 series integrates real-time prices and news with historical data and analysis on a single screen. It's target audiences are corporate treasurers, investment managers and sales analysts.

More than 500 data analysts were used in the development of the data base with a similar number continuing to update the system. Mr Job added that Reuters would continue to build the database by striking further alliances with contents providers. The series is expected to go on sale in July.

Mr Job said that as the aim was to grow market share rapidly, prices would largely be kept in line with Renters' other products such as the

									- Dividends -		
	Turson	nar (2511)		e-tax it (2 m)	B *	(p)	Corrent payment (p)	Date of payment	Corresponding (INFOECE	Total for year	Total last year
Ask Central Dec 31	3.08	(1.02)	0.228	(0.005L)	1.71	(0.04L)					
Five Calcs	3.13	(2.93)	1,04	(0.964)	1.01	(0.81)	0.35	May 29	0.3	_	0.7
Havelock Europa Yr to Dec 31	55.7	(39.6)	5,28	(4.01 ♠ }	13.5	(11.2)	24	July 8	2	3.6	3
Henringway Props	13.1	(10.20)	2,87	(2.764)	1.57	(1.56)	0.35	May 31	0.4	0.35	0.4
Ryan Hotels 4 Yr to Jan 25	26.3	(24.51)	28	(1.95)	3.57	(24)	1	Aug 7	0.75	1.5	. 1.25
Signet 53 w/s to Feb 3 *	894.7	(924.1)	25	(8.14)	8.4LX	(9L)₹`)	nii		nii	nii	nE
Smiths Inds 6 mins to Feb 3 *	466.2	(413.6)	69.5	(58.2)	15.4	(13.2)	5.6	June 7	5.05	-	14.4
kwestment Trusts		f (s)		oriable gs (Em)	BR	<u>(p)</u>	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Gartmore British 3 mins to Mar 31	101.3	(99.54)	0.455	(0.379)	2.22	(1.85)	21	May 31	1.95		
HTR lac & Growth 51 wks to Feb 29	115.5	(92.9)	1.6	(-)	6.48	(F)	1.5	May 14	-	6	7.95
Carmings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. Gross rental income. Comparatives restated. After exceptional charge. Gross rental income. Comparatives restated.											

nt is issued in compliance with the requirements of London Stock Exclunge Limited (the "London. This advertisement is assure in compliance which are requirements of boundary states and the local states of the s states, student, true and, to approve by the subsequent approval of the High Court to Schemes of Americanent sed in relation to Securicor Group plc and Security Services plc, application has been made to the London proposed in remova to Section to the Official List of the ordinary shares of Securicor pic. It is expected that the Stock exchange for summonth to the values less to the trouvery states to security in a ca-listing will become effective and that dealings in such shares will commence on 10th June, 19th.

Securicor plc (Incorporated and registered in England and Wales under the Companies Act 1985 with registered number 31207111

Introduction to the Official List

Sponsored by Lazard Brothers & Co., Limited

Ordinary Share Capital immediately following the Introduction

issued and fully paid in ordinary shares of Sp each

immediately following the introduction. Securicor pic will be the holding company of a security, distribution. Copies of the Listing Paniculars of Securicor pic will be available during normal business hours on any weekday

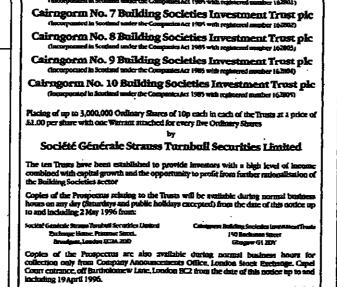
(Saturdays and public holidays excepted) from the date of this notice up to and including 10th June. 1986 (or such later date as listing shall become effective and dealings in the ordinary dates of Securitor ple shall Cazenove & Cu.

`15 Carshalton Road Surrey SMI 4LD

12 Tokenhouse Yard London EC2R 7AN

Lazard Bristhers & Co., Limited 21 Moorfields Lundon EC2P 21[T

Copies of the Listing Particulars are available during normal business hours from the Company Angelincements Office, the London Stock Exchange Tower, Capel Court Entrance off Bartholomes: Line, London FC2N HIP, for collection only, from the date of this notice up to and including 19th April, 1994.



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This advertisement is issued in compilance with the requirements of the London Stock Enchange Limited (the "London Stock Enchange"). It does not constitute an office or invitation to subscribe for or purchase any securities. Application has been made to the London Stock Enchange for all of the Ordinary Stares of 10p each and Warnages of each of the investment trusts (the "Trusts") insued and to be issued pursuant to the placing to be admitted to the Official Isla. It is expected that such admission will become effective and that separate dealings in the Ordinary Shares and Warnages will commence on Thursday 25Anotl 1995.

Cairngorm No. 1 Building Societies Investment Trust ple

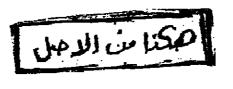
Cairngorm No. 2 Building Societies Investment Trust plc

Cairngorm No. 3 Building Societies Investment Trust plc

Cairngorm No. 4 Building Societies Investment Trust plc

Cairngorm No. 5 Building Societies Investment Trust plc

Cairngorm No. 6 Building Societies Investment Trust pic



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"month b

MARKET REPORT

Smiths Inds

Tin prices hit 5½-month highs

The TIN market put in a strong performance yesterday on the London Metal Exchange with prices closing at 5%-month peaks and looking likely to extend the current advance to the \$6,600 a tonne level, for the three months position, traders said.

"Tin has been strong all day, and with the June [delivery date] tight there is a good chance of it carrying on, even if copper and aluminium back off." one trader said.

Tin prices met expected Far Eastern producer selling in the mid-\$6,500s but this was well countered by mostly specula-tive buying and last business for the three months quotation was at \$6,565 a tonne, up \$85. The market's strength reflected a speculative operation around the June date, where a premium of \$34 to 39 to three months was in place. There was buying of June call options at a strike price of \$6,700 as well and, with a large open interest of some 7,000 tonnes concentrated around the June date, the potential for a squeeze in the low-liquidity

market was high, traders said London Commodity Exchange ROBUSTA coffee futures were firmer in cautious trading after an early reminder that Brazil's frost season was approaching. Traders were sceptical but fittery after forecasts that a mass of polar air would cause frost in exposed areas of southern Brazil. Compiled from Renters

Australia unveils plan for wheat industry

By Nikki Tait in Sydney

Reuters

launche

range

Australia's new Conservative federal government yesterday unveiled a five-year plan for the country's wheat industry, which would see the Australian Wheat Board retain its control over the sale of Austra-

lian exports. But Mr John Anderson, the new primary industries minister, said the government would need to put the board on an increasing commercial footing in the next few years, possibly through "corporatisation".

There is a need to plan for the wheat industry when the government guarantees [for the board] end in 1999," he said. The industry, he added, needed to be restructured on the basis of grower-ownership and control of marketing and a fully-commercial approach to marketing.

Mr Anderson made his comments at the start of a threeday grain industry "summit" being held in Sydney.

At present, the Australian Wheat Board handles all export sales of Australian wheat although the domestic wheat market is now deregulated. However, statutory marketing arrangements in the agricultural sector generally have come under attack from competition advocates, who claim that such arrangements

are inefficient and costly. Cargill Australia, part of the big US-based commodity trader, also spoke out against the AWB's role earlier this year. It suggested that the Australian wheat industry would be less likely to attract largescale investment if companies were not given access to bigger

market opportunities.
In reply, the AWB has claimed that its single desk arrangement allows Australia to compete effectively against other big trading groups in the international arena - and helps guarantee continuity of supply, quality and customer support.

COMMODITIES AND AGRICULTURE

Guernsey tomato growers pay the price of complacency

The crop area is down to about 12 hectares from 400 hectares 40 years ago, writes Geoff Tansey

lying into the tiny island of Guernsey, once famous for its Caratage famous for its Guernsey Toms (tomatoes), the glasshouses are its most obvious

"The abundance of glass" also struck Sir George Head in 1838, but what is grown inside them has changed dramatically since then. Grapes were the main export crop at the start of this century, with over 2,500 tonnes exported in 1915 - even now the glasshouses are widely called "vineries". A drive around today, however, reveals many unused glasshouses and most others filled with flowers and pot plants; for the tomato industry that 40 years ago provided around 80 per cent of the island's GDP and covered about 400 hectares now accounts for only about 12 hectares, according to Fred Bell, a horticultural adviser on Guernsey for many years.

It is about 400 years since tomatoes - initially yellow and called 'love apples' - first arrived in the British Isles. For Guernsey, the late 1950s were the years of the tomato, with 15 per cent of the island covered with glass and Guernsey Toms were on greengrocers' shelves. Today, the glasshouse area is down to about 190 hectares. Tomatoes still bring in about £3m to the island each year although the

Guernsey Tom name is no lon-

In the Nicholsons' high-tech operation integrated pest management techniques are used, with specially-bred bumble bees for pollination thought they were the leaders The finance industry is the big-gest contributor to GDP today. and didn't look further than the harbour," says Philip Nicholson, who, with his brother The key problem was in the 1970s when others modernised Alan and their 83-year-old but Guernsey industry sat still, father, still grow just over two believes Mr Bell. Most growers acres of tomatoes between kept to the old wood-framed them. Standing in his older 1,100ft glasshouse - on Guernenhouses while their competitors were putting up metal

sey they measure size in units of feet times 30ft wide - he "The biggest mistake in says he would pull it down if

he Nicholson family runs a high-tech operation, using the now industry-standard integrated pest management techniques with specially-bred bumble bees for pollination, various insects to control pests, low-level carbon dioxide, rock-

The Fi hybrid variety they, and many other Guernsey growers, favour is Ferrari. This rields around 500 tonnes a hectare, which compares with some 240 tonnes/ha for many English growers. "This variety may not give a lot of weight, but this is what the supermarkets want for quality, long life and taste", says Mr Nicholson. Despite the lower yields, it

taken by the supermarkets. Cherry tomatoes have also become a popular crop in recent years, accounting for about a third of the area in tomatoes in 1993. All the fruit is packed by the Guernsey Growers Co-operative, inspected, bar coded and shipped out.

pays because 98 per cent of the

Ferrari that leaves the island is

For one company that has a long association with Guernsey - PBI, a wholly-owned subsid-Sumitomo Corporation since the early 1990s and maker of BabyBio plant foods and garden products - the island was an obvious place to launch its new tomato food. It aim to get people growing tomatoes at home rather than buying them

PBI's Guernsey office supplied much of the commercial tomato food in Guernsey's heyday of tomato production. Now, it has used the formula

developed for the island's commercial producers for its two stage BabyBio Tomato Food. A desire for better flavour, quality and taste is what Simon Crossland, PBI's marketing director, hopes will persuade people to grow their own toma-toes. While that may be good for PBI, it will not be for those few remaining commercial tomato producers remaining on the island, Even Mr Nicholson agrees that "if you grow your own in the ground it will

be much tastier". Change in what Guernsey produces is in the nature of things, believes Naill McCathie, a deputy of the States of Guernsey. While 100 years ago people were bemoaning the loss of grapes, today tomatoes, he sees the growth of flowers and plants as showing the resilience of the island's horti-

culture. Raymond Evison has certainly embraced that. From nothing ten years ago, his Guernsey Clematis Nurseries now produce 3m plants a year, claimed to be around one in five of those sold in wholesale markets. He sells from his 3.5 acres to 19 countries. Almost half goes to the US and he has

To secure a horticultural future, the island's growers certainly have to look beyond

recently been exporting to

Southern Africa on track to harvest a bumper maize crop

The Southern Africa region is on track for a bumper maize crop in the 1996-97 season thanks to soaking rains and increased plantings, industry observers said this week, report Reuters from Johannes-

burg. In spite of the improved yields after years of drought, however, South Africa and Zimbabwe will remain the region's only potential exporters as food shortages in other countries mop up any local

"Southern African weather is

extremely volatile but we have been blessed with good rains in January and February, which were well above normal levels," said a trader at a major international commodity trading house.

Regional maize output was expected to soar 77 per cent to 19.59m tonnes from 11.1m last season, according to figures from the Early Warning Unit of the Southern African Development Corporation released at the end of March. Even wartorn Mozambique and Angola would show significant crop

improvements, with the former expected to produce a small surplus for the first time in many years, the SADC said.

"The prospects for the region look good. Especially South Africa, which is expected to double its maize crop, and Zimbabwe, which is supposed to triple its output," said Ms Shella Machiri, deputy sector co-ordinator at the SADC food security unit in Harare.

South Africa should harvest a 9.563m-tonne maize crop in 1996, a 117 per cent rise on last year's revised figure of 4.405m,

the country's National Crop Estimates Committee said in its first, forecast released last

More optimistic still is the US Department of Agriculture. which last week raised its South African crop estimate to 10.5m tonnes from its previous estimate of 10m tonnes. The USDA also raised its estimate for South African maize exports by 500,000 tonnes to

Grain buyers from around the world were queueing up to buy South African maize as US

LONDON TRADED OPTIONS

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Copra (Phill)§
Soyabeans (US)
Cotton Outlook'A' index

Coconcut Oil (Phail)§

Palm Oil (Malay.)§

prices shot through the roof amid poor forecasts for the US crop this year, traders said.

World stocks of maize as a percentage of consumption are at their lowest levels in 20 to 25 years and prices are soaring." said one. "Japanese and South East Asian buyers are keen to

buy our surplus maize." Zimbabwe's maize harvest is predicted to be between 2m and 2.7m tonnes, compared with about 800,000 tonnes last. year, according to SADC and Zimbabwean Reserve Bank

estimates. The central bank

said earlier this month that Zimbabwe was expected to export around 200,000 tonnes of maize after a four-year export

ban because of drought. But the SADC was not so confident. "Although current projections suggest the maize harvest will be sufficient to cover total maize requirements. . . localised food defi-

cits are expected." it said. "The need to replenish the strategic maize reserves may result in minimal or no maize available for export during the 1996-97 marketing year."

COMMODITIES PRICES **JOTTER PAD** Precious Metals continued GRAINS AND OIL SEEDS SOFTS MEAT AND LIVESTOCK WHEAT LCE (E per tonne) GOLD COMEX (100 Troy az.: \$/troy az.) LIVE CATTLE CME (40,000lbs; cents/bs E COCOA LCE (E/tons Satt Pay's 127.25 +0.85 127.40 125.90 335 1,915 130.65 +0.85 130.25 128.80 247 1,143 114.80 -1.20 115.25 114.85 27 339 -5 1008 -10 1037 -11 1060 -9 1027 -8 1034 -7 1045 995 1,360 10,837 1019 966 26,639 1041 610 43,406 1011 511 19,217 127.4 +0.55 132.5 128.50 347 1,43 130.55 +0.55 132.5 128.50 247 1,43 114.60 -1.20 115.25 114.65 27 339 116.75 -1.15 117.30 118.50 234 2,65 118.75 -1.25 118.95 118.95 43 633 120.55 -0.75 120.75 120.20 45 72 50.275 +0.250 60.450 59.300 10.610 38,136 61.850 +0.150 62.000 61.300 4.247 23,100 63.800 +0.025 64.000 63.550 1,875 13,541 ■ WHEAT CBT (5,000bu min; cents/60lb bushel) +3 1346 1323 5,905 3,368 -3 1372 1345 6,330 35,013 -4 1367 1364 1,357 15,322 -10 1401 1377 229 16,321 -10 1393 1392 172 11,896

BASE METALS LONDON METAL EXCHANGE

Previous .	1564-85	1599.5-600
High/low	1572,5/1571.5	1613/1603
AM Official	1572-72.5	1607-7.5
Kerb close		1606-9
Open Int.	211,541	
Total daily turnover	42,695	
III ALUMINUM ALI	LOY & per tonne	<u> </u>
Close	1325-35	1385-70
Previous:	1330-40	1370-80
High/tow		1375/1365
AM Official	1320-30	1 360 -65
Karts clase		1365-70
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LEAD (S per tons	re)	
Close ·	814-15	906-7

Previous High/low AM Official Kerb close Open int. Total delty turnover	804-805 816 815.5-16.5 37.608 8,679	798-800 811/802 807-8 811-12
IL NICKEL (5 per tor	नकी	
Close	8125-35	8225-30
Previous	8090-100	8185-90
High/low		6269/8180
AM Official	8115-25	8210-20
Kerb close		8289-90
Open int.	38,222	
Total dely turnown	7241	
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7 Cžosa	6213-33	0520-00
Presides	8465-75	6470-80
High Tow		6580.°5490
AM Official	6540-50	6545-50
Nerto close		6560-65
Open int.	18,724	
Total daily turnover	5,216	
II ZINC, special high	r grade (5 pa	torinej
Clase	1040-41	1066-67
Previous	1040-41	1066.5-67.0
High-Yow		1073/1086
AM Official	1044-45	1070.5-71.0
karts close	_	1067-8
Open int.	71,420	
Tested clocks framework	7.241	

2550-51 E LME AM Official E/S rate: 1,5078 LME Closing E/S rate: 1,5087

EL COPPER, prade A S per tonne

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PRECIOUS METALS M LONDON BULLION MARKET \$ price 301,30-391,50 201,00-391,30 391,40 391,10 259.670 481.631 259.365 479.762

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Apr .	20018	-0.4	381.5	390.5	182	197
Jun	393.D	-0.5	333.8	392.7	48,523	101,424
Aug	395.2	-0.5	396.0	395.0	453	21,223
0ei	397.6	-0.5	398.3	397.5	353	5,560
Dec	400.1	-0.4	401.0	399.8	582	24,791
Feb.	402.6	-0.4	403.B	403.5	526	5,128
Total					50,729	251,538
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مط	411.5	+0.3				
Apr	414.5		414.5		208	
Total	· ''					25,168
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, Jun	137.43			138.25		5,544
Sap	138,65			137.50	102	
Dec	140.10	+0,70	139,00	139.00	1	147
Total					621	6,362
SIL\	PER COI	MEX (5,	000 Tr	y oz.; (Centra/tr	oy 02_)
Apr	529.6	+1.3	550.9	550.0	1	1
May	530.5	+1.3	533.5	527.fl	52,209	49,368
, lat.	535.5	+1.5	538,5	533.0	15,041	29,327
Sep	540.1	+1.5	543.5	538.D	721	11,372
Dec	547.2	+1.5	550.5	545.0	287	8,234
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94p	18.21		18.58	18.10		33,255
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مول	price 21.80 18.57 17.55 17.10	-0.94 -0.74 -0.69	21.98 19.59 18.45 17.60	21.27 18.45 17.90 17.07	14,249 23,388 9,379 1,952	int 14,754 75,234 50,945 18,977
Jen Jul Awg Sep	price 21.80 18.57 17.85 17.10 16.83	-0.94 -0.74 -0.69 -0.49	21.98 19.59 18.45 17.60 17.25	21.27 18.45 17.80 17.07 16.75	14,249 23,388 9,379 1,952 1,482	int 14,754 75,234 50,945 18,977 12,381
Jen Jel Aug Sep Oct	price 21.80 18.57 17.55 17.10	-0.94 -0.74 -0.69	21.98 19.59 18.45 17.60	21.27 18.45 17.90 17.07	14,249 23,389 9,379 1,952 1,482 1,482	ini 14,754 75,234 50,945 18,977 12,381 5,352
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.14		-0.95	32,50		5,383	
Aug	51,00	-0.70	51,95			10,060
Sep	51,10		51.40	51.00		
Oct	51.73	-030	52,00	51.85	237	
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htar Jun	171.50 183.50	-7.25 -6.75	179.25 170.25	170.50 162.75	10,133 3,842	17,958 11.561
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مدار	112.50		113.20		51	107
Mar	114.10	-0.90	114.18	114.00	37	49
Total					160	1,132
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May	794 (0)	±11 M	785 M	769.00	13.739	45 500
Jai					37,832	
Aug Aug					2,624	
	778.00				817	
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501	ABEAN	OIL C	3T (650,0	2000E	CENTE/I)
Hey	26.09	+0.21	25.10	25.74	4,712	20,506
75	25.46	+0.23	25.50	25.11	9,206	45,154
Aug	26.63	+0.22	26.62	25.25	730	7,381
Sep	2678	+0.23	25.75	25.45	418	4,166
Oct	26.88	+0.19	26.90	26.57	195	2,718
Dec	27.19	+824	27. 2 0	26.83		13,404
Total					18,176	94,613
E 50)	ABEAN	MĒAL	CBT (1	DD sons	s S/tori)	<u> </u>
May	248.8	+36	248.8	243.8	B.461	21,309
⊒"	252.4	+3.4	252.8	248.0	14,483	45,772
ADS	252.4	+29	253.0	249.5	1,211	8.961
Sep	249.2	+27	250.0	244.5	864	5,698
Dot	246.3	+3.0	246.7	241.6	495	3,251
Dec	245.9	+3.1	248.5	240.0	3,511	13,245
Tetal			_		39,243	190,022
E POT	ATOES	LCE (E)	(tonne)			
Way -	167.5	-25	165.0	165.0	15	107
-47	104.3	-69	. 63.0	1991	15	101

屋						
	May	167.5	-25	165.0	165.0	
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	Total					2
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8tu)	FUTUR	ES DATA				
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Name and Seeds
Prices from Nerolder Group; USS a torsie, Irarenn hern Nerolder Group; USS a torsie, Irarenn petateure 28/30 raw (in shell material)
copered recurdit, 1995 cmp 3,350 CFR/FOT
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signity as 30% eaths attempt for export. US
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evaluablely very struct price data for NIPS 23/22
s 6,461 FAS California, US warrate 1/49 23/16
- 5,700 FAS California, US warrate 1/49 23/16
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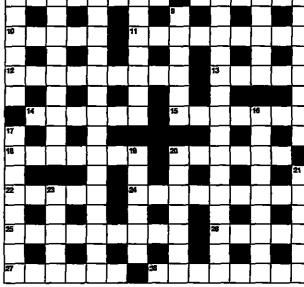
NYCE, CME and CSCE are one day in arreors.

INDICES REUTERS (Bose: 18/9/31=100; E CRB Febres |Base, 1967 - 100:

Open interest and Volume data shown for contracts traded on COMEX, HYMEX, CBT.

Apr 16 Apr 15 month ogo 255.84 259.28 250.43 E GSCI Spot (Base, 1970 - 100)

CROSSWORD 72.675 +1.075 72.900 70.400 No.9,046 Set by DOGBERRY



1 Approach to performing a duet about bird (8) 5 Burning to put a halt to femi-

10 Fuel resistance in fictional 11 Opera featuring geisha, more than half rejected, getting 9 Say sorry and shut up again? cooked (9) 13 Like brand to be rendered fit

13 Her exceptional looks excited naughtiness, initially, in Paris (5)

13 Paris (5)

2 Paris (5)

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2 Paris (8)

3 Paris (9)

14 Diggers smothering brayer with treacle (8) Paris (5)
14 Public address at junction to

15 Roundly beat counter-revolutionary (7)

18 Composer in party coming 21 Cold HSD in pen (o)

23 Instrument of outlaw, the darling of the Scots (5) back burned (7)
20 Farmhouse egg turned - was very soft inside (6)

22 Mineral containing second-rate record (5)

ond-rate record (5)

24 Trick paper soldier (9)

25 Split, about to have a drink
(9)

26 Harden urine solution (5)

27 Demonstrator of washing equipment (6)

28 Crawling further forward between frizzy ends (8)

DOWN

1 Where amusements are bounding bounder? (6)

2 Conclude with model — a model wearing fur (9)

3 Forever's not long to a 6

(4.7.4)

4 Rebel getting second award in

handicraft (7)
6 Millenarian ripping shirt off in match (5,10)

7 Eastern currency, outside,

19 Get wine ready for accountant during depression (6)

20 Wicked sister, one doomed at

Solution 9,045

forty-nine (7) 21 Cold fish in pen (6)

ling of the Scots (5)

Treasuries slip despite housing slowdown |Flurry of paper in dollar

By Lisa Branston in New York, Samer lakandar and Richard

US Treasury prices edged lower in early trading yesterday despite data suggesting that home building activity was slowing, and reports of another decline in an impor-

tant commodity index. Bond prices rose briefly early after the Commerce department said that new housing construction fell 3.9 per cent in March. Also positive for the market was a fourth consecutive daily fall in the Knight Ridder-Commodities Research Board commodity index. The KR-CRB fell 0.36 to 255.48 in early trading. The KR-CRB soared throughout March and

However, none of that news was enough to keep bond prices in positive territory. Near midday, the benchmark 30-year Treasury was down & at 89% to yield 6.804 per cent, while at the short end of the maturity spectrum, the twoyear note fell i at 100 i, ylelding 5.953 per cent. The June Treasury bond

Mr Ed Yardini and Ms Debbie Johnson of Deutsche Morgan Grenfell said that while construction remains "relatively high, rising mortgage rates suggest there's more downside than upside".

Mr John Spinello, a government securities strategist at Merrill Lynch, said: "The fact that commodities have come off their extraordinary run is not enough to help the market very much." The market would probably remain bearish for the next several sessions as it faces a wave of new supply set to come out in next week's auctions of two-year and five-year notes, he said.

Also weighing on the market were a second wave of selling of mid-term maturity bonds, and a weaker dollar. Mr Spinello said he had seen selling on Tuesday of five and 10-year notes and more 10-year selling yesterday. In early trading, the benchmark 10-year was off is at 93% to yield 6.503 per

After several strong sessions, the dollar weakened against the D-Mark. In early trading

with DM1.5101 late on Tuesday.

■ German bunds lost ground in thin trading, while the mar-ket awaited today's Bundesbank council meeting. Liffe's June bund future closed at 96.28, down 0.42. In after-hours trading, it bounced off the 96.20 barrier several times, which showed that this level offers solid support for the contract. Volumes were thin, and trad-

GOVERNMENT BONDS

ers saw sharp price fluctuations as one large American investment bank reportedly sold a number of bund futures to buy US 10-year T-note

Meanwhile, the 10-year spread of French OATs over bunds tightened by 3 basis points to 12, highlighting bunds' weakness relative to other markets.

On Matif, the June 10-year notional contract settled at 121.96, down 0.18. In the cash

the 10-year benchmark OAT lost 0.23 point to 104.80.

■ UK gilts were particularly weak, falling more than most other markets, after the publication of stronger than expected employment data. Minutes of the March meeting, when Mr Kenneth Clarke, chancellor of the exchequer, decided the latest rate cut, were also released, showing he was ready to start raising interest rates this year if necessary. Liffe's June gilt future settled at 105å, down %. Futures on three-month interest rates fell sharply, with the December

In the cash market, short and medium-term maturities suffered most. The benchmark five-year gilt fell 县 to 101登.

contract of Liffe's short ster-

ling futures losing 0.17 point to

■ Currency weakness and uncertainty about the outcome of the country's elections on Sunday undermined the Italian market, with the 10-year BTP future closing nearly a point

the US currency was changing market, the 5% per cent BTAN down on the day. In the cash hands for DM1.5067 compared due 2001 fell 0.13 to 99.88, while market, the 10-year yield market, the 10-year yield spread over bunds, which has narrowed in recent weeks as a result of falling inflation and a stronger lira, yesterday wid-ened back out, closing 8 basis points higher at 407.

> ■ Spanish bond futures closed slightly lower following a bout of profit-taking at the end of a choppy day's trading. At Meff, the 10-year BTP future settled at 97.55, down 0.44. In the cash market the 10 year yield spread over bunds remained at 289 basis points.

■ Irish gilts continued to be the strongest performers in Europe. The benchmark 8 per cent bond due 2006 closed at 101.37, down only 0.08. This tightened the spread over UK gilts by another 9 basis points to a negative 46 basis points.

The Treasury tapped the 10-year issue for another 1275m.

on the heels of Tuesday's E100m auction. The decision to issue was mainly due to very strong demand for Irish gilts, notably from overseas inves-

and D-Mark sectors

The eurobond market yesterday market saw another rash of retail-targetted shortdated offerings in dollars and D-Marks.

Austria's OKB issued \$200m of bonds maturing in November 1999, priced to yield 3 basis points over Treasuries at the re-offer price - much tighter than other recent deals in that maturity. However, according to lead manager BZW, the issue's government guarantee and OKB's relative rarity in the dollar sector justified the terms. The issue came 5 basis points inside Deutsche Bank's bonds [launched Tuesday] considering this is a sovereign deal, this compares well," an

official said. DePfa Bank issued \$200m of two-year bonds with a 6% per cent coupon. The re-offer spread of 15 basis points over Treasuries widened slightly to close at 18 over. However,

merzbank and Nomura, the deal saw good demand from retail accounts across Europe. In the D-Mark sector, Hewlett-Packard Finance issued DM200m of three-year bonds at a spread of 13 basis points over bunds which was aimed mainly at Swiss retail inves-

INTERNATIONAL BONDS

burg said.

tors, lead manager SBC War-

The French franc sector saw a FFr3bn 10-year offering for Japan's Kansal Klectric Power. "It went very well - a lot of people who didn't get paper in [Monday's] Japan Exim Bank issue bought this deal," said an official at Banque Paribas, which jointly led the deal with Merrill Lynch.

Elsewhere, the Federal National Mortgage Association (Fannie Mae) launched a \$500m three-year global bond callable after two years, which will be

priced today at a spread of 41 basis points over Treasuries. via Goldman Sachs and Merrill

Lynch. Another US agency, the Student Loan Marketing Association (Sallie Mae), will today launch a \$1.5bn global floatingrate note issue pegged to US Treasury Bill interest rates. rather than Libor, via Lehman Brothers.

Also today, the National Bank of Hungary is to launch DM500m of six-year floatingrate notes via WestLB. "It should go well - there's a lot of demand for Hungarian paper." said one banker. He said yield spreads on Hungary's out-standing dollar bond due 2002 had fallen by about 200 basis points since October, partly on expectations that Hungary's ; , credit rating would be

upgraded. Elsewhere, Bank Handlowy W Warszawie, Poland's largest bank, was awarded an investment-grade rating of Baa3 by

Mexico offers Brady exchange

By Lesiie Crawford in Mexico City and Richard Lapper in London

The Mexican government yesterday launched an offer to exchange between \$1bn and \$2.5bn of its outstanding Brady bonds for a new 30-year dollar-

denominated global bond.

The final size and value of the issue will depend on the response of existing holders of Brady bonds at a "Dutch auction" to take place next

This is the first time the government has attempted a 30year sovereign debt issue in what is expected to be an important test of investor confidence in Mexico following last year's financial crisis, when the country came close

to defaulting on \$29bn of mates there are currently short-term debt. mates there are currently about \$23bn of Mexican Brady

Goldman Sachs, Chase Secorities. Deutsche Morean Grenfell/CJ Lawrence and Salomon Brothers managed the deal. Mr Guillermo Ortiz, Mexico's finance minister, said the new issue reflected the government's belief that Mexico was paying investors too high a premium for assuming Mexican country risk.

The Mexican government also argues that its Brady bonds do not efficiently measure Mexican risk. Brady bonds, named after Mr Nicholas Brady, the former US Treasury Secretary who helped Mexico restructure its foreign debt in the 1980s, are collateralised by 30-year US zero-coupon Treasury bonds, Mr Ortiz esti- year.

bonds in circulation. The new issue, he said, would lengthen the maturity of part of Mexico's sovereign debt and reduce servicing costs. He said the government would use the collateral of repurchased Brady bonds to

retire more expensive

For the purpose of the exchange, the value of Mexico's discount bonds has been set at \$772.50 per \$1,000 (based on their recent trading prices); the value of Mexico's par bonds will be based on a spread of 3.5 per cent over the yield on the US Treasury 6% per cent bond due August 2025 as of April 26 this

Ciments Français looks to raise FFr1.5bn

By Antonia Sharpe

Ciments Français, the French cement group, is seeking to raise FFr1.5bn through a revolving credit facility arranged by Credit Suisse and Société Générale

The multi-currency facility, which is fully underwritten by both banks, carries a margin of 45 basis points over London interbank offered rate (Libor) and a commitment fee of 20 basis points.

The company will also pay a utilisation fee ranging from 5 to 10 basis points if it draws more than one-third of the loan. Maturity is five years, but since the loan is amortising the average life is 4% years.

The facility, which the company will use to refinance existing lines of credit and expand its group of relationship banks, is expected to be launched into general syndication by the end of the month.

Meanwhile, a positive response from the 15 banks invited to participate in the \$250m seven-year facility for the City of Stockholm has raised the possibility the loan could be increased to \$300m. Credit Suisse, the arranger and co-arrangers ABN Amro, Dentsche and Enskilda, have already committed \$30m each. By yesterday, \$100m had been raised from the market, leaving only another \$30m to complete the transaction.

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· 200	5.00 ·	100.00F	Dec 1999	0.225R	+28(7%-99)	Commerzbank
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T paper in dole FINANCIAL TIMES THURSDAY APRIL 18 1996

CURRENCIES AND MONEY

MARKETS REPORT

Markets quiet as Bundesbank vigil continues

By Phillp Gawith

Foreign exchange markets had another quiet day yesterday as traders took to the sidelines ahead of the Bundesbank council meeting today.

The main exception to the general torpor, which was reminiscent of the pre-Easter trading conditions, was the Italian lira. It lost ground on rumours that private opinion polls showed the weekend elections likely to produce a hung paritament - the least favourable outcome for markets looking for strong government.

The lira closed in London at L1.045 against the D-Mark, from L1,043. During the day it touched L1,047, having recently dipped below L1,040.

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The D-Mark was also stronger against the French franc, helped by comments from the IMF that it foresaw the possi-bility of "renewed turbulence" for the franc.

The dollar was little changed, closing at DM1.5073,

15,9881 48,7016

8,7762

365.196 0.9664

189,620

POUND SPOT FO

from DM1.5096, and at Y108.235, from Y108.155. Another focus of attention

employment growth undermined sentiment in the interest rate markets. Short sterling futures contracts lost ground across the board. The December contract finished at 93.32, from 98.46.

Sterling was unaffected by the excitement, finishing at DM2.2737; from DM2.2767, and at \$1.5085, from \$1.5082.

The South Africa rand had a steadier day, closing at R4.23 against the dollar, from R4.225. In Washington, Mr Michael Mussa, the IMF's economic counsellor, said that the speed and acceleration of the rand's decline in recent days and weeks had "not been a wel-

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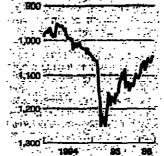
In the words of one analyst. was Britain, where strong it was a day more remarkable for the lack of price activity than for any particular movement. Although there was a fair amount of news crossing the wires, it was unmatched by similar movement in prices.

Although much of this was attributable to the market's customary tendency to head for the sidelines ahead of a big event, there may have been Mr Malcolm Barr, currency

analyst at Chase in London, said two other factors may have contributed to the recent quiet trading conditions. One was the generalised sell-off in bond markets during the first quarter, which had damaged the profitability of some trad-

ers and investors.

The other was continued uncertainty over big issues such as whether or not the single European currency would proceed. "People are not suffiusing up its rate cut ammunition to achieve it." Expectations of a rate cut



ciently certain to put on any positions at the moment." esbank meeting, Mr Kit Juckes, currency strategist at NatWest Markets in London, said: "The trick is trying to keep the carrot of a rate cut in front of the market, but not letting the market eat it. The Bundesbank wants to engineer

dollar/D-Mark higher without

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DOLLAR SPOT

had receded ahead of the meeting, following recent weakness of the D-Mark, a slight rise in inflation and continued strong money supply growth. One analyst said: "The danger is that investors may conclude that if the Bundesbank is stepping back from cutting rates because the D-Mark is softened, the German central bank will resist any substantial weakening of the D-Mark later. That could prompt an unwinding of short D-Mark positions that pushes the D-Mark up again, capping dollar/D-Mark below DM1.50 again."

A further risk for the dollar is the current position of the market. By the reckoning of one FX house, the market is now very short D-Marks, arguably shorter than at any time over the past three years.

■ The short sterling strip is now discounting a rise of

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around 70 basis points in short term interest rates by the end of the year.

Mr Juckes said nothing in the minutes of the March monetary meeting, released yesterday, showed a need for interest rates to rise. But the most recent data releases appear to have scotched talk of a further cut in rates. "Room for a further rate cut at this stage is vanishing fast," said Mr Juckes.

While sterling appears stuck in a range, Mr Juckes said his concern was the economy's inability to take advantage of such a competitive currency to deliver export growth. He said this augured poorly for the country's trade performance, and the currency.

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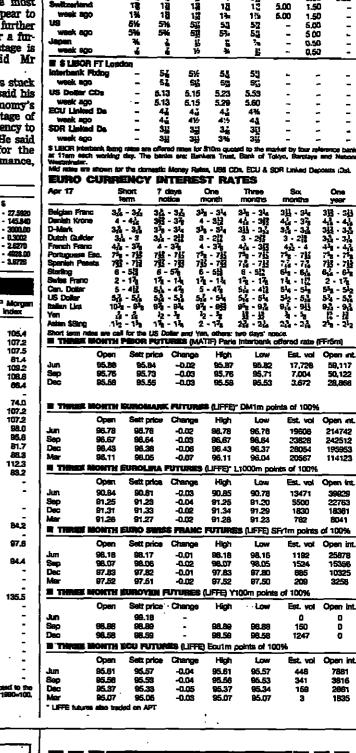
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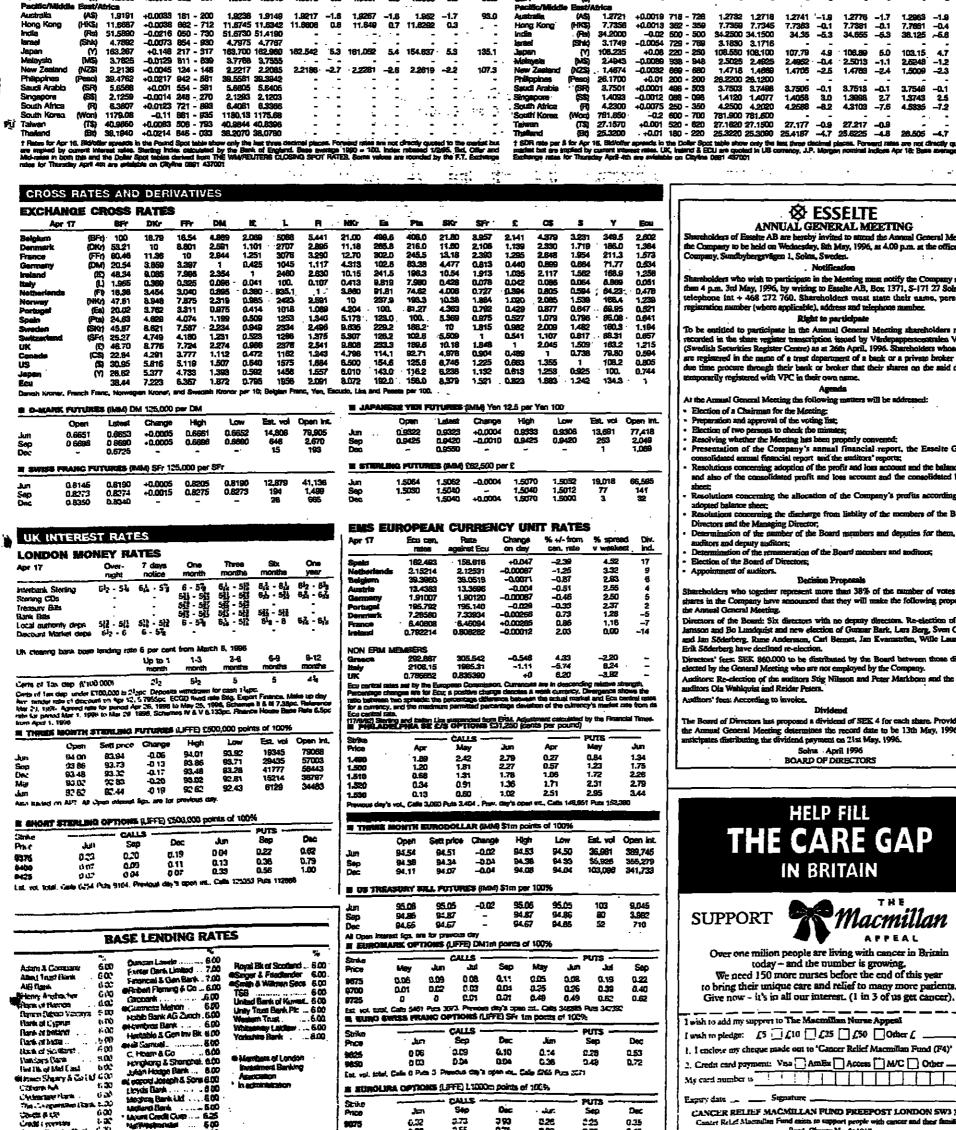
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NOTICE TO HOLDERS OF UNITED MICROELECTRONICS CORPORATION

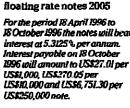
UNITED INSCROELECTRONICS CORPORATION
USS160m 1.25% Bands Due 2004 (the Flonds?)
Notice is hereby given front pursuant to Clause 6 [A](c) of the Trust Deed between the Truste and United Microelectronics Corporation, dated June 8, 1994 (the "Trust Deed"), we hereby notify you that the company too declared a stock dividend in 1996. On February 15, 1996, the Company's Board of Directors adopted a resolution proposing that the Company declare a stock dividend to its holders of common shares (i.e., one easting share will receive 0.93 common shares). As required by law, the above-stated proposal has been considered and approved at the Company's Shareholders Meeting, which was held on April 11, 1996. United Microelectronics Corporation April 18, 1996

RPS Residential Property Securities No.4 PLC

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Agent: Morgan Guaranty Trust Company **JPMorgan**

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Notice of Purchase US \$100,000,000 Crédit National Subordinated Collared Floating Rate Notes due 2005

Pursuant to the Terms and Condi-tions of the Notes, notice is hereby given to the holders that during the six-month period ending April 18th, 1996, US \$5,000,000 have been

As of April 18th, 1996, the principal amount of such Notes remaining in circulation is US \$61,223,000. Crédit National

Paris, April 18th, 1996

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Worrying economic news sees equities retreat

UK Stock Market Editor

Some worrying news on the domestic economy, which ditched the gilts market, plus a poor opening performance by Wall Street took the wind out of the sails of the UK equities yesterday.

Previously the FT-SE 100 index had basked in the glow of a scintillating performance by National Power and its fellow generator PowerGen, reaching an all-time intra-day high of 3,837.5.

And news that the chancellor of the Bank of England had both indi-

the event of any threatened expansion in money supply, was another dampener on the market.

the latest news on the economy, which showed a much sharper than expected fall in unemployment last month and a disturbing increase in average earnings, would prove only a temporary brake on the market's recent strong upside performance. There was also renewed talk that a bid for Ladbroke, the hotels and gaming group, was being prepared.

The market's poor showing conthe exchequer and the Governor of founded some of the optimists, however, who had expected a surge of fresh buying after confirmation of a bid move against National Power

was imminen The FT-SE 100 index, which Dealers insisted, however, that cruised through the 3,800 level on Tuesday, ended a difficult day a net 19.7 down at 3.805.6.

There was a much better feeling around the market's second line stocks, however, which saw the FT-SE Mid 250 index ignore the problems of the leaders and move up 5.6 to a record 4,464.1, its fifth consecutive peak.

Gilts were continually being pressured by the unemployment news, which saw a much sharper than expected reduction in jobless numbers in the UK, as well as a steeper

Tuesday's intense speculation that than forecast rise in average earnings, news which was interpreted some market observers as sharply reducing the chances of another trimming of UK interest

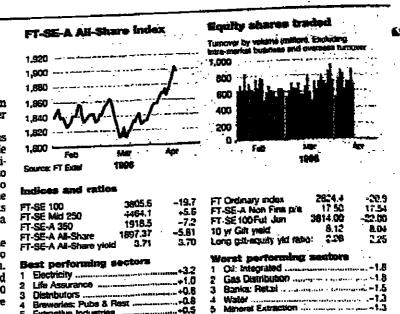
rates in the medium term. The day's most dramatic news. confirmation from Southern Co, of the US, of its interest in bidding for National Power, saw the generator's shares rocket.

The news did impact heavily on the other utilities, however, with the electricity and water stocks coming under heavy selling pres-sure as speculators, who had been betting on bids in both sectors, sold out of companies such as South West Water, seen as a potential tar-

get for Southern Co, and Southern Electricity, where National Power has already tabled a bid.

Senior dealers were by no means disheartened by the market's slide yesterday. "More bids in the utilities mean more cash coming into the market; and you have to remember that the market is due for some profit-taking after its recent good run," commented a senior marketmaker.

It was said that at 3,900 on the FT-SE 100 the market has started to run out of steam in the short term. Turnover at 6pm was a good 927.3m shares, with non-FT-SE 100 stocks again accounting for more than 60 per cent of the total.



SE set to probe **NatPower**

Stock exchange officials look set to investigate dealings sur-

rounding National Power. It was a surge in the price on Tuesday accompanied by very heavy turnover which prompted the UK generator to announce that Southern Company, the US utility, was "considering a combination of the businesses of Southern Com-

pany and National Power". The Stock Exchange investigates any unusual share price movements and will certainly be keen to find out how word leaked into the market that something was going on.

National Power shares added to Tuesday's 30p rise with a jump of 561/2 to 578p on volume of 25m. And when turnover in the partly paid shares and traded options was added, the daily volume leapt to 40m more than 3.5 per cent of the total issued equity.

The leap in the shares put a rocket under generators. PowerGen forged ahead 29 to 599p, while Scottish Power climbed 6 to 374p and Scottish Hydro 8 to 350p.

However, there was a different impact on other utilities. Southern Electricity fell 33 to 852p on a knee-jerk reaction that if there was a US bid for NatPower then the latter's bid for the UK rec would fail.

And a number of water stocks trickled lower as the US group said it was not planning to buy a UK water company.

Top conglomerate Hanson moved ahead against the market trend, adding 2% at 191%p in 18m traded. The latest power merger talks were said to have stirred up speculation that there could be a bid for Hanson's power operations. These are variously estimated

to be worth £4.5bn. Williams Holdings stayed in demand, adding a penny at 340p. SBC Warburg reiterated its buy stance and BZW issued a buy note; volume was the best for 8 months at 6m.

Williams gets around 50 per cent of profits from home improvements, and the shares have put on 5 per cent in three days on the back of the improved housing sentiment.

The combination of encour-aging first-quarter figures from Prodential and a bullish note on the sector from Merrill Lynch gave a lift to life assurance stocks.

The Pru rose 8 to 454p on healthy turnover of 5.9m shares after the company said worldwide sales of single contribution life, pensions and investment products increased by 12 per, while regular contributions rose 4 per cent.

chunky piece of research which concentrates on the growing need for long term savings as governments attempt to shift the burden of

Irish Life added 3 at 265p, while other life stocks were flat in a falling market.

an ageing population.

Biotech stocks continued their seemingly relentless rise. The sub-sector was led upwards by Cantab, which advanced 107 to 655p, dealers

ABN Amro Hoare Govett.

British Biotech, which stood below 500p a share nine months ago, added 55 at 2630p. a new closing high. And Cell-

tech put on 22 at 558p. The retail sector continued to bask in reports of increased consumer spending, with the best performers including Storehouse, which rose 7 to 359p, and Austin Reed, ahead

16 at 240p. A number of smaller companies showed sharp price increases, including Oasis Stores, up 18 to 367p, and DFS, the upholstered furniture company which put on 18 at 497p. N. Brown, the small specialist mail order company, jumped 24 to 328p. Rumours recirculated that the company was interested in Littlewood's mail order business.

Next, the high street fashion retailer, fell 15 to 563p on profit-taking. UBS moved from a "buy" to a "hold" on the stock on medium term concern over

rising high street competition. W.H. Smith shed 13 to 474p and Boots lost 10 to 630p, with the market starting to under stand that there is no quick solution to Do It All, their iointly held DIV chain

Brewers remained firm, with hopes for growing consumer spending particularly affecting Bass. 8 higher at 779p, and Whithread, up 10 at 734p. The prospect of government

aid for the UK's BSE-hit dairy industry beloed shares in Unigate into positive territory. They finished 7 stronger at 413p, with 1.1m traded by the close. Electronics groups had a

trend-breaking day, with a number of shares moving ahead strongly on the back of further good news among US technology stocks.

Intel announced strong firstquarter results on Monday and, yesterday, numbers from IBM were equally impressive.

	Apr 17	Apr 16	Apr 15	Apr 12	Apr 11	Yr ago	74gh	"LC#
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P/E ratio nii	16.01	16.13	16.01	16.60	16.52	16.39	17.03	15.76
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Total Rises Total Falls Total Highs Total Lows citing a recommendation from Apr. 17 Data based on Equity shares listed on the London Share Service. outpacing Wall Street estimates and taking an increase

for the dividend. Amstrad jumped 1212 to 195%p, reversing a recent sharp sell-off. Acorn appreciated 10 to 218p and Forward Group advanced 28 to 708p. Ahead of next week's ana-

lysts' trip to the US, Fairey put on 16 at 634p. Building society turned bank Abbey National shed Tuesday's gain with a fall of 9 to 586p as its trading update contained news that its share of

the increase in UK mortgages in the first quarter was below its long-term average of 12.3 per cent. Property shares continued to gain from Tuesday's positive note from Merrill Lynch. The list included Land Securities. which advanced another 8 to 659p, with Tradepoint said to

stock. Volume came to 1.5m shares at the close. However, not everyone is a fan of the stock and NatWest Securities believes it to be fully priced and reiterated its "reduce" recommendation.

have carried out around haif

the day's total business in the

NatWest said: "It requires the greatest growth in its portfolio of all the majors to produce a 10 per cent rise, and is standing at one of the widest divergence to its 12-month average discount."

Supermarket chain Tesco. which reported figures on Tuesday, continued to be a busy trade with volume rising to 7.3m shares by the close of the session. The stock continued to find

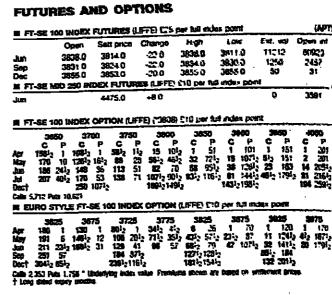
both supporters and sellers. The two-way pull left the shares unchanged at 287p. Nat-West Securities reiterated its "reduce" stance on the stock and urged clients to switch into Asda. The latter moved forward 11 to 110%p during trade of 10m shares.

In the rest of the sector, Argyll Group remained out of favour which left the shares trailing 3 at 327%p, while it was general profit-taking in J. Sainsbury that saw the

shares relinquish 3 to 372p. Wm Morrison Supermarkets hardened 4% to 160p as takeover talk in the stock returned to the market.

The suggestion that USAir was back in play helped British Airways firm 2 to 5370. The management of the troubled US airline, in which BA has a 25 per cent stake, made it clear that it was searching for a partner. BA has written USAir by 50 per cent, and there has long been speculation that the UK carrier would make further provisions.

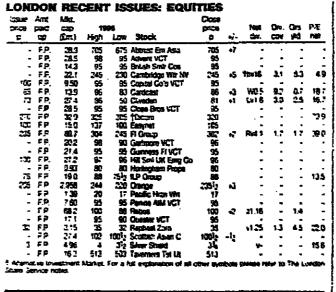
MARKET REPORTERS: Peter John, Joel Kibazo, Jeffrey Brown, Lisa Wood.



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Worries over IBM outlook pressure Dow

Wall Street

Renewed worries about the outlook for the technology sector in the second quarter and further declines on the bond market took US blue chip share prices lower in midsession trading, writes Lisa Bransten in New York.

IBM shares initially jumped \$4'. on the strength of its robust first-quarter profits of \$2.48 per share, but by early afternoon the stock was down \$6 at \$1093.

The company said a stronger dollar and a "difficult" period for the products it sells to other manufacturers could lower its second-quarter earnings. Shares in IBM have gained nearly \$28 since mid-January when the company stunned the market with much stronger than expected fourthquarter earnings.

The decline in IBM, a component of the Dow Jones Industrial Average, contributed to a 41.55 points drop in that index and brought the blue chip indicator to 5.578.47 by 1 pm. The Standard & Poor's 500 declined 3.14 to 641.86, while the American Stock Exchange composite rose 1.19 to 580.50. Volume on the New York SE came to 263m

Technology sector jitters caused the Nasdaq composite, which is weighted towards that sector, to give back 4.23 of the 14.47 it gained on Tuesday,

The Pacific Stock Exchange technology index retreated I per cent.

Computer makers were particularly weak yesterday. Hewlett-Packard gave up \$1% at \$977., Gateway 2000 lost \$11, at \$324 and Dell Computer fell \$114 to \$40%, while Compaq Computer managed a gain of \$14 at \$40%.

In addition to the losses at IBM, other declining issues on the Dow included Coca-Cola, off \$11/4 at \$791/4 after missing earnings estimates by a cent, and Caterpillar, which fell another \$2% to \$67% yesterday after reporting weaker than

expected earnings on Tuesday. AMR, parent company of American Airlines, added \$\% at \$91% after revealing first-quarter results of \$1.84 per share compared with analysts estimates of \$1.54 per share. That strong report from the first major airline to put out earnings boosted UAL, parent of United Airlines, which put on \$11/2 at \$216, and Southwest Airlines, up \$1% at \$31%.

BankAmerica slipped \$% to \$73% in spite of earnings of \$1.79 per share, 7 cents ahead of analysts' estimates.

Canada

Toronto edged lower in midsession trade as the market paused after soaring to a new high on Tuesday. The TSE 300 composite index was 5.66 easier

of 70.4m shares.

Among heavily traded minng groups, Pure Gold Resources rose 9 cents to 36 cents and Black Swan Gold Mines eased 9 cents to 96 cents. Fairfax Financial Holdings

rose C\$2 to C\$186 after the

company priced a \$125m note

issue on Tuesday. Latin America

MEXICO CITY rallied further in early trade as the peso seesawed at the opening but appeared to survive Tuesday's sharp cut in primary Cetes rates.

The IPC index was up 42.17 at 3,243.10. Gainers were led by Bancomer, which announced late on Tuesday that it had aggressively built reserves in the first migrier

SAO PAULO was mixed and volatility was expected to increase due to futures contracts expiration later in the

By midsession the Bovespa index was down 23 27 at 49 870 **BUENOS AIRES** was slightly higher, buoyed by the govern-ment's successful bond tender on Tuesday and the stabilisa tion of US interest rates. The Merval index had gained

2.47 at 534.44. The government launched its 90-day Letes Treasury bills on Tuesday, placing 250m pesos at 6.8 per cent, against the forecast rate of 7.5 per cent.

Local currency terms

Apr. 12 % Change % Change 1996 over week on Dec '95

+10.6

Bundesbank leaves Frankfurt cautious

A wave of futures-led selling which came under pressure pulled FRANKFURT back from rising US bond yields and an early all-time high and shares slid to end the day in negative territory. The Ibis Dax index closed at 2,519.82 after the Dax ended 14.20 lower

at 2,524,18. Investors were cautious ahead of the Bundesbank council meeting, and although the consensus was that rates FF15.3bn. would remain unchanged, uncertainty hit the market. The expiration of the June Dax futures contract at the end

moving to cover positions. Allianz recovered DM2 from the floor close to DM2,657. Deutsche Bank was unchanged at DM75, Dresdner Bank rose 11 pfgs to DM39.66 and Commerzbank edged up 20 pfgs to

of the week has seen dealers

DM334.20. SAP was up 50 pfgs at DM197 after announcing that first-quarter pre-tax profits had risen 62 per cent on a 40 per cent increase in sales.

Daimler-Benz slipped DM1.50

to DM830.50, while Volkswagen was down DM2.50 at DM543 in spite of its Audi unit reporting that first-quarter sales rose 20.5 per cent from a year earlier to a provisional DM4.7bn. BMW slipped DM5 to DM818. PARIS was weaker as inves-

recovery. tors took their lead from falling government bond futures Lyonnais shareholding to the

fading expectations of an early

The CAC-40 index finished 22.20 lower at 2,075.12, having come within striking distance of the 2,100 key resistance point in morning trading, when it reached a high for the session of 2.099.70. Volume was

Dealers said there was uncertainty as to whether the Bank of France would follow up this week's lowering of the call money rate with an early cut in leading interest rates.

A number of dollar stocks ran into profit-taking following recent rises on the back of gains in the US currency. Elf Aquitaine closed FFr6.90 off at FFr373 60 LVMH fell FFr15 to FFr1,294, Total declined FFr9.30 to FFr348 and L'Oréal, which reported 1995 results in line with expectations, saw its shares decline FFr38 to

FF11.546. Schneider extended gains with a FFr6.50 rise to FFr250.10 as analysis recommended the stock for its sensitivity to any economic

Thomson-CSF closed FFr5.90 to the good at FFr134.50 as the market welcomed the Thomson group's plan to sell its Crédit

als decreased by Y20 to Y610.

Car shares were supported

by the yen's weakness. Toyota

Motor gained Y20 at Y2,360 and

Honda Motor rose Y30 to

Y2,330. Mazda Motor, however,

fell Y12 to Y498 as the euphoria

over Ford's rescue, announced

slipped 42.64 to 23,346.23 in vol-

In Osaka, the OSE average

last week, eased.

ume of 468.7m shares.

FT-SE Actuaries Share Indices THE EUROPEAN SERIES 10.30 11.00 12.00 13.00 14.00 15.00 Class FT-SE Eurotrack 100 1651 00 1648.88 1649.95 1646.75 1648.22 1646.75 1648.68 1648.84 1710.09 1708.55 1707.40 1706.18 1706.78 1707.99 1708.50 1708.58 Apr. 12 Apr 15 1840.35 1636.25 1694.76 1696.04 1713.18 1703.90 iber 1000 (28/10/50); Highliday: 100 - 1651,34; 200 - 1710,18 Levelday 100 - 1665,51 200 - 1715,22; † Paritol

French state. AMSTERDAM fell on profittaking, notably in publishing stocks. The AEX index eased 2.55 to 545.68, but was off the day's low of 544.82. Profit-taking was marked in the publishing sector, with Wolters Klulosing Fl 2.80 at Fl 192.90 after its recent rise. Elsevier was off 80 cents at Fl 26.70. after a low of Fl 26.40, in heavy trade of 10m shares, and VNU was down Fl 1 at Fl 29.10 in turnover of 1.1m shares.

Ahold fell Fl 2.20 to FL 84.70 on profit-taking after earlier strong gains on its Stop & Shop acquisition in the US. Philips reversed an initial

rise to close 10 cents down at F160.80 as investors began to look ahead nervously to firstquarter results expected next

ZURICH recovered from an opening fall to close only slightly easier, but shares in were sharply lower after Tuesday's annual shareholder meeting. The SMI index picked up from a low of 3,579.2 to fin-

ish a net 3.6 off at 3,603.9.

UBS bearers, down SFr29 at SFr1,240 but off a low of SFr1,212, led the actives list. Analysts said that they had come under pressure from the derivative side after investors sold UBS options hedged by the issuer. UBS registered shares closed SFr8 lower at SFr271. Dealers said that only BK Vision was seen as a small buyer in UBS registered

shares. Other major banks were slightly lower but some leading industrials closed higher, led by Ciba, which gained SFr23 to

Crossair picked up SFr50 to SFr900 on speculation that Swissair could increase it stake to 100 per cent. Swissair gave up SF728 to SF71,277 on the view that it was backtracking on plans to transfer some of its

long-haul services from Geneva to Zurich after sharp criticism from politicians.

MILAN was weak as investors remained cautious ahead of Sunday's election and tomorrow's options expiry. while weaker domestic bonds and the lira added to the pressure. The Comit index fell 5.57 to 608.18 and the real-time Mibtel index lost 85 to 9,697.

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Against the trend, Olivetti picked up L4.8 to L851.9 following Tuesday's announcement that its PC business broke even during February and March after the L1,589bn group loss reported for 1995.

Cartiere Burgo jumped L167 to L8.712 after the paper and packaging group reported a sharply higher net profit for

STOCKHOLM was weighed down by a continued fall in Ericsson, although the down-ward trend was checked a turnaround in Astra in the afternoon and a strong performance from the forestry sector. The Affärsvärlden general index was 3.3 softer at 1,884.1. Around a quarter of the day's turnover was in Ericsson B shares, which fell SKr3 to SKr127.5, matching the closing price in New York overnight and bringing the total fall to SKr8 since Monday's Stock-

Industrials higher for second day

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

% Change % Change over week on Dec '95

The growth in GDP in the world's emerging markets is set to see a substantial rise between this year and the next, according to research by Mr Ralph Lazar of ING Barings. He forecasts that GDP is likely to pick up to 5 per cent this year from 4.3 per

cent in 1995, and increase to 5.7 per cent in 1996, more than four times that for the G7

• Crosby Securities says that the main argument for investing in the markets of south-east Asia "is liquidity rather than fundamentals". With global liquidity rising and the likelihood that cash will flow into financial rather than real assets, Crosby

believes that east and south-east Asian markets "remain attractive enough to be a principal target of the flow of funds". Crosby rates Singapore and Thailand as being

-2.0

+13.5

+10.4

Industrials stormed higher for the second consecutive day as foreign buying lifted the prices of top-line counters, leaving golds to shed Tuesday's gains as bullion floundered. Meanwhile, the rand plunged to a record low. Dealers said US and UK funds had come in as

aggressive buyers, focusing purchases on blue chip industrial counters, particularly those likely to gain most from a weak rand. Gold shares were left behind in the scramble for industrials, dragged lower by the metal's overnight fall and by fears that it was threaten-

ing to drop through the \$390 an ounce level.

(5) (631) (23) (145) (33) (23) (23) (244) (123) (25) (23) (47)

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South Korea

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Sr: Lanka*

Hungary'

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South Africa!

The gold board was seen tracking the rand

500.90

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175.21

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Dec 31 1922 (110he 31 1932 (120he 31 1992 (120he 31 1992) (14Mag 2 1993) (15Mag 2 1993)

price of gold and would look to the gold mining quarterly results, most of which will be released this week, dealers said.

The overall index was up 44.5 at 6.859.8, the industrials index surged 70.4 to 8.328.3 and the golds index slipped 19.4 to 1.837.7. De Beers was 50 cents lower at R133, Amic

made B3 to R195, Richemont put on R2.25 at

R61 and Anglovaal lost R5 to R155. Kloof fell R2 to R47. Vaal Reefs shed R5 to R403.50. Impala was R1 higher at R63 and Dries ended R1.25 lower at R65.50. Anglos hit a record high of R279 before slipping back mar-

1.232.48

1,127.17

1.088.64

1,686.98

5,119,74

293.03

205.57

Nikkei loses early gain, Taipei rallies 2.5%

High-technology stocks led a morning rally but profit-taking eroded gains in the afternoon and the Nikkei average closed in negative territory, writes Emiko Terazono in Tokyo.

The Nikkei 225 index lost 51.95 at 21.816.22 after fluctuating between 21.801.85 and 22,007.84. Shares gained in earlier trading thanks to a rally in high-technology issues. However, profit-taking by investment trusts depressed the index in late trading, prompting brokerage dealers to liqui-

Volume was 554m shares, against 722m. The Topix index of all first section stocks shed 1.85 to 1,677.48 and the Nikkei 300 lost 0.50 at 310.47. Falls out scored rises by 586 to 493, with 148 issues unchanged.

index put on 2.67 at 1,455.57. ics and semiconductor manufacturing sector. Although overnight rallies on Nasdao and Wall Street also encour aged sentiment; increased selllarge-capital stocks eventually

Large-capital steels eased under profit-taking by domestic institutions and brokerage dealers. Kawasaki Steel retreated Y6 to Y382 and NKK dipped Y9 to Y335.

gave up 50 cents to HK\$54.50. in the gold market. Sumitomo Metal Mining receded Y20 to Y1,040 and Mitsubishi Materi-

date their positions.

In London the ISE/Nikkei 50 Better than expected firstquarter earnings announcements by US high-technology companies boosted confidence ing by domestic investors of

clouded confidence Market analysts said it would take time for the Nikkei to clear the 22,000 hurdle. "The market is overbought. There needs to be a correction," said Mr Ken Okamura, strategist at Kleinwort Benson in Tokyo.

Sanyo Electric, the most active issue of the day, rose Y12 to Y660. The issue is regarded as a laggard in the electronics sector. Other hightechnology stocks were also stronger, with Sony Y100 higher at Y6,600 and Toshiba Y5 ahead at Y830.

The decline in commodity prices hit mining issues which had been supported by a rally

Roundup turnover dwindled to a weak HK\$3.6bm. Hutchison topped the most Heavy demand for financials helped TAIPEI to shrug off active list and fell 60 cents to

Are tigers

doorstep?

Antwern Atlanta Basel

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Grand Cayman, Hoog Kong,

a, Mexico City, Milan

on Germany's

Over the past few years, Germany's economic links with

the former communist countries in Central and Eastern

Europe have become far stronger. In the medium term,

economies have little chance of turning into another

this trend seems likely to continue. All the same, there is much to suggest that even the region's most advanced

GERMANY OCCUPIES a special

position in the relationship be-

tween the industrial countries of

the West and the transitional

economies of Central and East-

ern Europe, as it accounts for

just over a third of this region's

trade with the OECD states.

Thanks to the strong expansion

in its trade, Eastern Europe now

absorbs just over 8% of Ger-

many's exports, as against 4%

during the 1980's. What is more,

it has received no less than 6%

of German foreign direct invest-

ment (FDI) so far in the 1990's,

compared with 0.2% up to 1989.

THE MEDIUM-TERM outlook is

bright. In 1994, the Central and

Eastern European countries (ex-

cluding the CIS), registered their

profit-taking pressure and the market rebounded 2.5 per cent after Tuesday's 3 per cent fall. The weighted index ended

heavy turnover of T\$97.4bn. Financial shares, which soared last week but had slowed the pace of their rises in recent sessions, jumped 5.3

HONG KONG turned back after the sharp advances of the previous two days, as April futures continued to exert an influence over the cash market. The Hang Seng index lost 70.29 to 10,962.69 - after climbing nearly 200 points over the two previous days - although

HK\$48.30 in spite of news that the Cheung Kong chairman Li Ka-shing had again slightly raised his stake. Cheung Kong

KUALA LUMPUR edged lower on profit-taking among blue chips after Tuesday's rally, while strength in smallcapitalisation issues was also sapped by the end of the session. The composite index reversed opening gains to end down 2.34 at 1,165.03.

SEOUL rebounded after individual domestic investors and foreigners bought low-priced large-capitalisation shares, as institutions reined in their selling. The composite index ended 14.67 higher at 922.20 in active volume of 59.8m shares.

Among the winners, Seoulbank advanced Won280 to Won6,930 and Daewoo Heavy Won470 to Won8,450.

SYDNEY finished firm. but just off the day's high, after a

some clear trend to the day's performance. The All Ordinaries index was 7.0 higher at BANGKOK fell back after

the central bank announced measures including tighter reserve requirements for banks and finance institutions. The SET index lost 11.22 at 1.340.47 in Bt7.6bn turnover. Under the new measures banks will be required to raise an additional Bt20bn in deposits to comply with a higher first tier capital/ risk asset ratio that goes into effect on October 1.

MANILA ended lower as the market took a breather following two days of gains mat lifted the index past the 3.000 level. The composite index slid 28.94 or 1 per cent to 2.987.69.

Marie 11

Europe have a large, skilled workforce and, above all, low wage

Commerzbank's focus on German and European economic issues

likely. The countries of Eastern LOW LABOUR COSTS together

1989. This year and next, increa-

ses of between 2.5% and 6% are

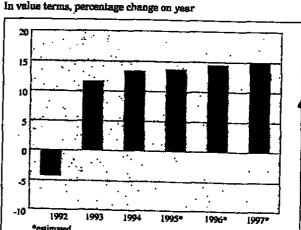
with the fact that the most advanced of the transitional economies are Germany's close neighbours have encouraged the notion that a group of European "Tigers" could develop on Germany's doorstep. Yet despite the

FDI in Central and Eastern Europe and 50% of German... exports to the region. But this 🕹 means that the increase in trade and investment has been restric ted to a handful of countries and is consequently limited in scale.

they account for 80% of German

IN ADDITION, East Asia's economic transformation produced a fairly balanced income distribution, whereas in Central Europe, low increases in real wages, combined with an uneven distribu-

German merchandise exports to transitional economies



region's obvious economic potential, the analogy with Asia is not

CERTAINLY, wage levels in the more advanced countries of Central Europe are similar to those in the first-generation Asian NIC's a decade ago. Moreover, East Asia's economic powerhouses did not always have a democratic tradition to build on either. And there, too, state intervention was not uncommon.

tors which fuelled the Asian boom are absent in Central and Eastern Europe. For one thing, foreign investors do not find the investment climate particularly attractive, or stable enough. The Czech Republic, Hungary and Poland have made the greatest progress in this respect, and

German know-how in global finance

However, some of the key fac-

tion of income, could trigger social conflicts.

ALTHOUGH Eastern Europe has great potential, comparisons with Asia create unrealistic expectations. It is clear, however, that Germany needs a presence in all of the world's expanding markets if it is to improve its competitiveness. And it is equally clear that German firms cannot use the argument that the transforming countries to the East are their "Tigers" to justify their relative neglect so far of the dynamic Asian economies.

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first real GDP growth since thus it is not surprising that COMMERZBANK SIZ

underrated on a one year view FT/S&P ACTUARIES WORLD INDICES

Figure and parterintness of since such as a proper part of sin	REGIONAL MARKETS			TUE	SDAY AL	7FUL 18	1996				MONDA	Y APRIL	15 1998 -		ро	LLAR M	XFX
Cf SECCS. Index	Figures in parentheses US	5	Day's	Pound			Local	Local	Gross	US							
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Carelan (196)	Belgum (33)			206.66					4.12		205.34	143.05	163.98	159.77	215.81	186.06	188.79
Dermant (36)	Brazi (28)	1.5.	-02		104.99				2.59	153.85		105.39	720181	280.30	170.25	109.87	109.87
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Europe E. UK (520)	North America (726)	.56							2.21	255.42	251.14	174.98					
Papine Ex. Japan (152)	France Ft. UK (520)	.68	0.2	186.45						189.21	186.04	129.62					
Norld Ex. US (1746)	Danie Fr. Jacon (352)	.73	0.5							292.35	287,45						
Norld Ex. UK (2170)	(Krain Fr. 185 (1746)	סה	03	183 52						196.07							
Norld Ex. Japan (1892)	207	63	0.3			162.95			1.91	205.97							
	240 Land Fr. James (1892)240	.17	0.5	236.08	164.20	188.49	227.70	Q.5	2.52								
The World Index (2373)				200 10	112 66	101 00	180 57	0.2	3 10								
The state of the s	The World Index (2373)209	.86	0.4	200.40	140.00	100.00		د ن	2.10	209.17	205.67	143.29	164.25	179.92	211.22	181.82	181.89

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